

Toward

wealth management
in motion

Wat is de volgende beurscrash die iedereen ziet aankomen?

5 portefeuille strategieën om zich te wapenen

Stephan Desplancke
23 oktober 2025

Toward een andere aanpak

Actief, 100% onafhankelijk en kostenefficiënt beheer;
geen complexe structuren, geen verborgen kosten, geen productverkoop

De beste, innovatieve en fiscaalvriendelijke index en actieve ETF's slim combineren met de beste en exclusieve actieve beheerders en private markten (private equity)

Optimale diversificatie door inbouwen van schokdempers
via alternatieve beleggingen en private markten

Optimale fiscale optimalisatie
tak23 heeft meer en meer fiscale voordelen t.o.v. bancaire portefeuilles

Exclusief gebruik van Portfolio360 gebaseerd op Aladdin,
het bekroonde risicobeheersysteem van BlackRock

Vrijblijvende kennismaking bij u ter plaatse of portefeuilleanalyse?

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Toward Wealth & Insurance is born

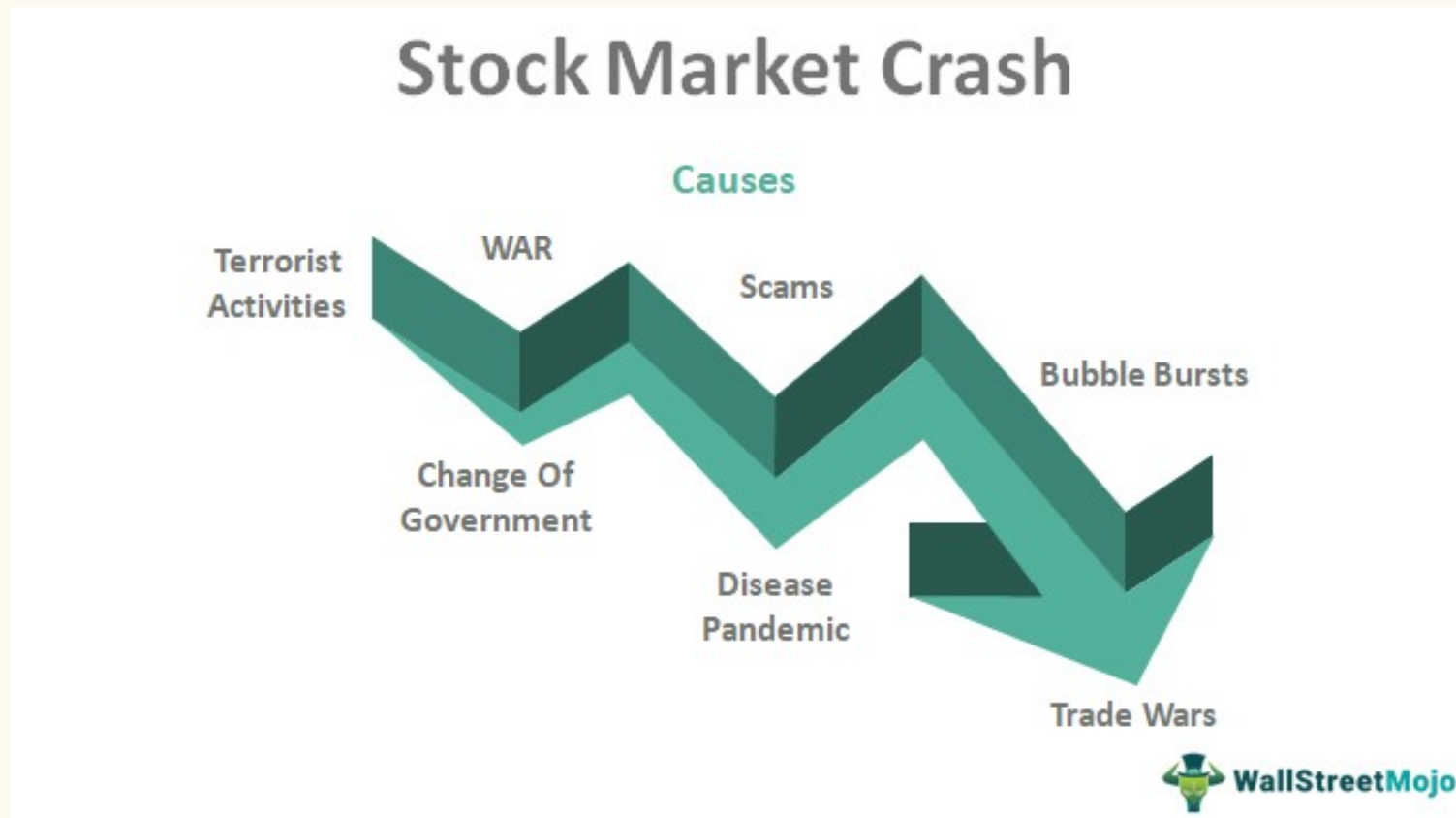


Agenda

1. Wat is de volgende beurscrash?
2. Hoe daarmee om gaan als belegger?
3. 5 portefeuille strategieën

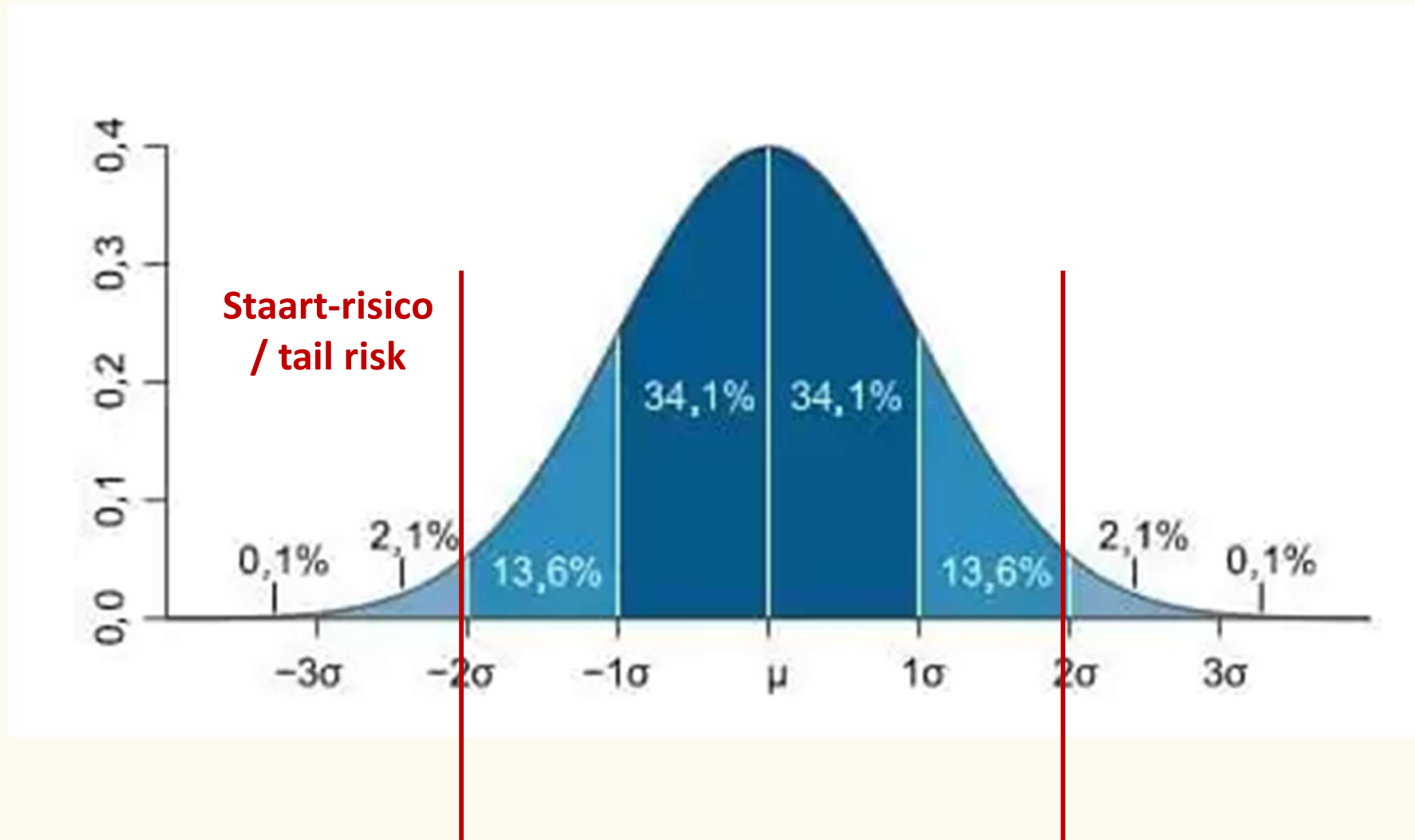


Definitie van een beurscrash



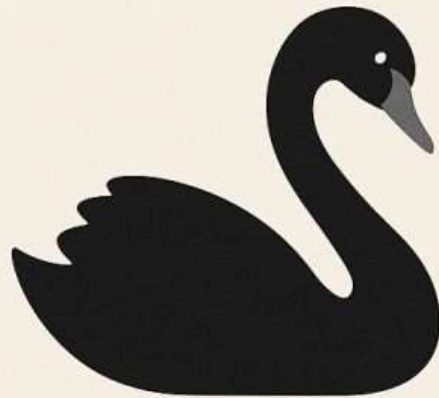
- Plotse sterke daling van $>10\%$ in een paar dagen
- Correctie is een daling van $>10\%$ van de recente piek
- Berenmarkt is een daling van $>20\%$ van de recente piek

Normale verdeling



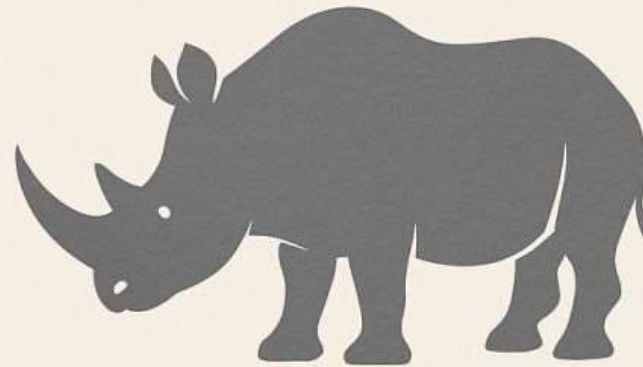
Zwanen en neushoorns

**BLACK
SWAN**



a highly
improbable,
unpredictable
event

**GREY
RHINO**

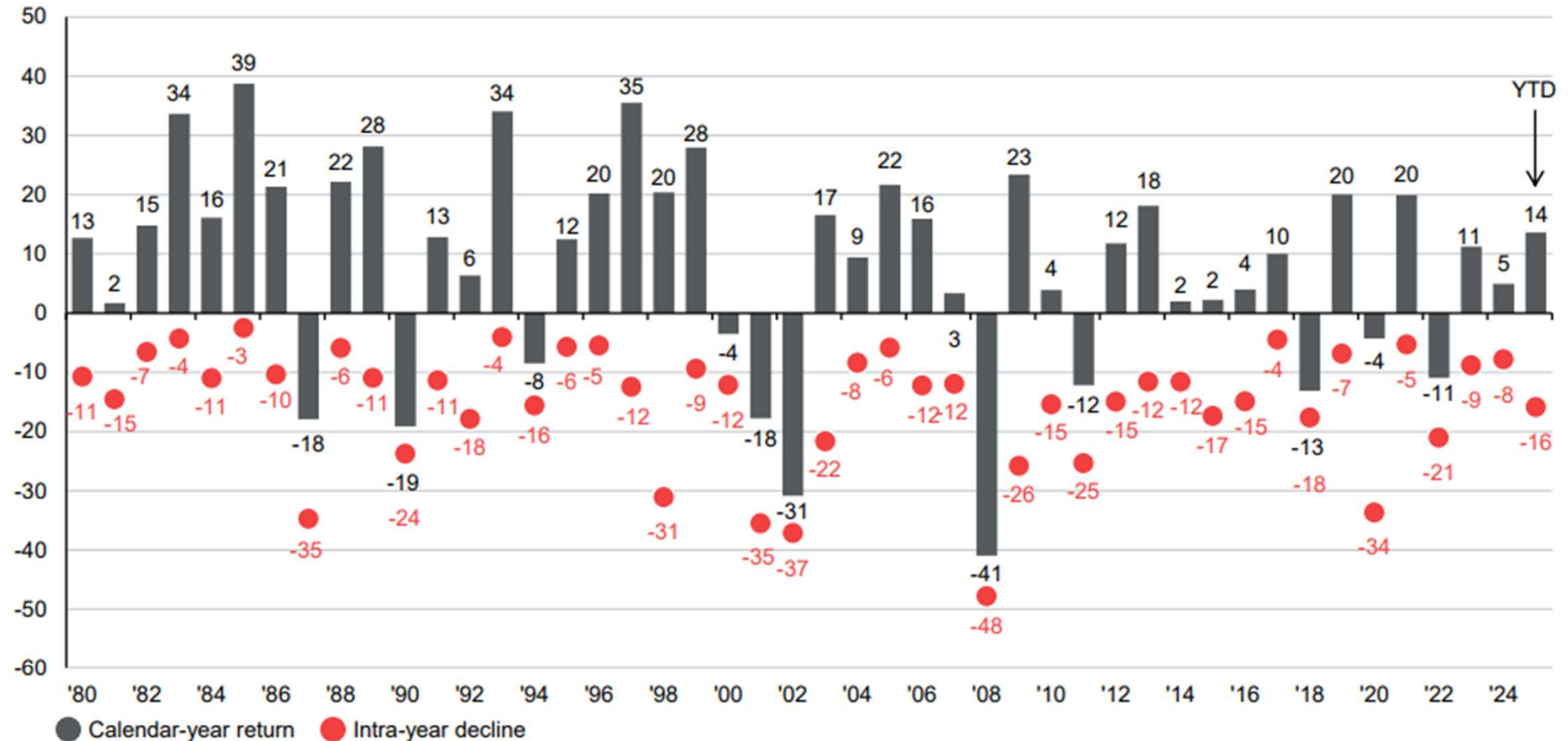


a highly
probable,
high-impact
event

Elke beurscrash is een opportuniteit

MSCI Europe intra-year declines vs. calendar-year returns

%; despite average intra-year drops of 15,2% (median 11,9%), annual returns are positive in 34 of 45 years



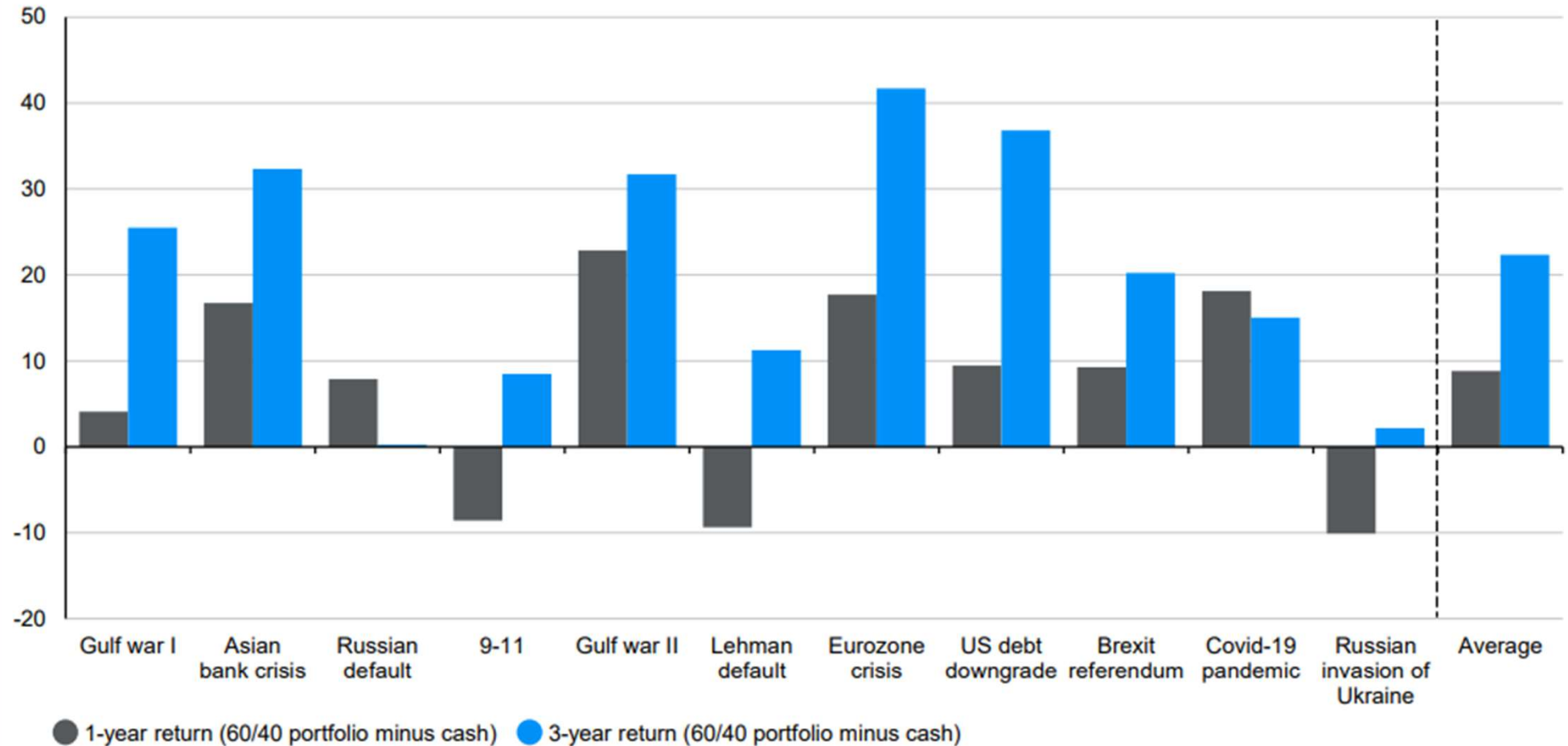
Source: LSEG Datastream, MSCI, J.P. Morgan Asset Management. Returns are local currency price returns. Intra-year decline refers to the largest market fall from peak to trough within the calendar year. Past performance is not a reliable indicator of current and future results. *Guide to the Markets - EMEA*. Data as of 16 October 2025.

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Elke beurscrash is een opportuniteit

Subsequent 1-year and 3-year returns over cash after shocks

%, total return



Source: Bloomberg, S&P Global, J.P. Morgan Asset Management. 60/40 portfolio is constructed using S&P 500 Index and S&P 10-year US Treasury Note Futures Index. Cash: ICE USD LIBOR (3M). Return calculation begins at the end of the month prior to the shock. *Guide to the Markets - EMEA*. Data as of 16 October 2025.

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Wat is de concrete aanleiding van beurscrashes?

2000



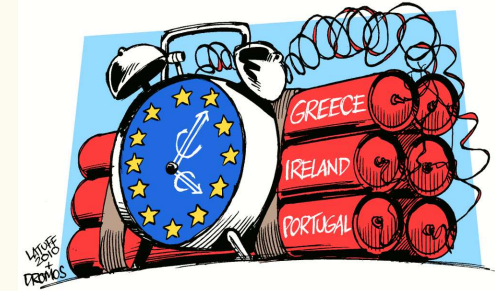
- 10/03/2000
- Serie van negatieve economische indicatoren

2008



- 16/09/2008
- Faillissement Lehman Brothers

2011



- 04/08/2011
- Downgrade kredietrating VS + negatieve economische indicatoren

2020



- 09/03/2020
- Pandemie

2022



- 24/02/2022
- Inval in Oekraïne

2025



- 2/04/2025
- Aankondiging handelstarieven

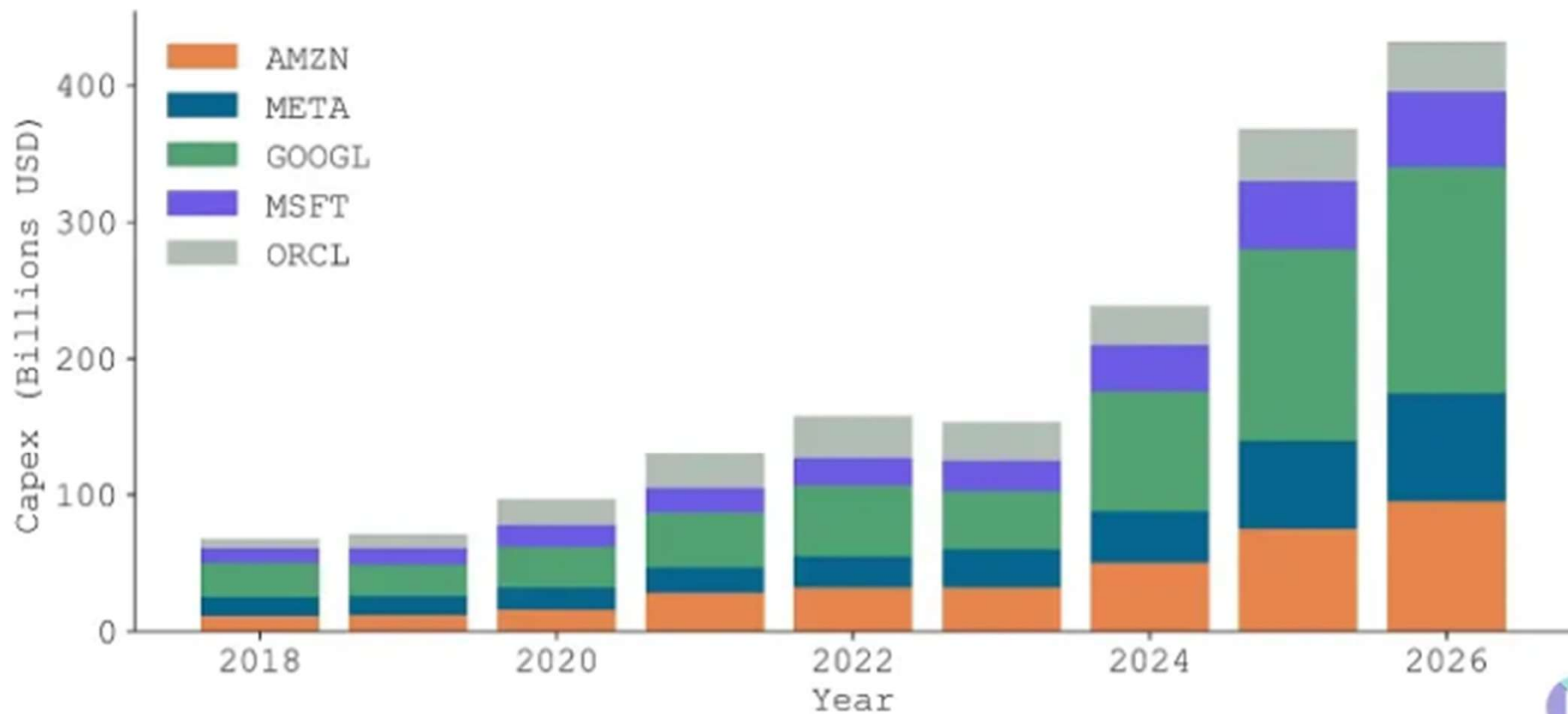
De volgende beurscrash?

1. AI-bubbel spat uiteen – 50%
2. Stagflatie risico door plotse inflatie-opstoot als gevolg van de handelstarieven en toenemende politisering FED – 25%
3. Obligatiecrash/financiële crisis – 15%
4. Onverwachte geopolitieke ontwikkelingen (vb. Poetin, Trump) – 10%

AI bubble?

Hyperscalers' annual capex has more than doubled since ChatGPT's release

Hyperscaler annual capex (2025 and 2026 reflect estimates)



Exponential View. Source: Citi Research



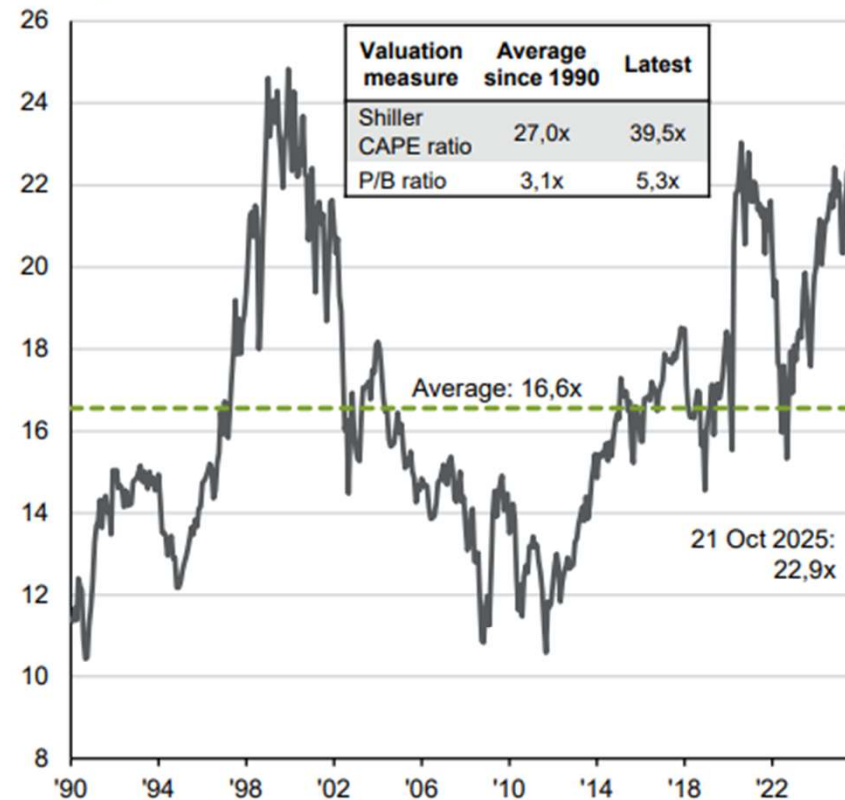
AI bubble?

US equity valuations

GTM EMEA 51

S&P 500 forward P/E ratio

x, multiple



Forward P/E ratio of the S&P 500 top 10 vs. the rest

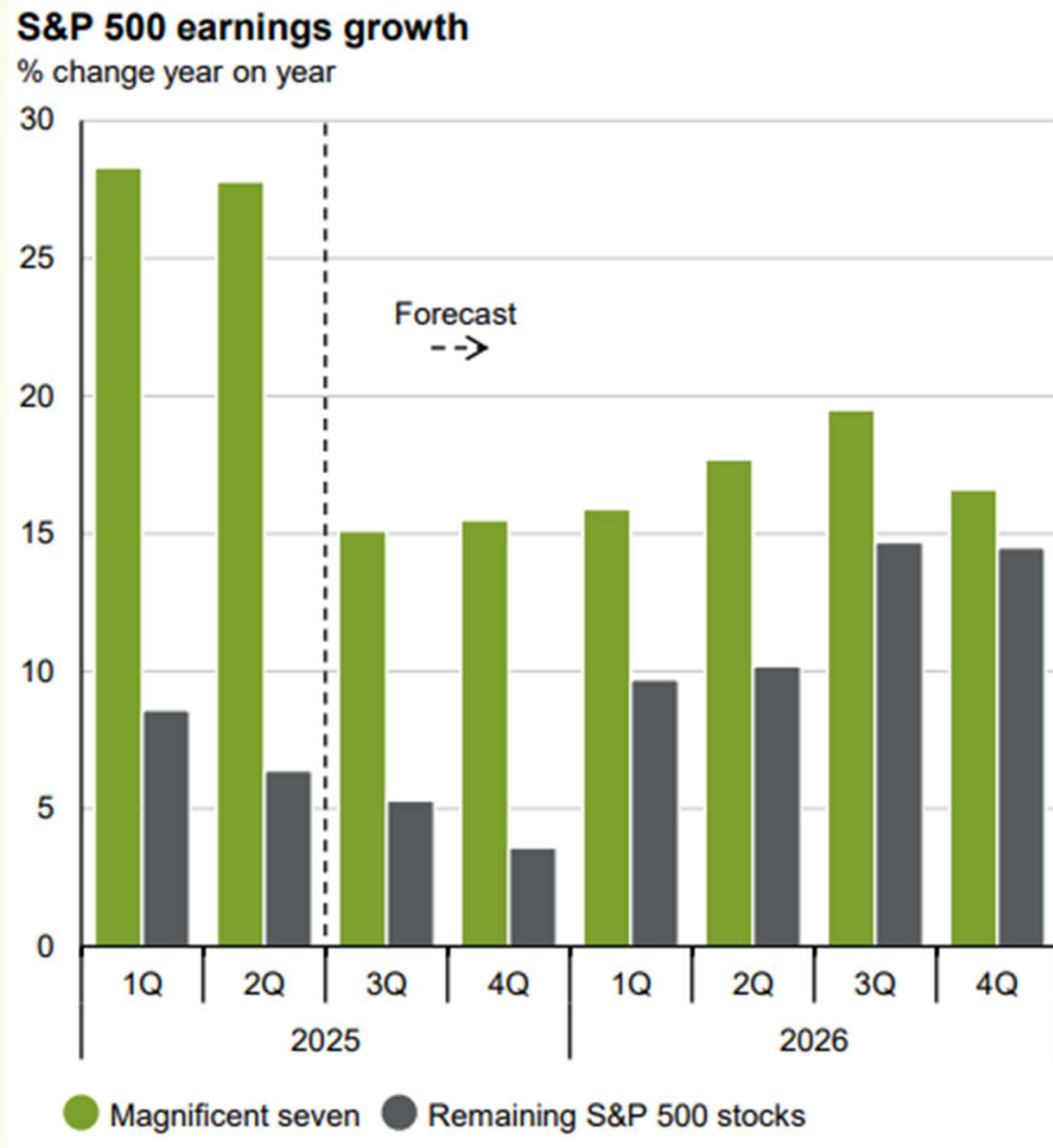
x, multiple



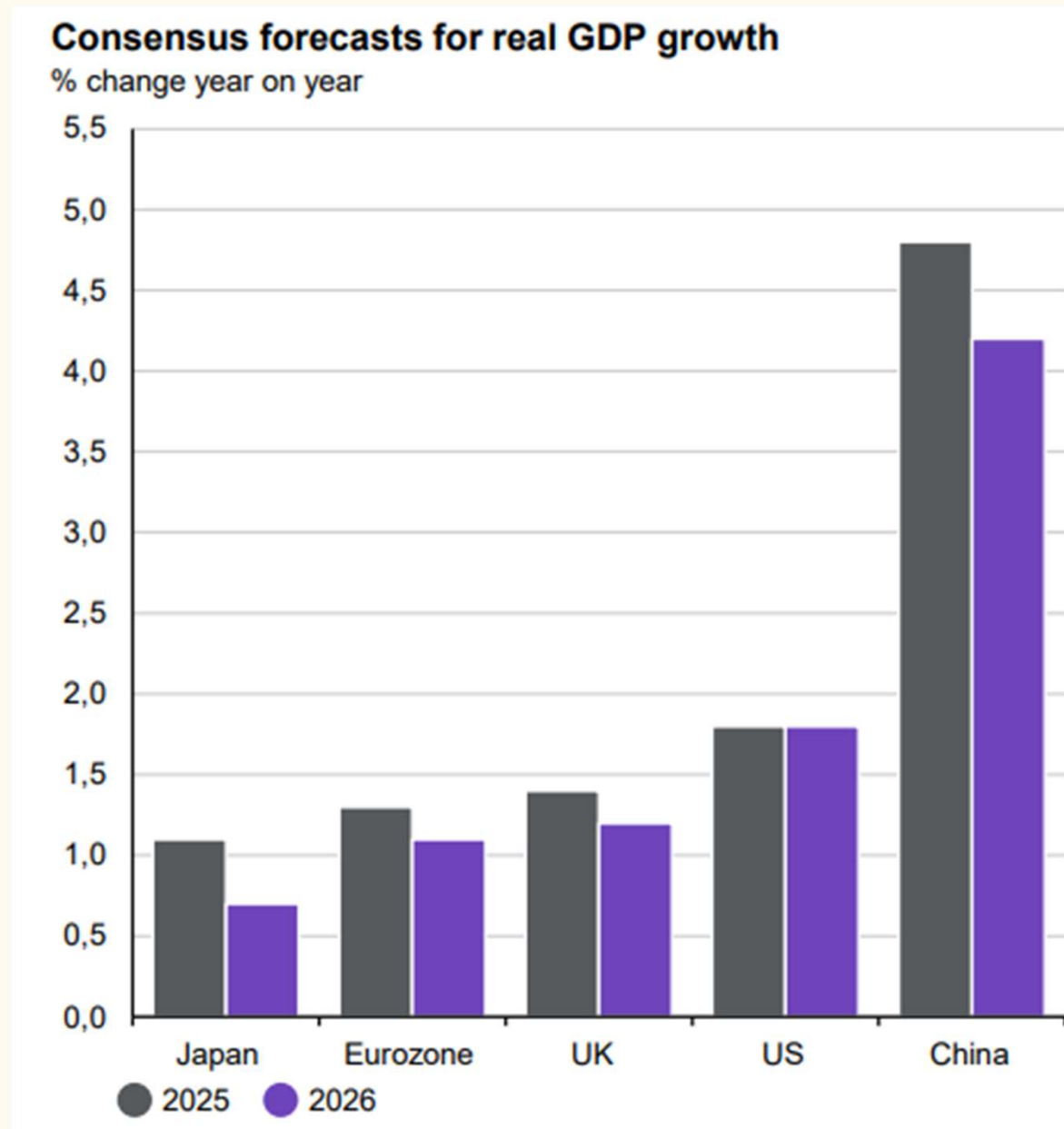
Source: (Left) IBES, LSEG Datastream, Robert Shiller, S&P Global, J.P. Morgan Asset Management. Forward P/E ratio is price to 12-month forward earnings, calculated using IBES earnings estimates. P/E data may differ from *Guide to the Markets - US*, which uses FactSet earnings estimates. Shiller cyclically adjusted P/E (CAPE) is price-to-earnings ratio adjusted using trailing 10-year average inflation-adjusted earnings. P/B ratio is price-to-book ratio. (Right) FactSet, S&P Global, J.P. Morgan Asset Management. The top 10 stocks are based on the 10 largest index constituents at the start of each month. Past performance is not a reliable indicator of current and future results. *Guide to the Markets - EMEA*. Data as of 21 October 2025.

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AI bubble?



Stagflatierisico?



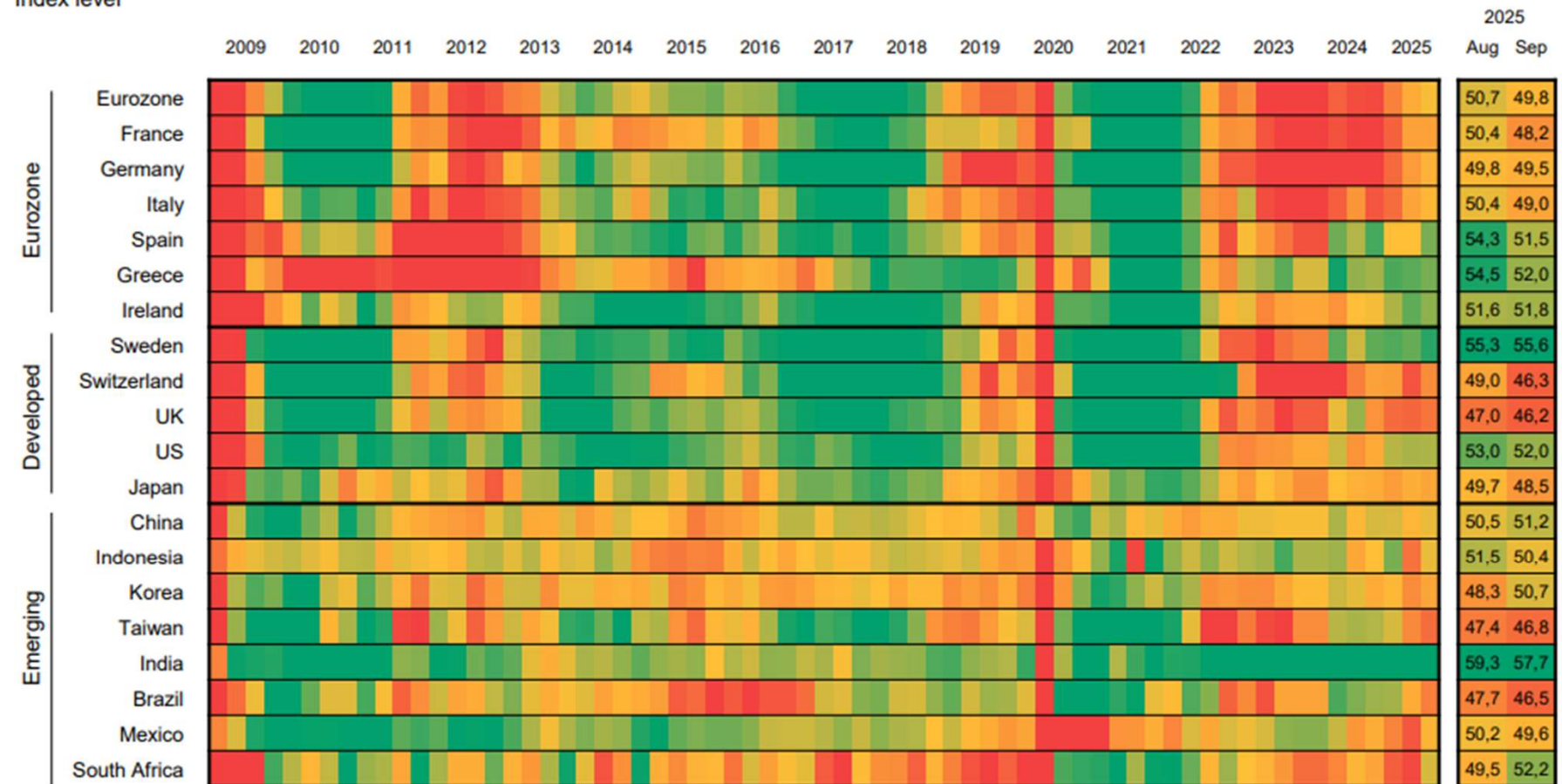
Stagflatierisiko?

Global Purchasing Managers' Index (PMI) for manufacturing

GTM EMEA 5

Global manufacturing PMI

Index level



Source: S&P Global, J.P. Morgan Asset Management. A score of 50 indicates that economic activity is neither expanding nor contracting, above 50 indicates expansion. The heatmap colours range from red to yellow to green, where red is below 50, yellow is at 50 and green is above 50. Quarterly averages are shown, except the two most recent monthly data points. *Guide to the Markets - EMEA*. Data as of 21 October 2025.

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Stagflatierisiko?

Global inflation

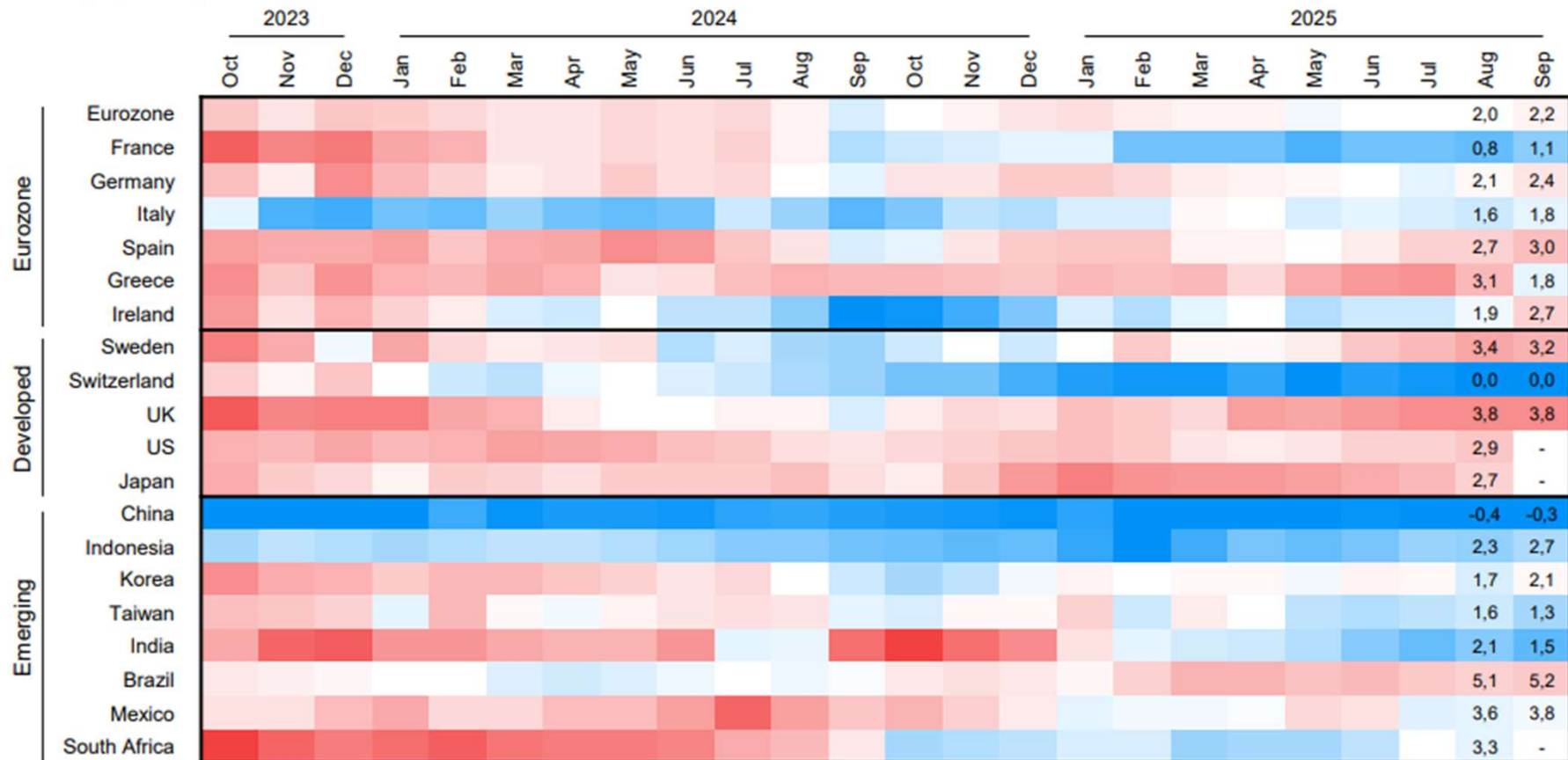
GTM

EMEA

6

Headline inflation

% change year on year



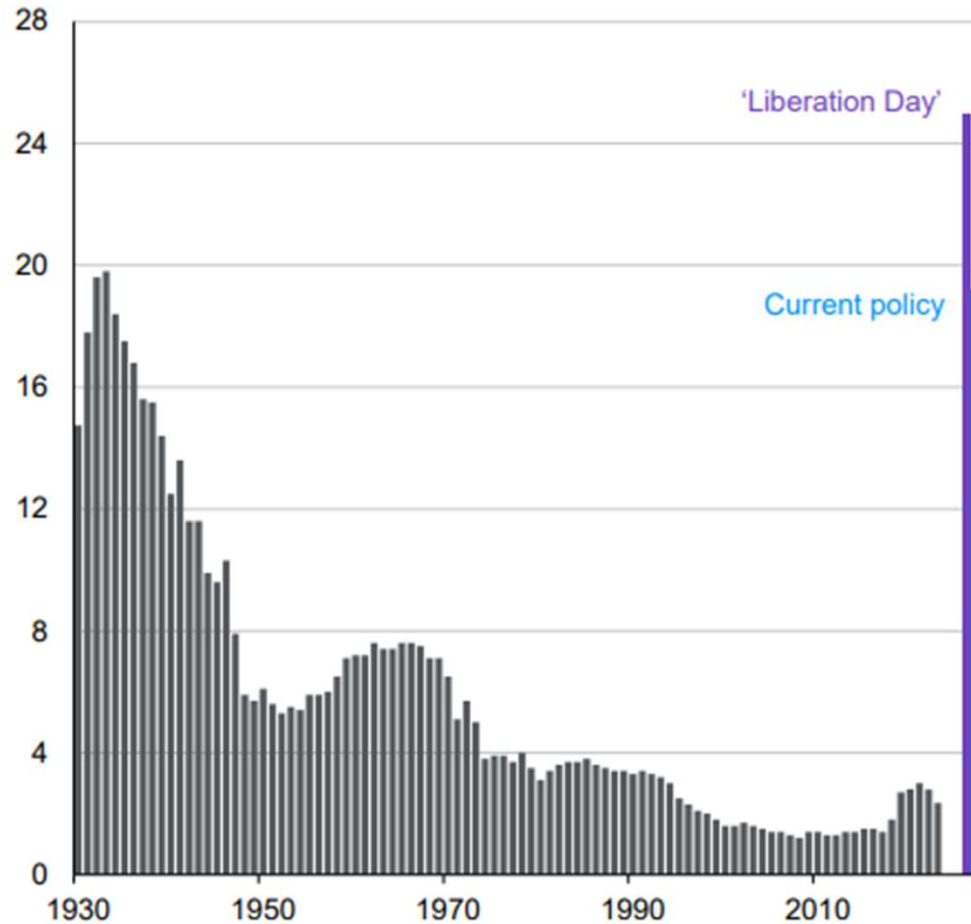
Source: Bank of Mexico, DGBAS, European Central Bank, Federal Reserve, IBGE, India Ministry of Statistics & Programme Implementation, Japan Ministry of Internal Affairs & Communication, Korean National Statistical Office, LSEG Datastream, National Bureau of Statistics of China, ONS, Riksbank, Statistics Indonesia, Statistics South Africa, Swiss National Bank, J.P. Morgan Asset Management. Eurozone countries use HICP inflation, all other countries use CPI inflation. Heatmap colours are based on the respective central bank target inflation rates. Blue is below target, white is at target and red is above target. Guide to the Markets - EMEA. Data as of 21 October 2025.

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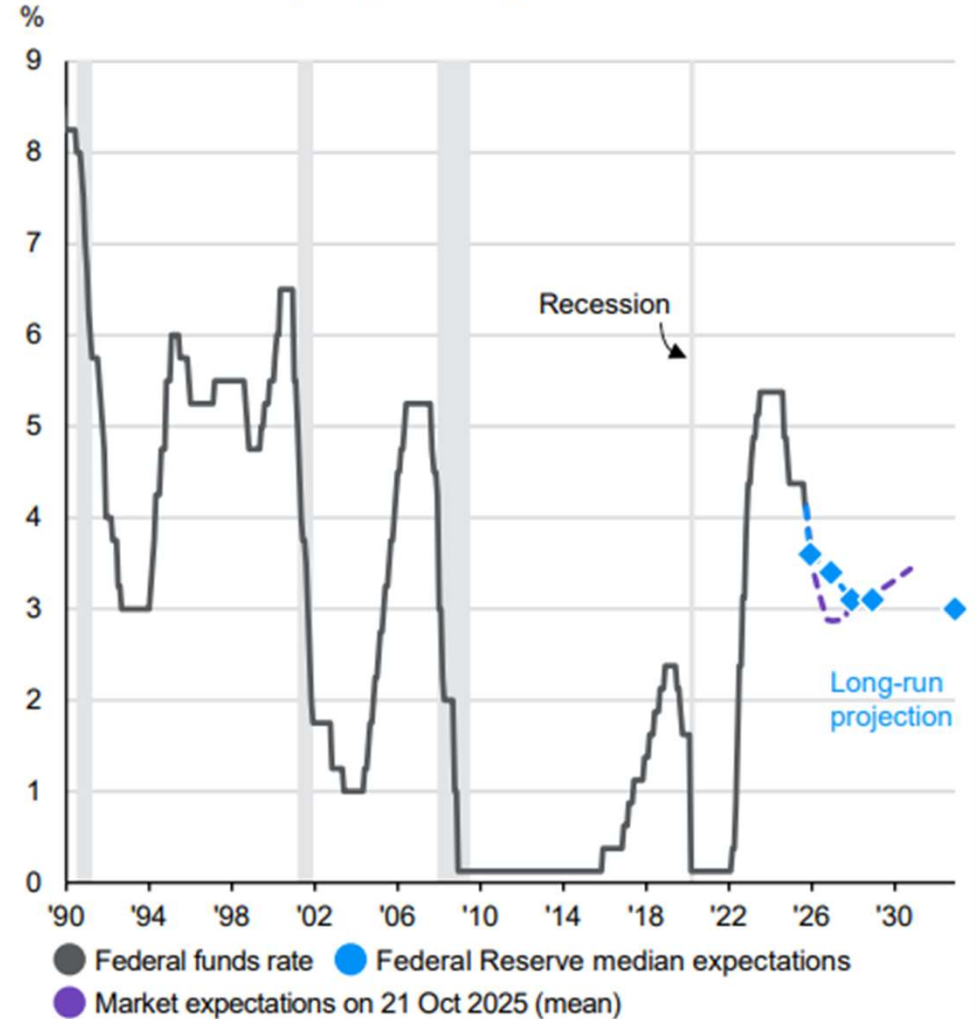
Stagflatierisico?

US effective tariff rate

%, import duties collected as a share of total import value



Federal Reserve policy rate expectations



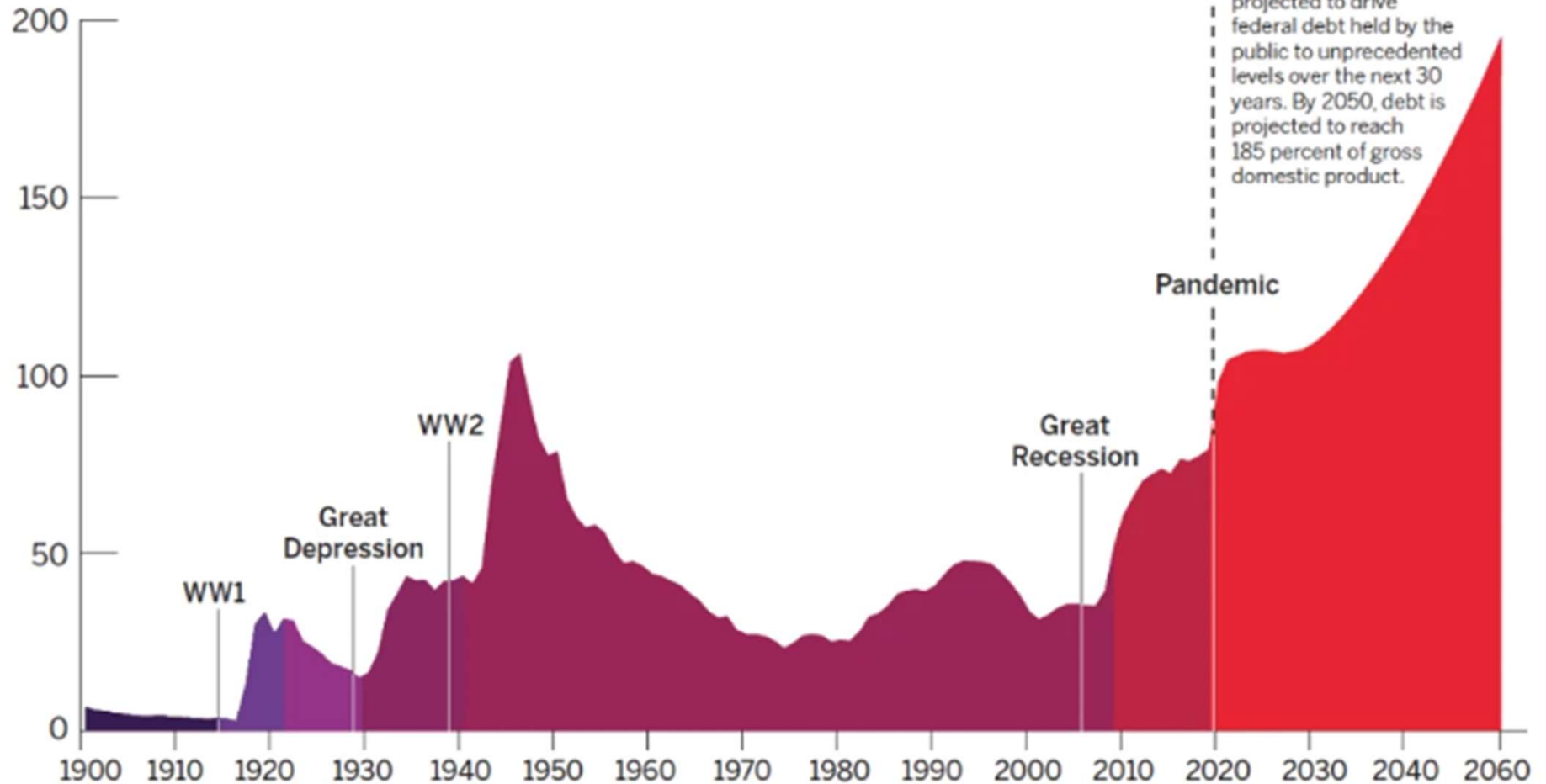
Obligatiecrash/financiële crisis



Obligatiecrash/financiële crisis

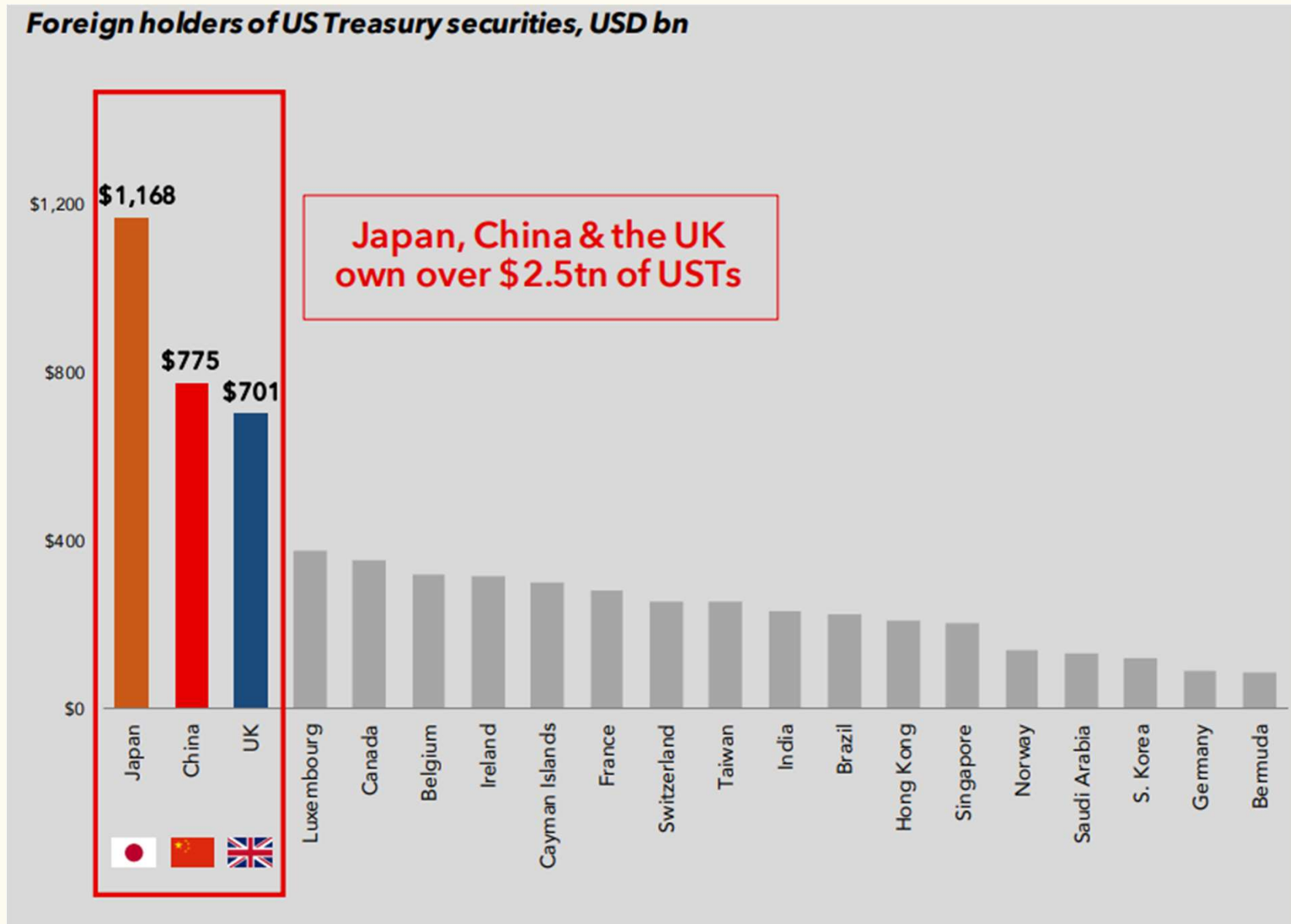
Federal debt held by the public, 1900 to 2050

Percentage of Gross Domestic Product

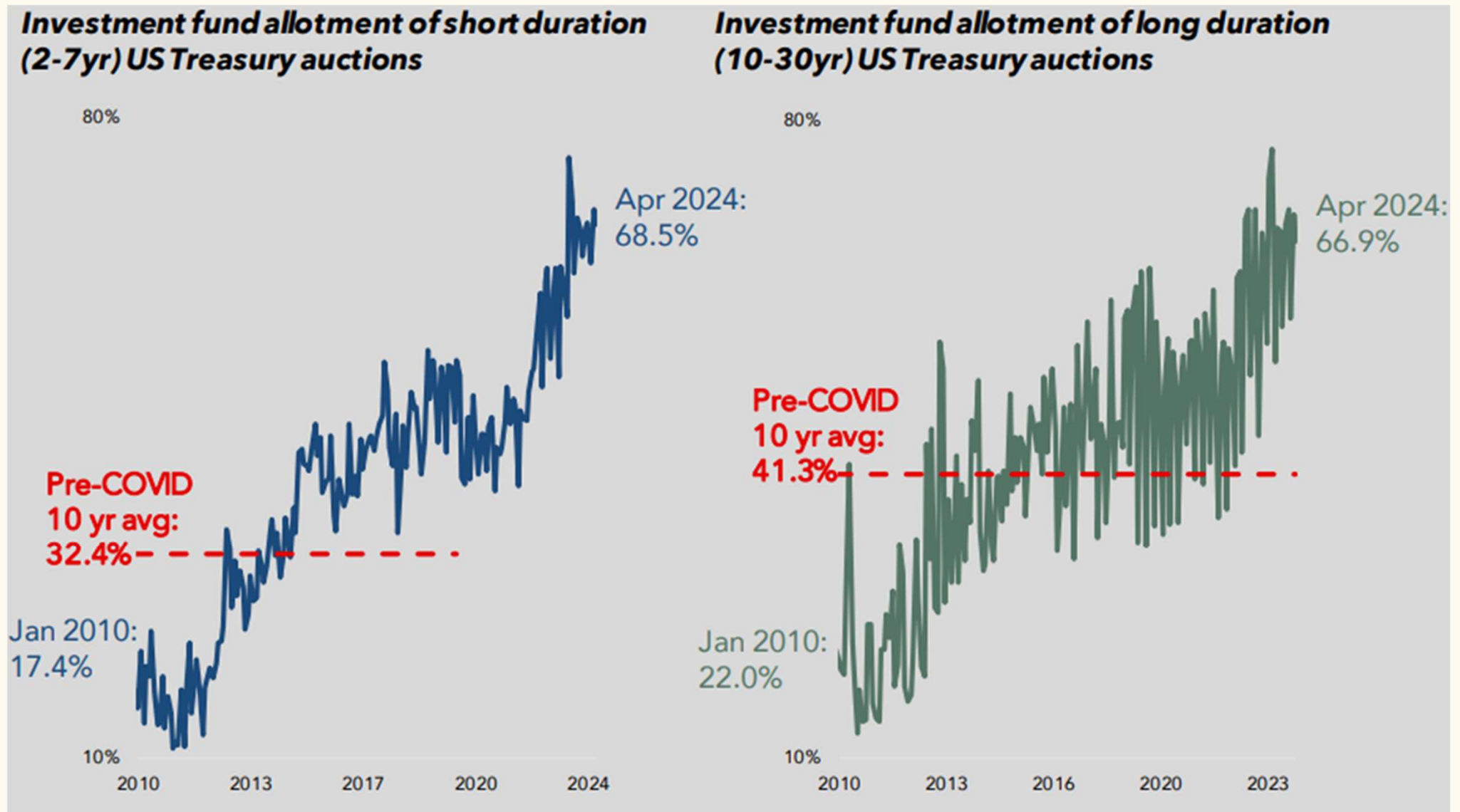


Source: Congressional Budget Office

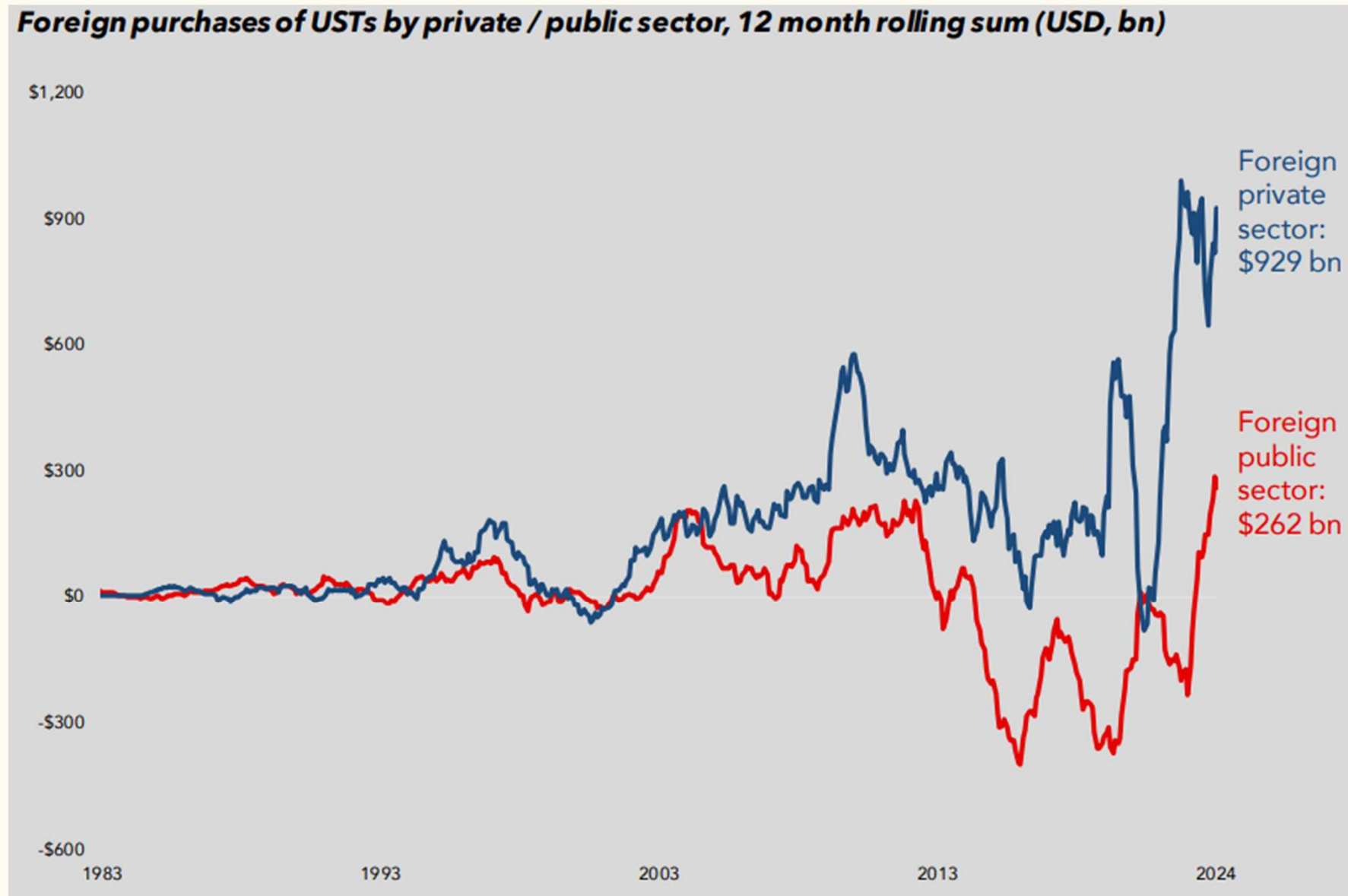
Kopers van US Treasuries



Kopers van US Treasuries



Kopers van US Treasuries



De spectaculaire groei van de kredietmarkten

~50% of credit markets are corporate bonds.

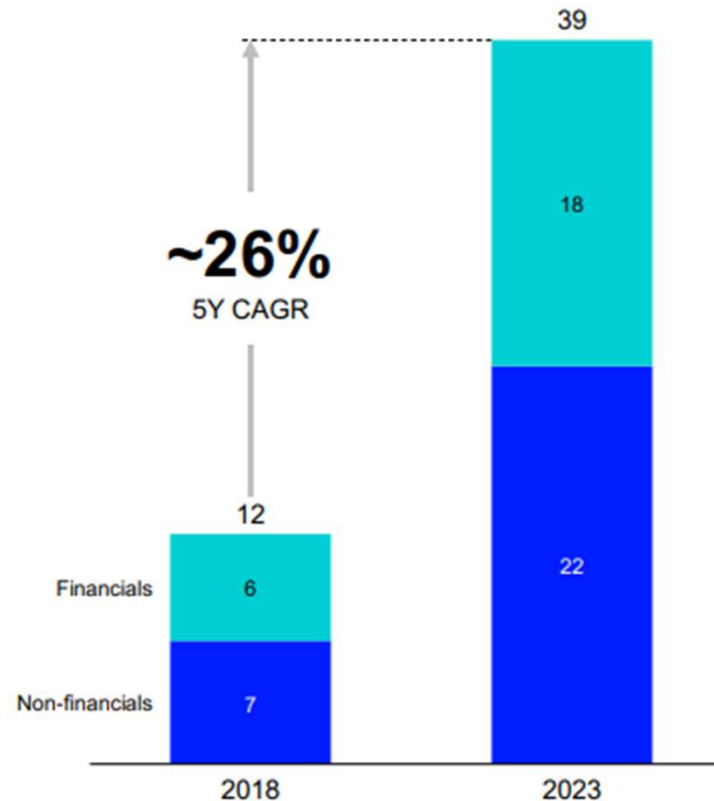
The corporate bond market has demonstrated a +25.8% 5Y CAGR making it one of the top growing market segments.

Corporate bonds market structure

notional outstanding, trillions \$

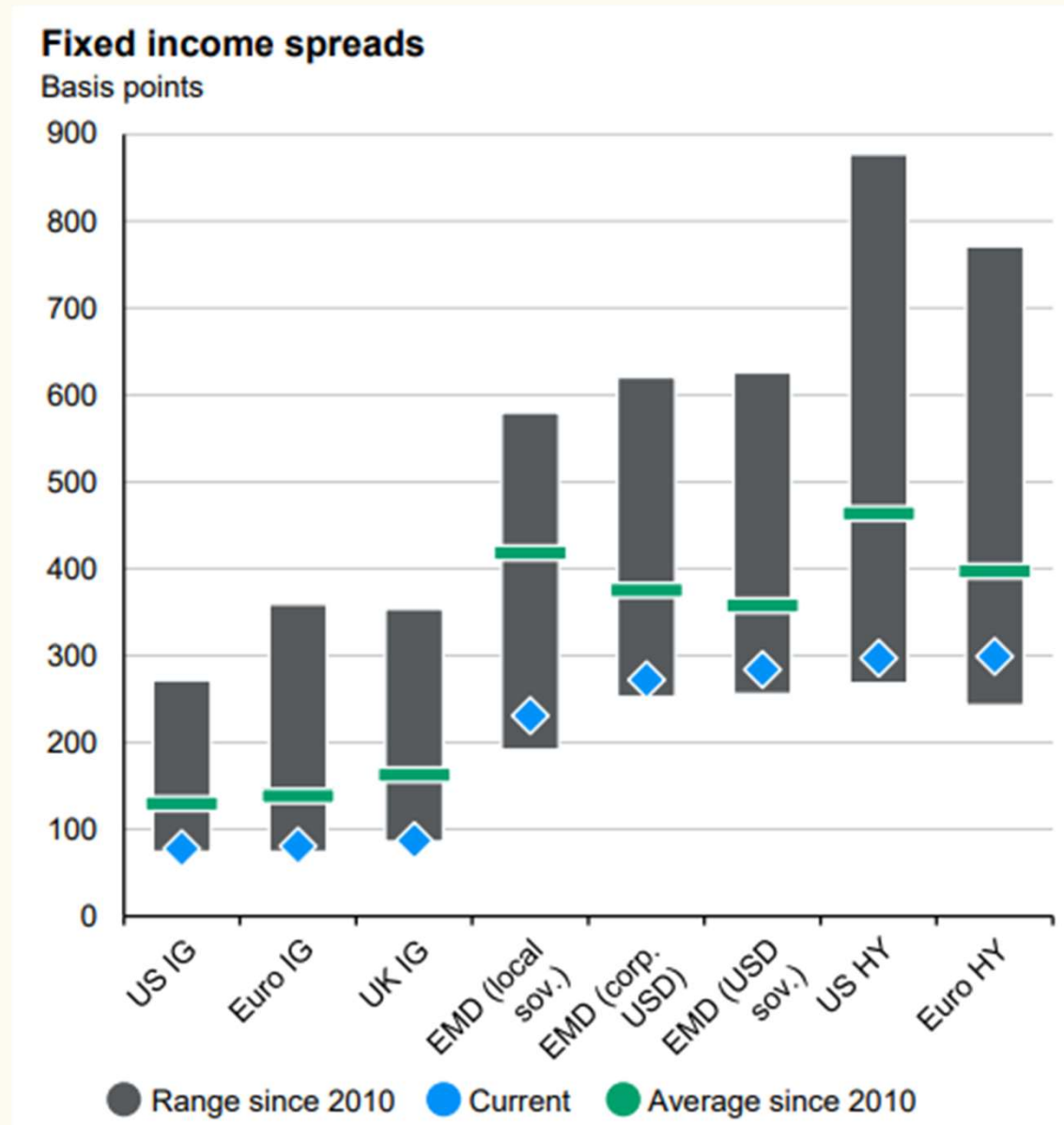
■ Non-financials

■ Financials



Source: LSEG

De spectaculaire groei van de kredietmarkten





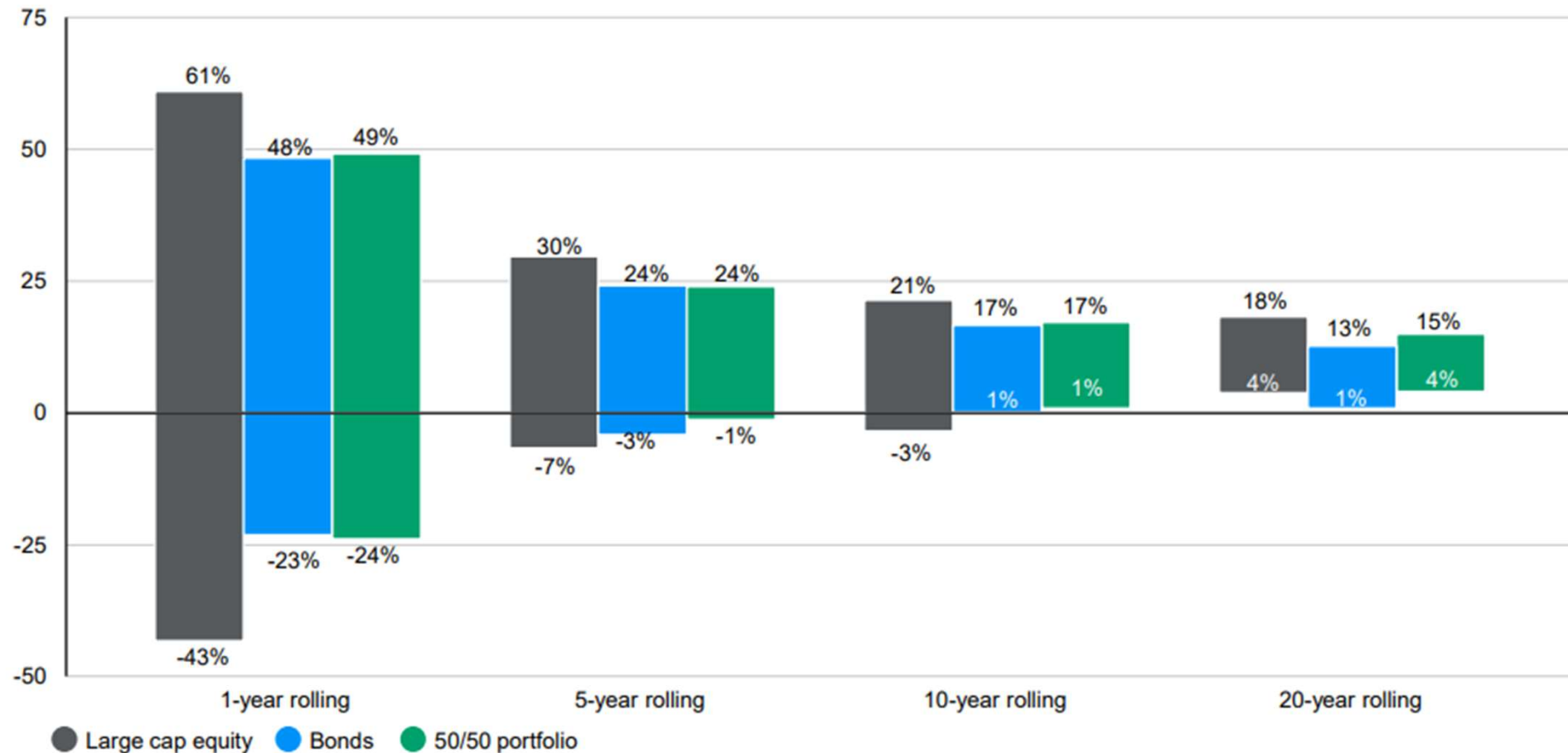
Stock Market **Crash**—How to Handle It



1. Belang van lange termijn

Range of equity and bond total returns

%, annualised total returns, 1950-present



Source: Bloomberg, LSEG Datastream, S&P Global, Strategas/Ibbotson, J.P. Morgan Asset Management. Large cap equity represents the S&P 500 Composite and Bonds represents the Strategas/Ibbotson US Government Bond Index, the US Long-term Corporate Bond Index until 2000 and the Bloomberg US Agg. Corporate – Investment Grade Index from 2000 onwards. Returns shown are per annum and are calculated based on monthly returns from 1950 to latest available and include dividends. Past performance is not a reliable indicator of current and future results. *Guide to the Markets - EMEA*. Data as of 16 October 2025.

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2. Belang van diversificatie

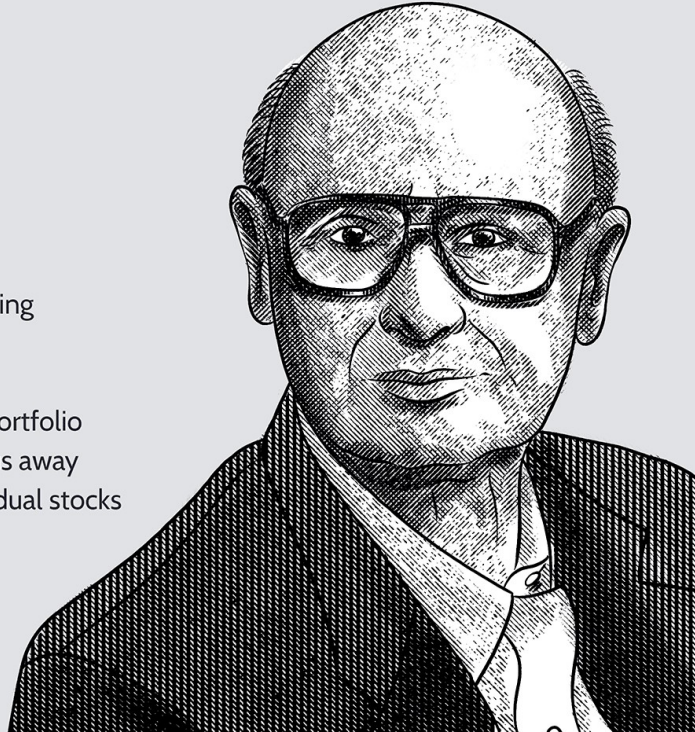
Harry Markowitz

Born: August 24, 1927

Economist

- 1990 Nobel Prize Recipient in Economic Sciences for developing the modern portfolio theory
- His work popularized concepts like diversification and overall portfolio risk and return, shifting the focus away from the performance of individual stocks

 Investopedia



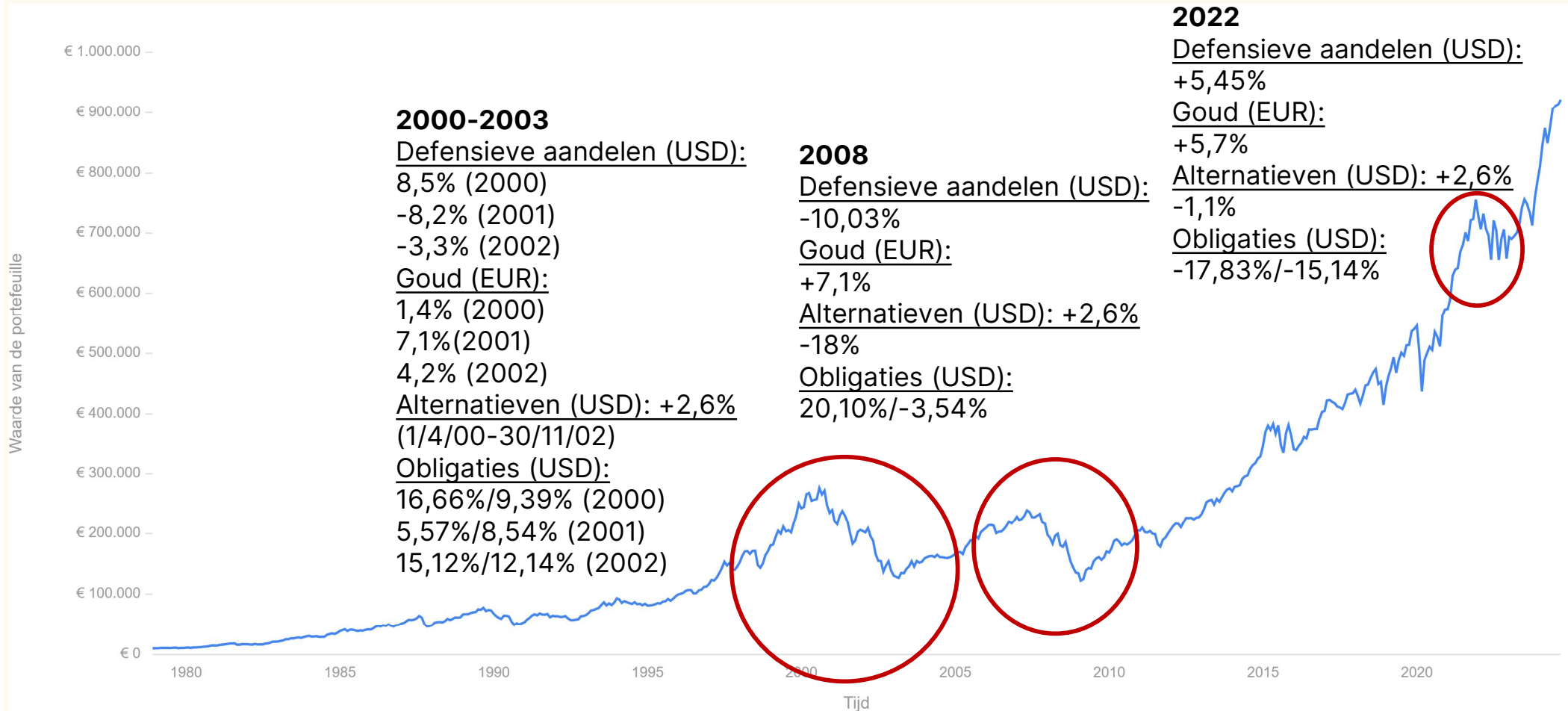
Diversification is the only free lunch in investing



Swensen believed that a diversified portfolio was the best way to achieve long-term returns while minimizing risk

2. Belang van diversificatie

MSCI World Index EUR - December 1978 tot september 2024



2. Belang van diversificatie

Hedge funds and traditional portfolios

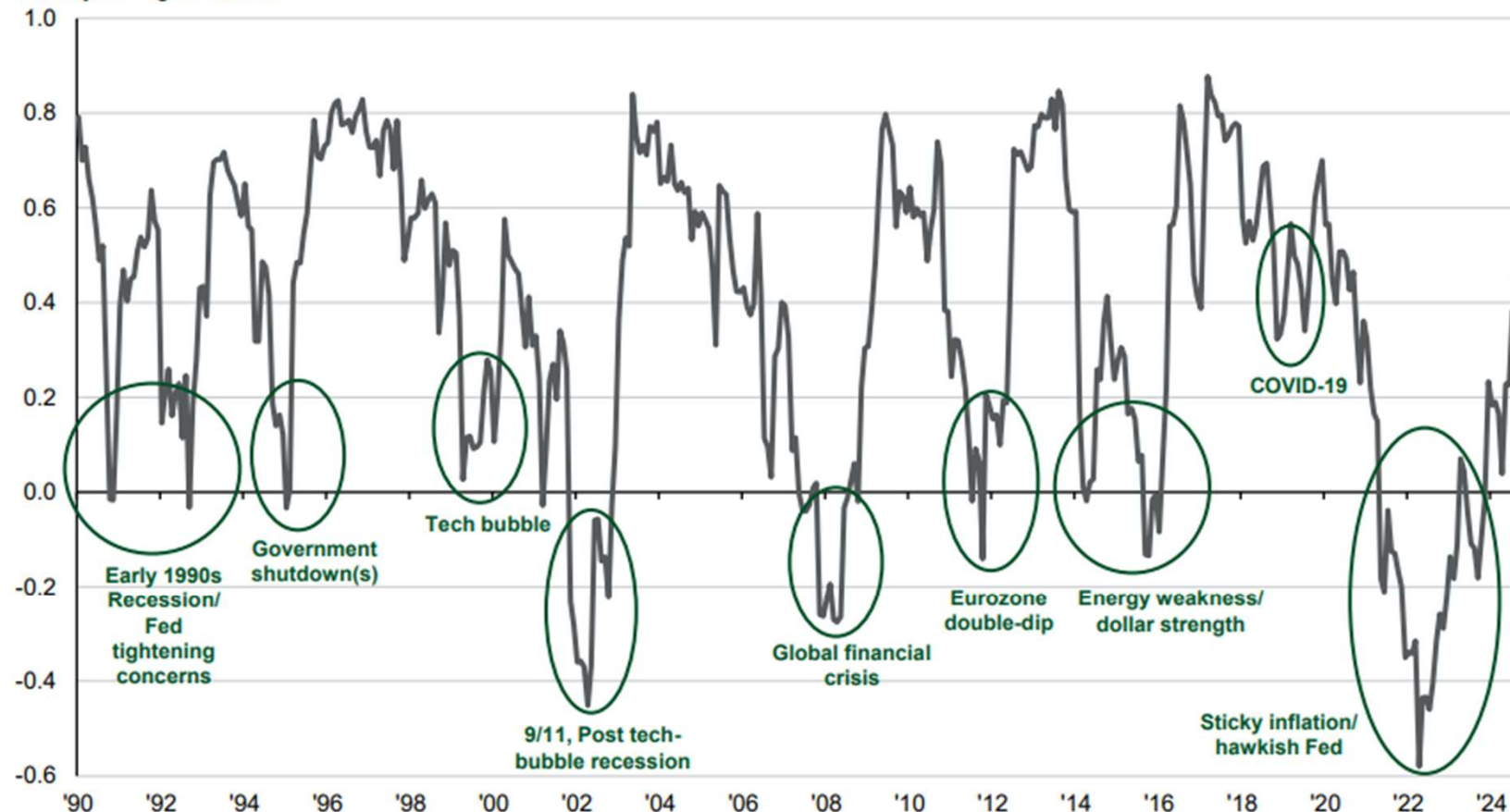
GTA

MI

75

Hedge fund correlation with a 60/40 stock-bond portfolio

Monthly, rolling 12 months



Source: Bloomberg, FactSet, HFR, Standard & Poor's, J.P. Morgan Asset Management. 60/40 portfolio is 60% S&P 500 and 40% Bloomberg U.S. Aggregate. Hedge funds are represented by HFRI Macro. Past performance is not a reliable indicator of current and future results. Guideto Alternatives. Data are based on availability as of August 31, 2025.

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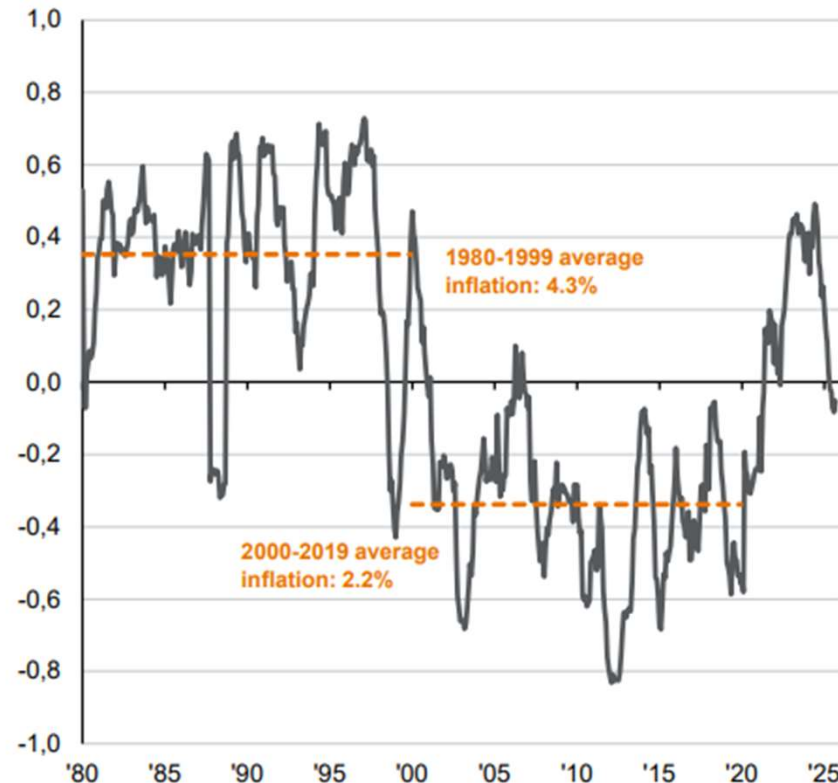
2. Belang van diversificatie

Portfolio construction

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S&P 500 / US 10-year Treasury correlations and US inflation

Rolling 1-year correlation based on weekly returns; % change year on year



Public and private market correlations

Correlation, quarterly returns

	2008 – 4Q24	Global Bonds	Global Equities
Financial assets	Global Bonds	1,0	
	Global Equities	0,4	1,0
Global real estate	US Core RE	-0,2	0,0
	Europe Core RE	-0,2	0,1
Real assets	Commodities	0,1	0,5
	Global Core Infra	-0,1	0,1
	Transport	-0,2	-0,1
	Timber	-0,1	-0,1
Private markets	Direct Lending	0,0	0,7
	Private Equity	0,3	0,8
Hedge funds	Equity Long/Short	0,3	0,9
	Macro	0,0	0,3

Source: (Left) BLS, LSEG Datastream, S&P Global, J.P. Morgan Asset Management. US inflation refers to headline CPI. (Right) Bloomberg, Burgiss, Cliffwater, FactSet, HFRI, LSEG Datastream, MSCI, NCREIF, J.P. Morgan Asset Management. Global equities: MSCI AC World Index; Global bonds: Bloomberg Global Aggregate Index; US core real estate: NCREIF Property Index – Open End Diversified Core Equity; Europe core real estate: MSCI Global Property Fund Index – Continental Europe; Direct lending: Cliffwater Direct Lending Index; Global infrastructure: MSCI Global Quarterly Infrastructure Asset Index (equal-weighted blend); Timber: NCREIF Timberland Total Return Index; Commodities: Bloomberg Commodity Index. Private equity is time-weighted returns from Burgiss. Hedge fund indices are from HFRI. Transport returns are derived from a J.P. Morgan Asset Management index. Returns are denominated in USD. Past performance is not a reliable indicator of current and future results. *Guide to the Markets - EMEA*. Data as of 21 October 2025.

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2. Belang van diversificatie

Alternatives: Correlations, returns and yields

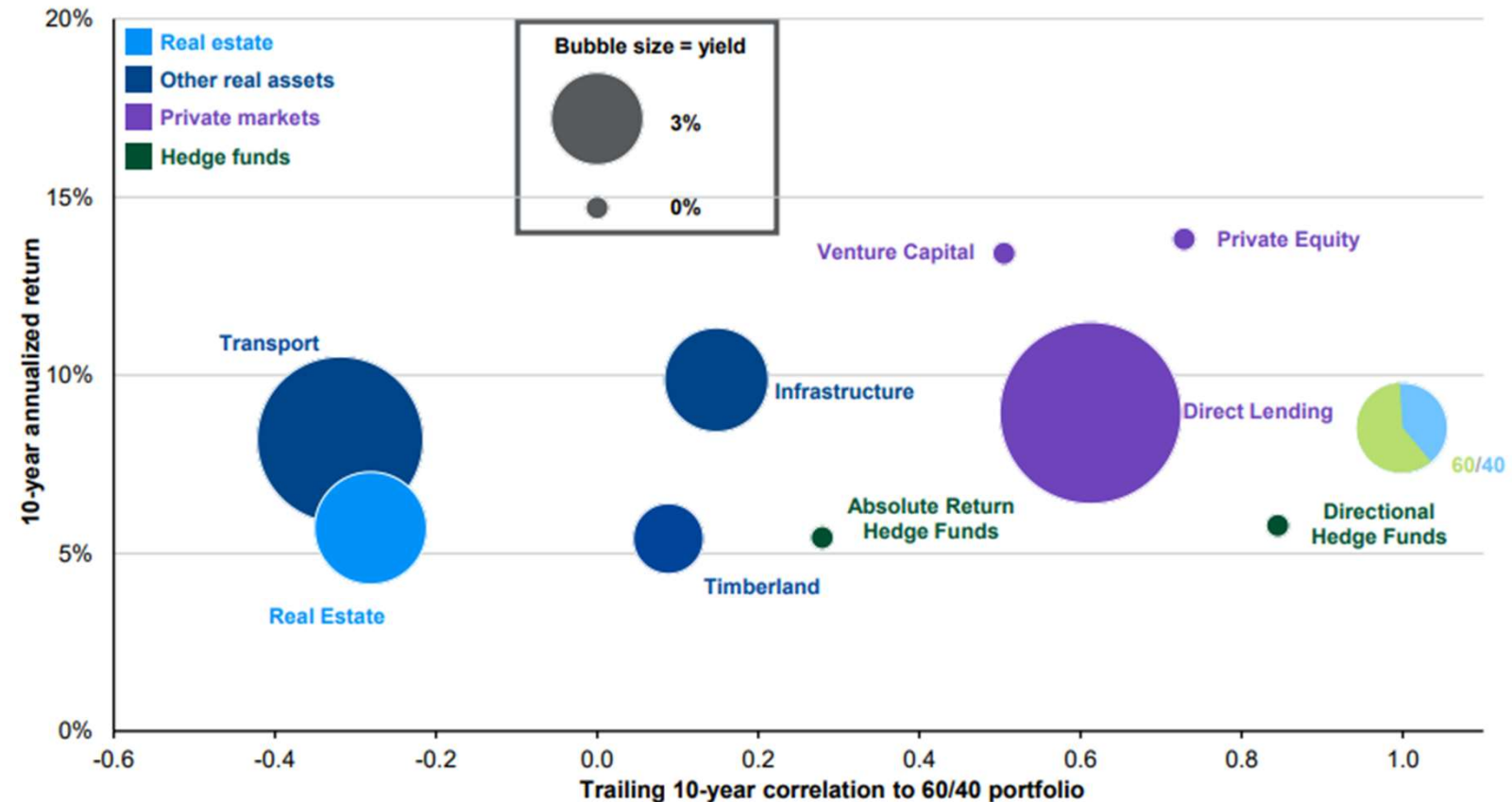
GTA

MI

8

Correlations, returns and yields

10-year correlations and 10-year annualized total returns, 2Q15 – 1Q25



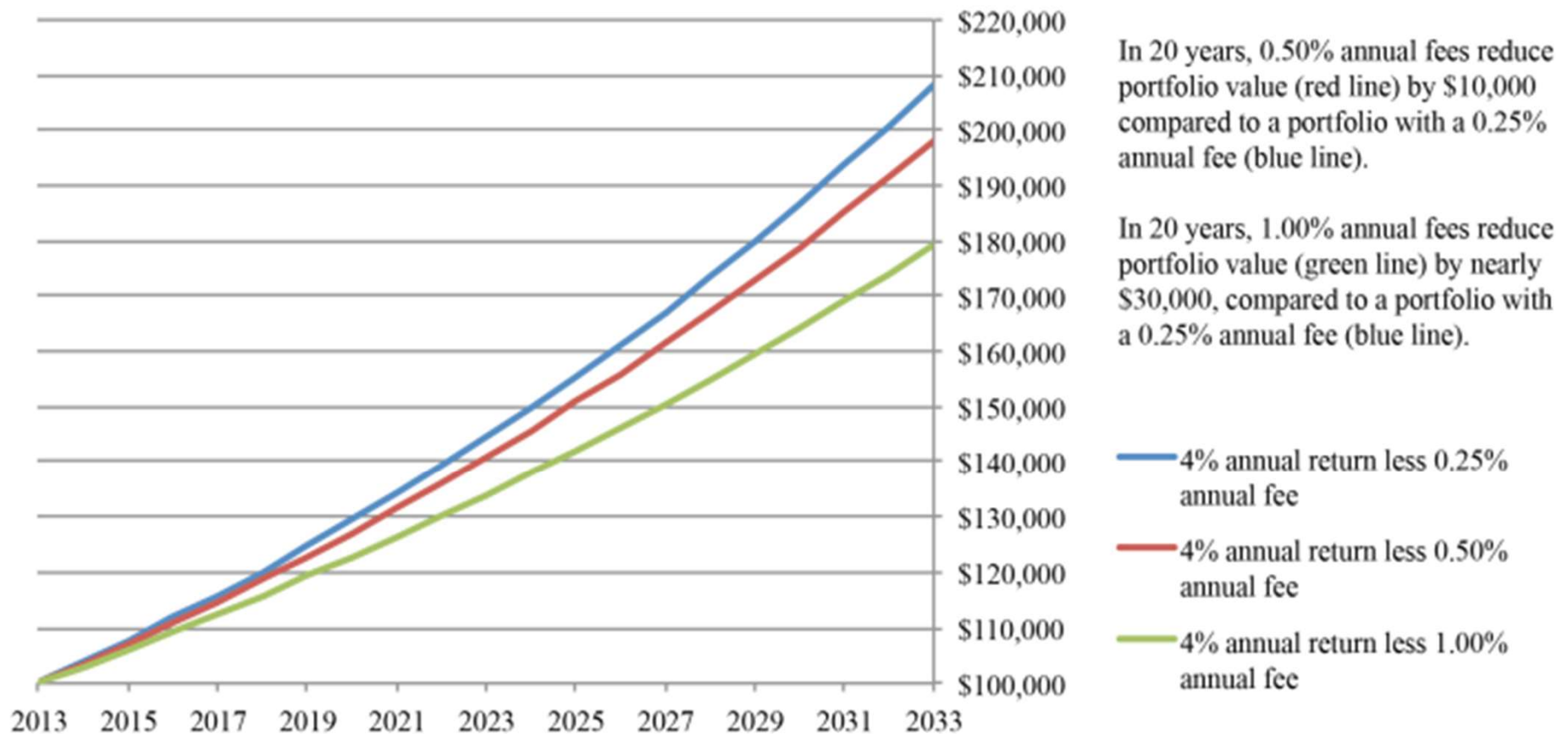
Source: Burgiss, Cliffwater, FactSet, MSCI, NCREIF, PivotalPath, J.P. Morgan Asset Management.

All categories are global, except for timberland and direct lending, which are U.S. Correlations are based on quarterly returns over the time period indicated. A 60/40 portfolio is comprised of 60% stocks and 40% bonds. Stocks are represented by the S&P 500 Total Return Index. Bonds are represented by the Bloomberg U.S. Aggregate Total Return Index. 10-year annualized returns are calculated based on the time period indicated. "Absolute Return Hedge Funds" represent asset-weighted returns from the PivotalPath Global Macro and Relative Value indices. "Directional Hedge Funds" represent asset-weighted returns from the PivotalPath Credit, Equity Diversified and Event Driven indices. Direct Lending uses yields from the Cliffwater Direct Lending Index. All other indices and data used for alternative asset class returns and yields are as described on pages 12 and 16 of the Guide to Alternatives. Yields are based on latest available data as described on page 12 of the Guide to Alternatives. Transportation returns are shown on an unlevered basis and returns can be enhanced by adding leverage. Past performance is not a reliable indicator of current and future results. Guide to Alternatives. Data are based on availability as of August 31, 2025.

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3. Belang van kosten en fiscaliteit

Portfolio Value From Investing \$100,000 Over 20 Years

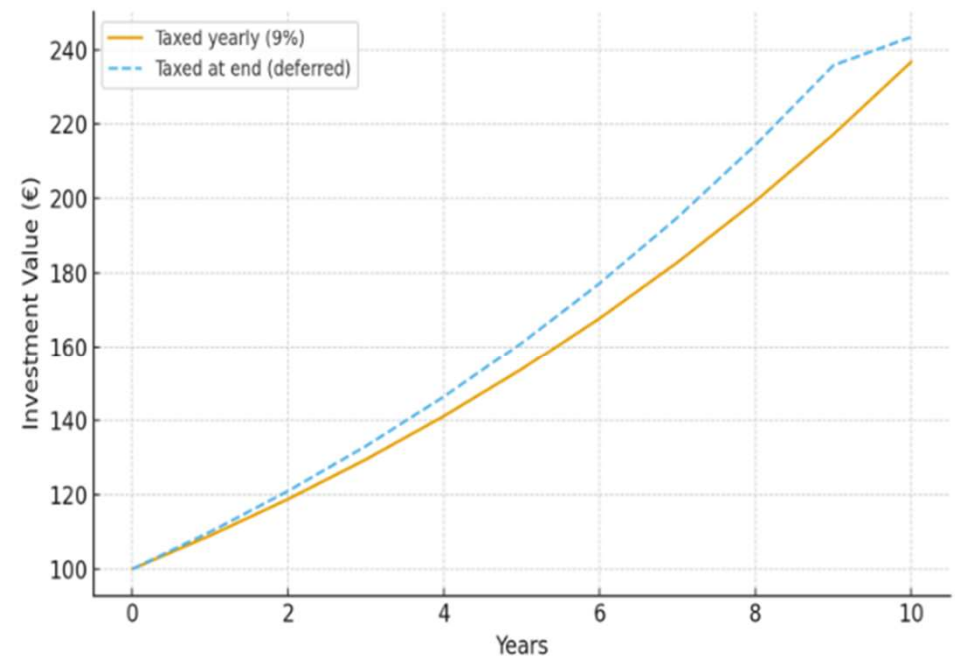


3. Belang van kosten en fiscaliteit

Effect van het **uitstellen** van de belasting

Vb.: €100 aan 10% meerwaarde per jaar voor 10 jaar

	Jaarlijkse return	Eindwaarde (in €)	Werkelijk rendement
Jaarlijkse taks	9%	236.74	≈ 9%
Taks uitgesteld	uitgesteld	243.43	≈ 9.33%



5 portefeuille strategieën



1. Portefeuilleconstructie is essentieel

Volledige
doorkijk
noodzakelijk

Samenstelling
van de
portefeuille is het
allerbelangrijkste

Schommelingen
en dalingen
beperken

Let op de
kosten

Beste ETF's +
fondsen +
alternatieven

Decorrelatie/
diversificatie

1. Portefeuilleconstructie is essentieel

Correlation Matrix

As of 31/08/2025



Source: BlackRock Aladdin
As of: 31/08/2025 Currency: EUR

Risicobeheer

- **Volledige doorkijk noodzakelijk**
 - ✓ Sectoren
 - ✓ Regios
 - ✓ Stijlen
- **Ex-post risico**
 - ✓ Jaarlijkse volatiliteit
 - ✓ Sharpe ratio
 - ✓ Maximale daling
- **Ex-ante risico**
 - ✓ Toekomstgericht
- **Stresstesting/scenario analyse**
- **Correlatie matrix**

Bewust

Gediversifieerd

In verhouding

Risicobeheer

Snapshot

1 Year 3 Year 5 Year



PERFORMANCE

1 Yr Return ⓘ 18.92%
As of 28/02/2025

12 Month Trailing Yield ⓘ 0.00%
As of 28/02/2025

1 Yr Upside / Downside Capture vs MSCI World Net TR Index ⓘ
As of 28/02/2025

88.73% / 67.64%



RISK

1 Yr Historical Risk ⓘ 7.34%
As of 28/02/2025

Ex-ante Risk ⓘ 12.63%
As of 28/02/2025

Portfolio	Total Annualised Return ⓘ	Annualised Risk ⓘ	Sharpe Ratio ⓘ	Total Return ⓘ
Toward Dynamic Blend	13.04%	12.75%	0.93	84.55%

Portfolio	Ex-ante Risk	Beta to MSCI World Net TR Index ⓘ
Toward Dynamic Blend	12.63%	0.84

Stress testing

Scenario	 Toward Dynamic Blend
Oil Down -28% ⓘ	-2.24%
Gold Down -12% ⓘ	-1.68%
Interest Rates Back-Up Europe +100bps ⓘ	-6.47%
USD down -4% vs. major currencies (USD depreciating) ⓘ	+1.61%

Scenario	 Toward Dynamic Blend
Interest Rates Back-Up US +100bps ⓘ	-2.47%
Interest Rates fall US -100bps ⓘ	+2.36%
Interest Rates fall UK -100bps ⓘ	+4.44%
Interest Rates fall Europe -100bps ⓘ	+6.37%

2. Wees precieser an actiever en herbalanceer

- Stijl/factor
- Sector/thema
- Defensief/cyclisch
- Innovatieve ETF's

Asset class	Annualised return	Annualised risk
Equities (includes dividends)	9.64%	19.06%
Government Bond	4.57%	7.5%
Corporate Bond	6.68%	7.32%
Real Estate	4.23%	5.99%
Gold	4.83%	17.10%
Average	5.99%	11.40%

Source: Stern/NYU and Schroders as at September 2023, in US dollars. Equities: S&P 500 Index; Government Bond: US Treasury Bond; Corporate Bond: BAA corporate bond; Real Estate: commercial property; Gold: commodity.

	Largest asset weight	Annualised return	Annualised risk	Return/Risk
No rebalancing		7.91%	11.42%	69.25%
Rebalancing - 5%	25%	8.03%	9.42%	85.19%
Rebalancing - 10%	30%	8.03%	9.37%	85.64%
Rebalancing - 15%	35%	8.03%	9.41%	85.33%
Rebalancing - 20%	40%	8.03%	9.41%	85.33%
Rebalancing - 25%	45%	8.03%	9.45%	84.93%

Source: Schroders as at September 2023.

2. Wees precieser en actiever met ETF's

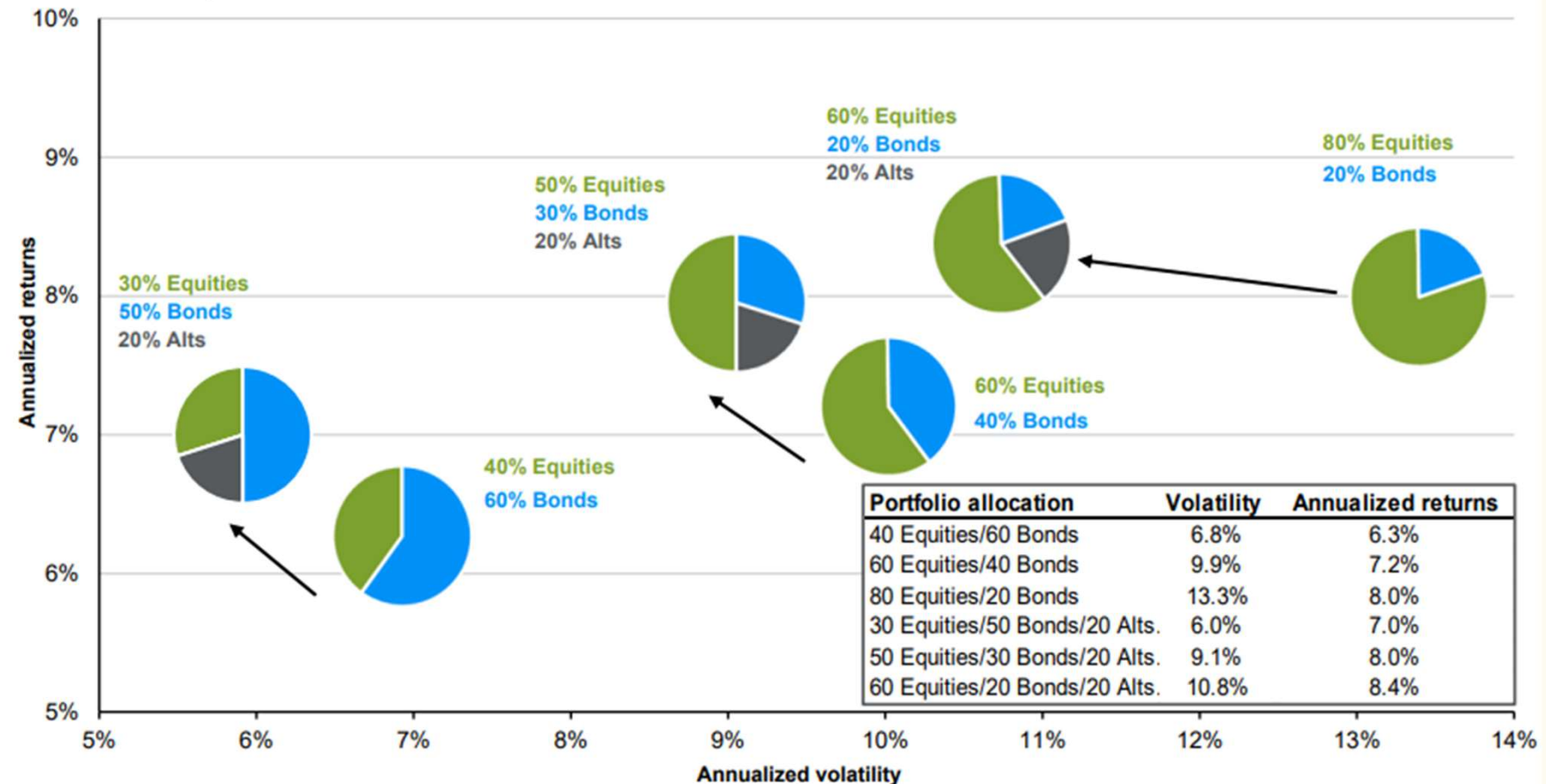
Morningstar Category	July 1990– March 1991	March 2001– Nov 2001	Dec 2007–June 2009	Feb 2020–April 2020	Average
Communications	6.52	–26.03	–27.85	–7.04	–13.60
Consumer Cyclical	7.73	–7.77	–25.20	–11.62	–9.21
Consumer Defensive	16.13	4.04	–15.90	–8.56	–1.07
Energy Limited Partnership	n/a	n/a	–8.70	–30.08	–19.39
Equity Energy	–5.38	–17.08	–27.13	–30.96	–20.14
Equity Precious Metals	–12.27	8.18	–10.23	2.69	–2.90
Financial	5.47	–1.97	–31.63	–25.57	–13.42
Global Real Estate	–5.00	4.22	–32.70	–21.63	–13.78
Health	30.21	0.29	–14.53	1.19	4.29
Industrials	–1.89	–2.68	–28.48	–20.53	–13.39
Infrastructure	n/a	–13.80	–21.28	–16.68	–17.25
Natural Resources	–2.11	–13.90	–24.05	–16.20	–14.06
Real Estate	7.39	8.65	–35.42	–21.01	–10.10
Technology	5.48	–21.88	–20.55	–3.96	–10.23
Utilities	8.18	–19.17	–22.62	–15.71	–12.33

Source: Morningstar Direct. Data as of 2/28/2025.

3. Bekijk alternatieven (voor obligaties)

Alternatives and portfolio risk/return

Annualized volatility and return, 1Q98 – 1Q25



Source: Bloomberg, Burgiss, FactSet, NCREIF, PivotalPath, Standard & Poor's, J.P. Morgan Asset Management.

The alternatives allocation includes hedge funds, real estate and private equity, with each receiving an equal weight. Portfolios are rebalanced at the start of the year. Equities are represented by the S&P 500 Total Return Index. Bonds are represented by the Bloomberg U.S. Aggregate Total Return Index. Volatility is calculated as the annualized standard deviation of quarterly returns. Past performance is not a reliable indicator of current and future results.

Guideto Alternatives. Data are based on availability as of August 31, 2025.

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3. Bekijk alternatieven (voor obligaties)

September 2025	3.9%
Q3 2025	3.7%
2020 (Apr. – Dec.)	20.3%
2021	15.5%
2022	17.1%
2023	16.0%
2024	15.1%
2025 YTD	15.5%
1-Year	20.1%
3-Year (Ann.)	17.7%
5-Year (Ann.)	18.1%
Since Inception	
Annualized Return	18.2%
Realized Volatility	8.7%
Sharpe Ratio	1.8
Correlation to MSCI World Index	0.1
Correlation to Bloomberg Barclays Global Agg. Index	-0.2

* As of September 30, 2025.

4. Bekijk private markten

1. Private Equity
2. Private Debt
3. Infrastructuur

2015-2024	
Ann.	Vol.*
Venture Capital 14.2%	Venture Capital 13.1%
Private Equity 14.0%	60/40 Portfolio 10.3%
Infra. 10.3%	50/30/20 Portfolio 8.8%
Direct Lending 9.0%	Private Equity 8.5%
50/30/20 Portfolio 8.6%	Hedge Funds 5.9%
60/40 Portfolio 8.1%	U.S. Core RE 5.6%
Transport 7.9%	Transport 4.7%
Europe Core RE 6.5%	Europe Core RE 4.1%
APAC Core RE 6.4%	Infra. 3.2%
U.S. Core RE 5.9%	APAC Core RE 3.0%
Hedge Funds 5.8%	Direct Lending 2.9%

2015-2024	
Ann.	Vol.*
Mezzanine Debt 11.4%	High Yield 8.6%
Direct Lending 9.0%	Investment Grade 7.4%
Distressed Debt 7.2%	Leveraged Loans 6.3%
Leveraged Loans 5.5%	Distressed Debt 5.2%
High Yield 5.2%	CML - Apartment 4.5%
CML - Retail 3.3%	CML - Senior 4.1%
CML - Senior 3.1%	CML - Industrial 4.1%
CML - Industrial 3.1%	CML - Retail 3.8%
CML - Apartment 3.0%	CML - Office 3.7%
CML - Office 2.9%	Mezzanine Debt 3.2%
Investment Grade 2.4%	Direct Lending 2.9%

4. Bekijk private markten

Private equity performance vs. public markets

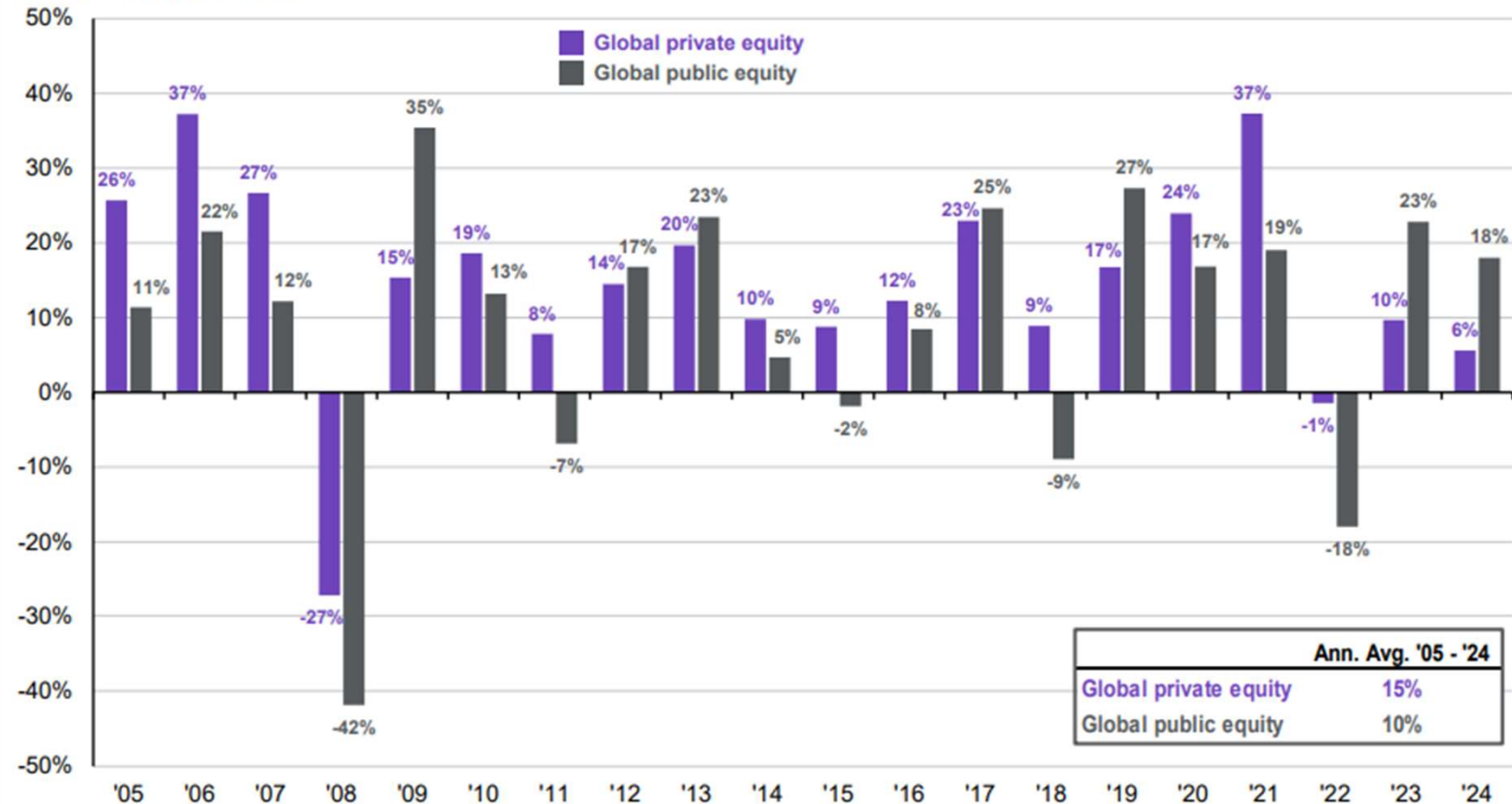
GTA

MI

50

Annual global private and public equity performance

USD total return, net of fees



Source: Burgiss, FactSet, MSCI, J.P. Morgan Asset Management.

Private equity returns are time-weighted. Global private equity: MSCI Global Buyout Closed-End Fund Index. Global public equity: MSCI All Country World Total Return Index. Past performance is not a reliable indicator of current and future results. *Guide to Alternatives*. Data are based on availability as of August 31, 2025.

J.P.Morgan
ASSET MANAGEMENT

5. Overweeg afdekking muntrisico (hedging)



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Vragen?

