Keyware Technologies





Valuation of common stocks
As of December 31,2014



To: Stephane Vandervelde President & CEO Keyware Technologies NV Ikaros Business Park - Ikaroslaan 24, B-1930 Zaventem, Belgium

Dear Stephane,

With regard to our engagement letter dated March 8, 2015, Goldhar Corporate Finance Ltd is proud to present the following report (the 'Report') covering the valuation analysis of Keyware Technologies NV's equity ('keyware') as of December 31, 2014.

The scope of our work included interviewing management regarding Keyware's core of business and financial reporting policy; considering applicable economic, industry, and competitive environments; analyzing Keyware's operations and financials; determining the appropriate valuation methodology to be applied and the preparing of the Report. Our analysis is subject to the limiting conditions contained in the following Report. It should be noted that we have relied upon information provided by management without carrying out any verification procedures.

We appreciate the opportunity to provide our valuation services to Keyware. For any questions or issues may arise from the Report, please contact us at +972 3 60 60 320

Very truly yours,

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Abbreviations

CAGR Compound Average Growth Rate

CAPEX Capital Expenditure

CAPM Capital Asset Pricing Model
CEE Central and Eastern Europe

Company or Keyware Keyware Technologies

DCF Discounted Cash Flow

€ or EUR Euro

EBIT Earnings Before Interest and Tax

EBITDA Earnings Before Interest Tax Depreciation and Amortization

EU European Union

EV Enterprise Value

FCF Free Cash Flow

GCF Goldhar Corporate Finance Ltd.

GPRS General Packet Radio Service

IAS International Accounting Standards

IB Installment Base of contracts

Management Keyware's management

Mpos Mobile Point Of Sale

NIBTIE Net Income Before Tax and Interest Expenses

Projection Period Refers to the forecast period of both PT segment and TS segment

PT Payment Terminal segment

Report This report, from December 31, 2014

TS Transaction Services segment

TV Terminal Value

Valuation Date December 31, 2014

WACC Weighted Average Cost of Capital



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Executive summary



1. Valuation results

The purpose of our engagement was to assist the Company's management in estimating Keyware's equity fair value, as of the Valuation Date.

The table below presents the results of our analysis regarding the Company's equity fair value:

Currency: 000'€	
Payment Terminals EV	34,221
Transaction Services EV	11,072
Total enterprise value	45,293
Net financial liabilities	(3,923)
Equity value	41,370
Issued shares as of the Valuation	
Date	20,439
Derived share price (estimated)	2.02

Based on our analysis, the fair value of Keyware was estimated within the range of € 36,679 thousands and € 47,743 thousands, with an average of € 41,370 thousands.

Our valuation was based on information and financial data provided by the Management and is subject to the Disclaimer in section 3



2. Purpose of engagement

For the request of Keyware's management, GCF performed a valuation analysis of the Company's equity as of the Valuation Date.

Scope of our work

The scope of our engagement included:

- Interviews with Management in order to understand the core of business, future business planning and several issues regarding the financial statements;
- Analysis of the market and industry in which the Company operates;
- Analysis of the Company's financial statements and business segments operations;
- Analysis of the Company's equity value by using the DCF method;
- Preparation of a summary Report regarding GCF estimation of value, methodologies and main assumptions used to the mentioned estimation.

Sources of data

Our analysis was based on using, mainly, the following data:

- Audited financial statements as of December 31, 2010-2014;
- Information regarding the IB during the period of 2010-2014, provided by the Management;
- Information and projections regarding the TS segment revenues provided by the Management;
- 5 year business plan provided by the Management;
- Bloomberg's data;
- Public information.



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- XIV. The Report has been prepared for Keyware, by GCF, and GCF has been remunerated by Keyware for the work.



Background



4. Market analysis and trends

4.1 Electronic transaction process overview¹

A large number of electronic transactions take place between the moment that the consumer inserts his debit card (MasterCard, Visa, BC/MC) into the payment terminal and enters his PIN code and the moment that a message appears on the screen of the terminal that the payment has been accepted. Therefore, behind each credit or debit card transaction, a complex payments infrastructure involving multiple parties ensures the transaction is processed correctly. The main parties in the transaction chain are the followings:

- Merchants- those who accept the credit or debit card in stores, online or mobile phones during the sale of goods or providing services;
- Payment acceptance processing providers- provide merchants with the means (POS terminals, mobile POS
 (mPOS) terminals, online payment gateways) to collect and transmit card data and receive payment
 authorizations in stores, online and via mobile devices;
- Commercial acquirers- banks or payment institutions that provide merchants with access to the card schemes (e.g., Visa, MasterCard, Bancontact/Mister Cash, etc.) and a merchant account. Commercial acquirers receive funds from issuing banks and deposit the proceeds, net of a "merchant service charge," into the merchant's account:
- Acquiring processors- offer payment transaction processing services for commercial acquirers by routing
 transaction data received from merchants' physical or online payment gateways with a view to obtaining
 payment authorizations via the credit and debit card scheme networks, known as "front-end" processing,
 and then ensuring that each transaction is appropriately cleared and settled into the merchant's bank
 account;
- Card schemes- set card scheme network rules and interchange fees and act as custodians and clearing
 houses for their respective card brands. Card schemes include both international brands such as Visa and
 MasterCard, and local schemes such as Bancontact Mister Cash in Belgium;
- **Clearing and settlement institutions** usually national banks that clear and settle transactions between acquiring banks and issuing banks;
- **Issuing banks** distribute card scheme-branded payment cards, and, in the case of credit cards, extend credit, to consumers.

Source: Worldline prospectus, 2014; Company's financial statements



4.2 European payments market²

One third of the world's roughly 280 billion annual non cash payments occur in Europe. In the 27 countries of the EU, the number of non-cash transactions increased from 70 billion in 2005 to 91 billion in 2011, reflecting a CAGR of 4.5%. European countries differ considerably in the maturity of their payments market, when those with the rest of Automatic Clearing Houses and card transactions tend to have more non cash transactions. Still, growth is common in both mature and less developed countries.

Main trends

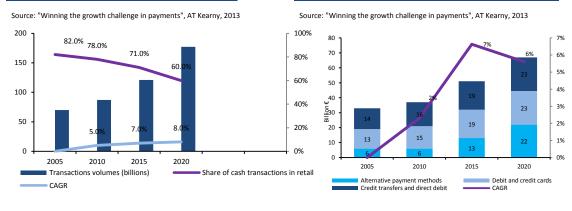
- **Increase in transactions volume** the number of retail payments in Europe is expected to grow from 405 Billion to 440 billion by 2020 as the economy recovers and private spending grows. The EIU forecasts the European economy to resume growth in 2014, while private consumption expenditure is expected to grow 1% per year in Western Europe and 3% in Eastern Europe through 2017.
- Electronic transactions are displacing cash and cheques more people are using electronic means for transactions. New card terminals, more accessible solutions for smaller merchants, cashless ticketing in transit, Smartphones with NFC technology and contactless cards are all playing important roles. Decreasing transaction fees in many countries (such as France and Spain) provide additional incentives to switch. Furthermore, government led initiatives are also helping, such as the limit in Italy on cash transactions over 1,000€, which have to be paid electronically. According to the ECB, The total number of non-cash payments in the EU, across the different types of instruments, increased by 6.0% to 100.0 billion in 2013 compared with the previous year. Card payments accounted for 44% of all transactions, while credit transfers accounted for 27% and direct debits for 24%.

² Source: "Winning the growth challenge in payments", AT Kearny, 2013; "Global payments 2014- capturing the next level of value", BCG, 2014; European Central Bank press release, September 9, 2014



Figure 1- non cash transactions in Europe.

Figure 2- European payments industry revenues



- Increasing effect of E-commerce spread- in the rapidly growing world, of online and mobile commerce, nearly all payments are cashless. Even in countries where retail sales are flat, the shift from cash dominated face-to-face commerce to e-commerce is accelerating in the growth of electronic payments. The expansion of e-commerce to new categories will help overcome possibly shrinking volumes in digital goods, such as music.
- Market growth forecasts- According to a research conducted by the Boston Consulting Group (hereinafter "BCG"), there is a clear difference between the CEE and the Western European markets. While he former accounted for just 22% of total European transaction volume in 2013, they represent nearly half of transaction value growth through 2023. Transaction value in the CEE markets is expected to grow at roughly 9% per year through 2023, with Western European markets expanding at less than half of that rate (about 4%).

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4.3 Global POS terminals market³

The POS terminals market has witnessed considerable growth in recent years owing to ease of use and improved return on investment being offered by these systems. Advanced POS systems offer higher durability and reliability as compared to their traditional counterparts such as cash registers. This has resulted in significant reduction in total cost of ownership (TCO), thereby increasing POS terminals market demand in small and medium size businesses (SMBs). POS terminals have wide range of applications in numerous sectors such as entertainment, healthcare, hospitality, retail, and warehousing, which include bill printing and payment, inventory management and loyalty programs.

Main trends

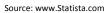
- Advanced technology- the introduction of chip-embedded payment cards, and personal identification number (PIN) has minimized security concerns pertaining to sensitive data theft, which is expected to augment POS terminals market growth.
- **Geographic segmentation trend** markets in the U.S. and Western Europe have experienced market saturation. Asia Pacific is expected to exhibit high growth due to increased SMBs and reduction in TCO. The Indian and Chinese markets are expected to expand on account of proliferation in the number of retail stores.
- Customers' segmentation- Retail sector was the largest application for POS terminals in 2013, holding a share of around 34% of the total market. Growing adoption of advanced payment option by small retailers across the globe is anticipated to drive the growth of POS terminals market in retail. mPOS- mPOS terminals are expected to replace the current transaction and payment techniques, owing to their improved features such as mobility that creates a better experience to the user and low initial cost as compared to their traditional counterparts. The wireless technology has an important role in facilitating the global adoption of electronic payments, as it enables the rollout of POS terminals to many new market segments and parts of the world where the fixed line telecommunications infrastructure is less developed
- Market growth forecasts- According to Transparency Market Research Market (hereinafter: TMR) analysis from 2014, the global POS terminals market, in terms of revenue, was valued at USD 36.86 billion in 2013 and according to Berg Insight the global installed base of POS terminals grew by 11% to 75 million units in 2014. Furthermore, TMR estimates the POS terminals to grow at a CAGR of 11.6% during the forecast period from 2014 to 2020. The growing adoption of mobile POS in retail and hospitality sector emerged as the most

³ Source: "POS terminal and wireless M2M", Berg Insight 2014; www.transparencymarketresearch.com www.Grandresearch.com www.statista.com



significant growth driver for POS terminals market and according to Berg Insight, it was incorporated in around one third of the devices shipped in 2014 and forecasts a CAGR of 7.2% between 2014 and 2019, resulting in a total of 39.2 million cellular POS terminals at the end of this forecast period.

Figure 3-Global market share POS terminal shipments 2012-2013, by region



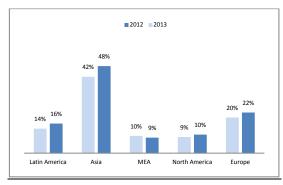






Figure 4- Company's corporate structure



Figure 5- EXAMPLES OF Keyware's payment terminals



5. Business analysis

- Keyware Technologies NV, founded in 1996, is an independent network service provider that offers electronic payment solutions, headquartered in Zaventem, Belgium.
- The company is involved in the personalization, programming, installation, maintenance, rental, and sale of
 fixed, portable, and mobile payment terminals and implementation of payment transactions using Visa,
 MasterCard, Maestro, Amex, V-Pay, JCB, etc. It also provides payment services for e-commerce and mcommerce; and solutions for loyalty cards.
- The company operates in two business segments:
 - Payment terminals- Keyware rents and sells multi-functional terminals in Belgium through the Smart Card Division. These terminals offer both payment functionalities and other application possibilities, such as reading loyalty cards. Keyware divides its terminal range into the following three main categories:
 - Fixed terminals- there is a fixed connection via a communication cable from the terminal to the telephone network or an Internet modem. Fixed terminals are mostly found in shops.
 - **Portable terminals** the terminal consists of a base station and a portable device. The base station has a fixed connection via a communication cable from the terminal separated from the base station by approximately 150 meters to receive customers' payments. Such terminals are used particularly in restaurants and cafés: customers can pay by debit card at their table.
 - Mobile terminals- the terminal can be taken anywhere within Belgium to receive payments. These terminals make use of GSM or GPRS communication technology instead of the telephone network or Internet. These terminals are ideal for mobile occupations such as door-to-door suppliers, taxi drivers, etc.

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Figure 6- Authorization process



- Transaction services- a retailer who rents or buys a payment terminal cannot yet, on his own, have payment transactions executed with the terminal. To be able to do so, he must take out one or several subscriptions, depending on what types of debit cards he wants to accept: whether he wants to accept Visa and Maestro cards, or just Visa, or just normal debit cards, etc. A subscription is therefore required per type of payment transaction. Keyware offers payment subscriptions under the name Transaction Services. The Company is an independent Network Service Provider (NSP) and it owns a transaction platform that enables to connect between the merchant and the acquirers and the issuers, through Pay It Easy BVBA. In continues on section 4- market analysis and trends, the company mainly serves as acquiring processor in Belgium and these service can be called also: 'authorization services'.
- Strategic partnerships- the Company has a number of strategic partners for payment terminals, acquiring services, e-commerce, m-commerce and telecoms. In this way, customers can select a payment solution that is appropriate for their needs and will evolve with their changing economic environment. The strategic partners include, among others: SixPay, PaySquare, Worldline, Ingenico Maestro, Mastercard, Visa and Bancontact Mister Cash.
- Main customers- the Company serves small and medium retail business besides governmental
 institutions and other bigger scale corporations such as Holiday Inn, Brussels South Charleron Airport
 and many more.

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Table 1 - P&L summary 2010-2014

Source: Company's audited financial statements 2010-2014

000′€	31/12/2010	31/12/2011	31/12/2012	31/12/2013	31/12/2014
Turnover	5,806	5,784	8,280	8,749	9,718
Raw materials and consumables	(1,137)	(979)	(1,897)	(1,903)	(2,318)
Gross profit	4,669	4,805	6,383	6,846	7,400
Total operating expenses,net	(4,391)	(4,814)	(5,975)	(6,368)	(6,030)
Operating profit	278	(9)	408	478	1,370
Financial income	685	793	812	875	1,005
Financial expenses	(752)	(701)	(710)	(293)	(442)
Profit before tax	211	83	510	1,060	1,933
Taxes on the result	235	-	-	-	-
Profit/(loss) for the period from continuing operations	446	83	510	1,060	1,933
Result from Joint Ventures	-	-	-	(31)	(23)
Profit/(loss) for the period	446	83	510	1,029	1,910

Table 2 - revenues by segments 2011-2014

Source: Company's management

000′€	2011	2012	2013	2014
PT	5,561	7,935	8,300	9,027
		43%	5%	9%
TS	223	345	449	691
		55%	30%	54%

Table 3 - Quarterly change in contracts managed by Parfip 2013-2014

	Q1-2013	Q2-2013	Q3-2013	Q4-2013	Q1-2014	Q2-2014	Q3-2014
Owned terminals	9,538	10,069	10,570	10,944	11,311	11,670	13,937
Terminals at Parfip	2,947	2,753	2,456	2,191	1,957	1,907	0
% owned	76%	79%	81%	83%	85%	86%	100%

6. Historical financial data

Revenues - the revenues in the P&L are comprised of the PT segment and the TS segment:

- PT revenues the revenues of this segment are related to leasing contracts of payment terminals. Most of the revenues are related to the amount equals to the present value of new contracts signed on an inspected year, as instructed in IAS 17-Leases, and therefore these revenues are depended on new contracts signings and the terms of each. The rest of the revenues are related to air telecom fee for GPRS terminals and maintenance fees and these revenues are depended on the IB at each year. The significant increase in 2012 in the PT revenues is related to the fact that the Company stopped selling contracts to Parfip Benelux Nv (hereinafter: Parfip). Until May 2012, the Company has engaged with Parfip in contracts selling agreements in order to overcome solvency problems. As the financial status began to improve, the Company has decided to stop selling contracts to Parfip. As of September 2014 there are no contracts managed by Parfip (see table 3).
- TS revenues- the revenues in this segment are related to authorization services. The Company has begun to provide authorization services since 2011. Consequently, revenues in this segment are depended on the IB of the PT segment at each year. Therefore, the significant increase can be related to the high growth stage the PT segment is in, the fact that this is relatively new service and considering the significant growth trend in the payment industry. The significant growth trend can be observed in the increase of average number of transactions per terminal, presented in table 4. The revenue in this segment is also depended on the amount of the transactions made through the terminals, where mostly it's a percentage of the transaction amount.
- **Gross income** the gross margin between 2011 -2014 remained stable with an average rate of 79%. The main costs are related to the PT segment due to the fact that most of the inventory is in this segment.
- Operating costs- the operating costs are comprised mainly of salaries, impairment of contracts due to an early termination or bankruptcy, fees and general and administrative costs. The operating margin, excluding 2011, was highly stable and remained on average of 6%. The operating loss in 2011 is mainly attributed to an impairment of lease contracts in an amount of € 935 thousands and inventory impairment of € 283 thousands.
- **EBIT**-the EBIT margin in 2014 increased to 14%, mainly due to an increase in revenues of 11% and a decrease in impairment of lease contracts of 46%. The average EBIT margin between 2011- 2014 was 6%, when in 2013-2011 remained on stable level of 5% and increased in 2014 to 14%.
- **Financial income** the company recognizes a financial income from leasing contracts of the PT segment. The financial income is highly depended on the IB and new contracts signings each year. The CAGR of the financial income during the period of 2011-2014 was 8%, mainly due to an IB CAGR of 10% during the same period (see table 4). The average NIBTIE



Table 4 - average transactions per terminal 2011-2014

Source: Company's management

	2011	2012	2013	2014
number of terminals a year	10,719	12,114	13,135	14,236
transaction volumes (#)	1,629,684	3,910,522	7,182,742	9,997,067
transactions per terminal	152	323	547	702

Table 5 - IB and financial income 2010-2014

Source: Company's management and audited financial statements as of December 31, 2011-2014

	2011	2012	2013	2014
IB at the end of the year	10,719	12,114	13,135	14,236
		13%	8%	8%
Financial income (000'€)	793	812	875	1005

Table 6 - Working capital 2011-2014

Source: audited financial statements as of December 31, 2011-2014

	2011	2012	2013	2014
Revenues	5,784	8,280	8,749	9,718
Inventories	541	361	386	736
Trade receivables and other receivables	824	1,044	785	679
Deferred charges and accrued income	182	185	53	19
Trade debts, social and fiscal debts	2,547	2,885	3,269	3,533
Other liabilities	1,202	80	37	22
Deferred income and accrued charges	146	213	337	367
Lease receivables	1,499	2,568	2,610	2,981
Net WC	(849)	980	191	493
%	-15%	12%	2%	5%

to revenues ratio between 2011 -2014 was 17%, when between 2011 -2013 the ratio was within the range of 14%-16% and 24.5% in 2014.

- Income tax- The Company has carry forward tax losses and therefore no tax expenses were recorded. According to the Management, all the tax losses are related to the Smart Card division (Company of the PT Segment) and the amount of the carry forward losses as of the Valuation Date was € 15,000 thousands.
- Working capital- the average working capital to revenues ratio, excluding trade receivables from financial leases during the period of 2011-2014 was (34%) and in the TS segment was (27%). In both segments there was a declining trend in the working capital ratio. The average working capital, including short term trade receivables from leasing contracts and excluding long term trade receivables from leasing contracts, was (3%) between 2011 -2014. The revenue according to IAS 17-Leases is recorded on the day of installation the contract day, in an amount equals to the present value of the contract, against the debit of trade receivables from leases. In the following period, the trade receivables will be amortized in an amount equals to the gap between the real renting fee and the financial income of the same contract, or when impairment is recorded on a contract, the relevant balance in the trade receivables will be immediately reduced. It should be noted that the changes in the working capital in Keyware's cash flow in its financial statements include the long term receivables from leasing contracts.



Valuation model



7. Methodology

In order to conduct a valuation, there are three common acceptable approaches needed to be considered. The approach, or approaches, which will be utilized, shall be determined after considering, among others, the nature of the transaction, the ongoing concern assumption of the entity valuated, the industry in which the valuated entity operates and applicable relevant data regarding the valuated entity.

Cost approach

The cost approach focuses on the current situation of an asset being evaluated, rather than looking forward on future potential cash flows expected to be generated. The fundamental premise in this approach is that a potential investor would not pay more than the cost to build or establish equivalent asset. The main disadvantage of this approach, is that no future synergies or potential growth been taken into consideration. There are two basic methods for implementing this approach:

- Net Asset Value- under this method, all the assets and liabilities are being analyzed and evaluated. The estimated equity value is the total evaluated assets, net after deducting the total liabilities which also have been evaluated. The use of this method is mainly when evaluating investment or property companies.
- Liquidation value- under this method, the derived value of the entity is based on the realizable value of the
 net assets, rather than the fair value of the net assets. When a liquidation event occurs, usually there is an
 intensive pressure to realize all of the assets and to repay all the debt that exist as of the liquidation date.
 Therefore, the realizable value will usually be lower than the fair value. This approach is appropriate to be
 utilized only under liquidation scenario.

Market approach

The market approach uses financial ratios (multiples) derived from either quoted companies whose business activities considered similar, or closely similar, to the evaluated company or recent transactions where the acquired company's business activities are similar to those of the evaluated company (hereinafter: comparable companies). After analyzing the comparable companies and deriving an appropriate multiple, it shall by applied on representing earnings of the evaluated company. The representing earnings shall exclude any non-recurring income or expense and shall not include any one-off events that have an impact on the company's results. The problem of this approach is that it doesn't take into account any future growth or possible synergies. Furthermore, when applying a multiple derived from recent transactions it shall be noted that usually a control premium or other synergy premium is included within the transaction price and hence it is



implied within the multiple. While on the other hand, multiples derived from prices paid by the minority don't include any such premiums, therefore there is a need for an adjustment to be calculated.

Income approach

Income approach focuses on the asset's ability to generate cash. The premise of this approach is that it is possible to estimate the value of the property by calculating the present value of net economic benefit (cash income less cash expenses) received over the life of the asset.

The main steps in applying this method are:

- A. assessment of the expected cash flows from the asset over its useful life, after tax deduction;
- B. Deriving an appropriate discount rate and discounting the aforementioned cash flows of the forecasted period and in the TV year. The cash flow in the TV year, is calculated according to the Gordon Growth Model, which is as follows:

FCFTV=FCFNY*
$$\frac{1+g}{r-g}$$

Where:

- A. FCFNY –the FCF in the normalizing year. Normalizing year uses for applying representative growth and margins in the long term before discounting the TV, in order that the cash flow growth will be in accordance with the relevant section that regards the long term growth. In our case, since we applied for the TV long term growth the long term growth of the revenues, the normalizing year makes sure that the growth of the revenues will be equal to the FCF growth;
- B. g long term growth rate
- C. *r* discount rate

The use of the capitalization by the discount rate, refers both to the time value of money and other risk factors related to the investment. Finally, the sum of the discounted cash flows, after a tax deduction, shall be an indication to the asset's fair value.

The Income approach is a very common approach in calculating the fair value of assets and companies and the most common methodology based on the Income approach is the DCF methodology



The valuation of Keyware was performed according to the income approach, by using the DCF method. According to the DCF methodology, the cash flow forecast shall be based, among others, on a detailed analysis of the company's operations, revenues forecasts, market trends, expected expenses, working capital requirements and projected capital expenditure.

8. Main assumptions

8.1 General

- **Inflation considerations**-the cash flow forecast was conducted on a nominal basis. Therefore, we estimated an increase of 1.8% a year, based on the expected long term inflation rate in Europe⁴.
- **Model structure** as aforementioned, the Company operates in two business segments: Payment Terminals renting and Transaction Services. Since each segment has a different business model and different risk factors, we evaluated each segment separately.

8.2 Payment Terminals model

• **General structure**- as aforementioned, the Company recognize revenue from PT renting according to the instructions of IAS 17-*Leases*. Since the cash adjustment for non-cash revenues is traditionally applied through the changes in the working capital, it may be inaccurate in this case. Therefore, the revenue forecast was prepared on a cash basis. The cash basis was prepared according to the forecasted IB at each year, multiplied in the different tariffs and after different discounts of contracts such as early termination and bankruptcy. In addition, since the Company has, as of the Valuation Date, a significant amount of active contracts, we built two separated forecasts of IB, where the first regards to the existing IB as of the Valuation Date and the second regards the forecast of new contracts during the Projection Period.

8.2.1 Existing IB flow

• **IB**- the IB of the existing contracts was provided to us by the Management.

⁴ Source: ECB forecast for long term inflation rate



- **Contracts maturity** the maturity of the existing contracts, before possible discounts, was estimated according to the remaining contractual period as provided by the Management.
- **Discounts** according to the Management, for every contract there are six possible scenarios during its contractual period:
 - Active- the customer continuous to rent the PT on a regular basis;
 - **Early termination** the customer decides to terminate the engagement with the Company due to better terms the competitors offer;
 - Bankruptcy- there is a portion of customers who experience a bankruptcy event of their business. This could be related to the fact that most of Keyware's customers are SMBs, which increases the risk they will have a bankruptcy event.
 - Refused- there are some customers that either the Company or the customer itself decides to
 end the contract before it reaches the end of the contractual period. In most cases, the
 Company initiate this early termination, due to refuses of the card issuing companies to work
 with the client or history of late payments to the Company;
 - Swapped- since the technology of terminals and payment solutions constantly changes, the Company address all along the contractual period to customers in order to offer them to upgrade the existing terminal to a more advanced terminal. When a customer decides to move to newer terminal, the old contract is being terminated and a new contract is signed immediately and this processes called swap. The only influence it has on valuation model's revenues is the extension of the contractual period of the contracts.
 - Contractual period termination- the contract has reached its full maturity. According to the Management, if the customer doesn't give a notice, six months advanced, that he's not interested in renewing his contract, than the contract will be automatically renewed for additional one year. This process is called silent renewal.

The probability for each of the abovementioned events was estimated based on the average historical IB change between 2010—2014.

- **Swap assumption** we assumed that a swapped contract during the year the swap occurred will not have any discounts. The average yearly swap rate was estimated at 7%
- Contracts discount rate- the average yearly discount rate was estimated at 3%.



- **Silent renewals** the silent renewal rate was estimated at 40%. We applied this rate on the remaining contracts in that reached their last year, net of all the discounts they had along the contractual period.
- **Contractual period** We estimated that a contract will be swapped only once during its contractual life. The projection period of the existing IB as of the Valuation Date is 2015- 2025.

8.2.2 New contracts flow

- The new contracts every year were calculated as a residual value, so the total amount of contracts, net
 of any discounts, at each year, will be in accordance with the market growth rate forecasts;
- Change in new contracts- the change in new contracts every year, i.e. discounts and silent renewals, were estimated on the same base of the existing IB;
- **Swaps** since we estimate new contracts signings every year, the new contracts every year include both new customers and swaps of new contracts (excluding swaps of existing IB).
- Contractual period- we calculated the amount of new contracts every year from 2015-2025, based on the existing IB as aforementioned.

8.2.3 Total contracts flow

- **Net total IB** the net total IB at the end of each year in the Projection Period was estimated after considering the specific market the Company operates in, Management estimations, implied trend from historical growth of the Company and recent forecasts regarding the market's growth. We estimated that the Total net IB at the end of 2015 will grow at 8% and eventually converge to a long term growth rate of 2%, according to the forecasted long term GDP growth in Belgium⁵. This growth rate reflects an average net growth of 1,008contracts a year, which is in line with Management's assumptions.
- **Revenues 2015-2025** the revenues comprise several components:
 - Basic renting fee- the basic average renting fee of PT is € 31 a month which is €372 a year;
 - Installation fee- the Company charges its new customers in a onetime installation fee of €125;

Table 6 –Net projected growth of contracts

⁵ Source: OECD Economic Outlook 2014



- Telecom air fee- the Company charges a telecom air monthly fee of €10for GPRS customers, and buys it in €1.5, resulting a net income of € 8.5 a month;
- Maintenance fee- the Company charges a monthly maintenance fee of € 4, which is €48 a year;
- Dunning- according to the Management, when a customer is late with the renting fee payment, the Company gives several warnings. on the first there is no extra fee, on the second warning there is an extra fee of €15 and on the third warning there is an extra fee of €35 (which means total extra fee of €50). If the customer doesn't pay after three warnings, then the Company address to its lawyer in request of starting a legal claim process against the customer. In this case, the Company will have the full remuneration which includes a premium of 10%, which will be paid to the lawyer on a 'no cure no pay' basis. In addition, the aforementioned regards only to non-direct debit customers that according to information provided by the Management, the portion of non-direct debit customers is 35%. We assumed that this portion will remain all along the Projection Period;
- **Early termination fee** when a customer decides to end a contract before the contractual period, not including bankrupted customers, the customers has to pay €750
- **Dunning revenue** we estimated the portion of customers that are late with their payments, based on information provided by the Management.
- Early termination/bankruptcy/dunning time factor- we assumed that an early termination or bankruptcy event will occur at the middle of the year. The Company sends an invoice to the customer on a quarterly basis, therefore we assumed that out of four invoices of customers who late in their payments, one will not be paid on time.
- GPRS customers- as of the Valuation Date, the portion of GPRS customers is 23%. According to the Management, this portion will grow up to 50%. We assumed moderate increase in this portion all along the Projection Period.
- **Total revenues** the total net revenues were calculated based on the gross IB multiplied in the aforementioned revenue factors, with a deduction based on the discounted contracts calculated as aforementioned multiplied in the relevant revenue factors.
- **Revenues in the TV year** we estimated that in the long term the revenues will grow at a 3.8% rate, based on the long term expected growth rate of GDP in Belgium of 2% and a projected inflation rate of 1.8%.
- **Gross profit** the gross income was estimated based on the average gross margin of 77% along the Projection Period, based on the historical average of the Company's results.



- **Salaries** according to the Management, the salaries costs are mainly variable. We estimated the salaries costs all along the Projection Period at 15% of gross income, based on the historical average of the Company's results.
- Other expenses- the other expenses comprise mainly general and administration costs such as car expenses, sales and marketing expenses. According to the Management, the other expenses are mainly fixed costs. We estimated the other expenses in € 2,771 thousands, with an adjustment to inflation along the Projection Period, based on the historical average of the Company's results.
- **EBIT** the EBIT margin along the Projection Period is within the range of 27%-46%. The EBIT margin in the long term was estimated according to the average EBIT margin during the period of 2015-2019 which is 33%.
- The EBIT margin in the PT segment between 2011- 2014 was in an increase trend, where in 2011 the EBIT margin was 6% and increased up to 21% in 2014. It should be noted that the total invoice the Company sends to the customer comprise both financial income and operating income. Thus, the more appropriate way to compare the EBIT in the DCF model is to look on the NIBTEI in the financial statements. The average NIBTEI in the PT segment was 22%, where in 2011-2013 it remained stable on 19%, and in 2014 it increased to 32%. This increase can be related to the continuing trend of operating improvement (termination of engagements with Parfip) and we estimate this trend will continue for the near future. The average EBIT margin during the Projection Period is 38%, ranges between 27%-46%. Thus, we believe that the EBIT margin in the Projection Period is within the range of reasonableness.
- **Income tax** according to the financial statements, the carry forward tax losses are related to the PT segment. We estimated the income tax of the PT segment based on the carry forward tax losses
- Working capital- the net working capital (excluding short and long term lease trade receivables) was estimated due to the Company's historical net working capital from the revenues at (34%). It should be noted that since the methodology of the PT model is calculating the revenues on a cash basis only, the cash adjustment of working capital to the revenues doesn't include the short and long term leases trade receivables.
- Depreciation and CAPEX- the fixed assets of the Company comprise mainly cars, furniture and others. We
 assumed that along the Projection Period the CAPEX will be equal to the depreciation. The depreciation and
 CAPEX of the PT segment was calculated based on the depreciation portion of the PT
- **Terminal value** we assumed that the FCF will grow in the long term at 3%, considering the revenue growth of 3.8%, based on Belgium's long term GDP growth of 2% and estimated a yearly inflation rate of 1.8% and The EBIT margin of 33%, according to the average EBIT between 2015 -2019.

Table 7 –Income tax calculation

000′€	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
0.B	15,000	12,524	9,504	5,954	1,833							
EBIT	2,476	3,020	3,550	4,121	4,670	4,912	5,224	5,585	5,907	6,157	6,280	5,364
Tax					(965)	(1,670)	(1,776)	(1,899)	(2,008)	(2,093)	(2,135)	(1,824)
C.B	12,524	9,504	5,954	1,833								



• WACC -the WACC used to discount the existing IB contracts was estimated at 10.4% and the WACC used in order to discount the new contracts IB was estimated at 12.6%. For further information regarding the WACC calculation, please refer to section

• The EV results of the PT segment are presented in the table below:

Currency: 000'€	
WACC- existing IB	12.6%
WACC-new IB contracts	10.4%
Enterprise Value	34,221

Based on our analysis, the EV of the PT segment was estimated within the range of € 31,767 thousands and € 37,034 thousands, with an average of € 34,221 thousands.



Table 9 –Business model evolution- TS segment 2015-2019

2015 2016 2017 2018 2019 C R Spread Income 9,626 6,626 5,126 3,876 2,876 model contracts 80% 50% 35% 24% 16% C.B Brokering 2.410 6.755 9.660 12.361 14.845 model contracts 20% 50% 76% C.B total contracts 17,721

8.3 TS segment

- General structure- as of the Valuation Date, the revenue from the TS segment was generated from the Spread Income Model (hereinafter: SIM). When a transaction is made through electronic means, such as credit card or debit card, there are several parties who charge fee for completing this transaction process (please refer to section 5- *Market analysis and trends*). The revenues in SIM are split between the Issuers, Acquirers and the Company. According to the Management, the share of Keyware in the commission charged from the customers is 12.51% when the transaction is made through Keyware's platform, and about 10% when it is not through Keyware's platform (hereinafter: Paysquare transactions). The company's strategy is about to change dramatically, starting from 2015, when the TS is moving to a whole different revenue model- Brokering model (hereinafter: BM). In the BM, the company will purchase from the acquirer the total commission of its customers at 0.85% of the transactions value and will sell it to its customers at 1.5% of the transactions value, meaning a net commission of 0.65%. This means that the company will act, de facto, as an acquirer. This strategic change is expected to increase the Company's revenues and profit dramatically. Thus, the model includes both of SIM and BM revenues.
- TS customers' portion- as of the Valuation Date, the portion of customers who pay both for PT and TS services is 75%. According to the Management, this portion will increase to 85% in the long term. We assumed a moderate increase from 75% in 2015 up to 85% in 2019.
- Transformation from SIM to BM- according to the Management, by 2019 most of the revenues in the TS segment will be from the BM. The segmentation of the SIM and the BM contracts throughout 2015-2019 was provided by the Management. The total amount of contracts for a year was derived from the total IB calculated in the PT model, considering the estimated portion of TS customers as above mentioned. The number of BM contracts is the gap between the total amount of TS contracts and the estimated remaining SIM contracts in every year.
- **Projection Period** the projection period from 2015-2019 was estimated according to the aforementioned regarding TS customers portion and segmentation between SIM and BM. The revenues from 2020-2023 was estimated according to the expected growth rate of non-cash transaction in Europe⁶.
- Commission fee- the average commission per contract in the SIM as of 2014 was €119. According to the Management, the average commission per contract is expected to remain as it was in 2014. The average commission per contract increased from €78 in 2010 up to €119 in 2014. This increase is related to the growing use of non-cash means through this period. According to the Management, the average

⁶ Source: Winning the growth challenge in payments", AT Kearny, 2013; "Global payments 2014- capturing the next level of value", BCG, 2014



commission per contract in the BM is expected to be € 166. The average commission in both SIM and BM was estimated according to the Management estimations.

- **Gross income** the gross income was estimated along the Projection Period at 82%, based on the average gross margin between 2011 -2014.
- Salary costs- t the average salary to revenues margin between 2011- 2014 was 21%. According to the Management, the estimated salary costs in the TS segment will be 6% of the estimated revenue. The Management believes that the human resources needed for this activity should not increase in a straight line with the revenues, since the TS segment doesn't require significant human resources.
- Other expenses- the other expenses comprise mainly general and administration costs such as car
 expenses, sales and marketing, etc. According to the Management, the other expenses are mainly fixed
 costs. We estimated the other expenses at € 437 thousands, with an adjustment to inflation along the
 Projection Period, based on the historical average of the Company's results in 2011-2014.
- **EBIT** the EBIT margin between 2015-2019 is within the range of 40%-56%. The high EBIT margin is attributed to the economics of scale, considering significant increase in revenues, high gross margin and relatively low fixed costs and the EBIT margin between 2010 -2023 and in the long term was estimated according to the average EBIT margin in period of 2015-2019 which is 49%.
- Income tax- the income tax was calculated according to the statutory tax corporate tax rate in Belgium of 34%
- Working capital- the net working capital (excluding differed income balance) was estimated due to the Company's historical net working capital from the revenues in (27%).
- Depreciation and CAPEX- Depreciation and CAPEX- the fixed assets of the Company comprise mainly cars, furniture and others. We assumed that along the Projection Period the CAPEX will be equal to the depreciation. The depreciation and CAPEX of the PT segment was calculated based on the depreciation portion of the PT segment, as presented in the financial statements.
- **Terminal value** we assumed that the FCF will grow in the long term at 3.8%, considering Belgium's long term GDP growth of 2% and estimated yearly inflation rate of 1.8%.
- **WACC** -the WACC used to discount the FCF in the TS segment was estimated at 12.4%. For further information regarding the WACC calculation, please refer to section 9-WACC.



The EV results of the TS segment are presented in the table below:

Currency: 000'€	
WACC- existing IB	12.4%
Enterprise Value	11,072

Based on our analysis, the fair value of Keyware was estimated within the range of € 9,639 thousands and € 13,093 thousands, with an average of € 11,072 thousands.



9. WACC

9.1 Methodology

As part of implementation of the DCF method, a discount rate should be utilized in order to discount the cash flows. The discount rate is the rate of return that the shareholder expects to have on his investment. Therefore, it should reflect, among others, industry risks, macroeconomic effects on the expected cash flows and specific risks related to the company been valuated, if any. The determination of the asset-specific, risk-adjusted discount rate is based on the weighted average cost of capital (WACC). The following formula is applied to calculate WACC:

 $WACC = W_E * R_E + W_D * R_D$

with

W_E = value of equity / value of total capital

R_E = required return on market value of equity

 W_D = value of debt / value of total capital

R_D = debt interest rate after tax costs

Market value of equity

To estimate the cost of equity, the capital asset pricing model (CAPM) is used. The basic assumption of the CAPM is that the cost of equity is equal to the return on risk-free securities plus an individual risk premium. The risk premium is the company's systematic risk (beta) multiplied by the market price of risk (market risk premium).



The equation for the cost of equity is as follows:

 $R_F = RF + \beta * MRP$

with

 R_E = market value of equity

RF = risk-free rate of return

ß = systematic risk of the equity

MRP = market risk premium

The market risk premium (the price of risk) is the difference between the expected rate of return on the market portfolio and the risk-free rate. The MRP is calculated after considering global market trends, future market growth expectations and the markets the company operates in.

The CAPM accounts for the company-specific risk within the beta factor. Beta factors represent a weighting figure for the sensitivity of the company's returns compared to the trend of the entire market, by analyzing historical volatility trading data of the share compared to the market where it is traded on. The Beta factors of more than one reflect a higher volatility; beta factors of less than one reflect a lower volatility than the market average.

Cost of debt

The cost of debt should reflect the current risks in the market, rather than the contractual rate set on the date that the loan has been received.



Capital structure

The capital structure is derived from the in the valuation model and the net liabilities as of the Valuation Date.

9.2 WACC calculation

- As aforementioned, the valuation model was divided into two business segments. Therefore, each segment has different risks, meaning different WACCs shall be applied for each. The implementation of different WACCs were calculated by taking a mix of comparable companies that part of them operate in the PT segment, part of them in the TS segment and part in both. The Weighted Re was estimated according to the FCF portion of each segment in every year in the Projection Period. Furthermore, a separated Re was implied on the cash flow from the existing IB as of the valuation date. The weighted Re was implied base on the portion of new and old contracts from the total IB in every year.
- Rf- the free risk rate was estimated according to a 20 year Belgium bond yield of 1.6% as of the Valuation Date.
- MRP- the market risk premium was estimated by us at 6%
- Size premium- empirical studies show that over time returns on investments in small companies are consistently and significantly higher than returns on investments in large companies. Size premium is the additional return an investor expects to receive on its investment in shares of a small company. Based on the research of Roger G. Ibbotson, we estimated the Company's size premium at 6.03%.
- Beta- the derived beta of the company was calculated based on comparable companies' analysis and a leverage adjustment to the specific capital structure of the Company implied from the equity valuation. Furthermore, with regard to the different WACCs applied, two different betas were applied in the PT segment, one for the new contracts and another to the existing contracts.. The beta was calculation was based on four years monthly data of the comparable companies. For further information regarding the calculation of the beta, please refer to section 9.2.1- beta calculation
- Specific risk- a premium of 0.5% was applied in the existing contracts' cash flow Re.
- Rd- the company's Rd was estimated at 5.35%, based on the average debt rate of the Company's debt as of the Valuation
 Date.
- E/V- the weight of equity was estimated at 91.1% based on the implied leverage of the Company.



9.2.1 Beta and WACC calculation

The following tables summarize the beta calculation and the WACC

		Market Cap	Debt	Tax				Unlevered
Company Name	EV 31.12.14	31.12.14	31.12.14	rate	D/E	<u>1-T</u>	<u>Beta</u>	<u>beta</u>
Ingenico	5,779,373	5,013,082	766,291	33%	15%	67%	0.90	0.82
Shenzen								
Xingoudu	321,647	369,183	-	25%	0%	75%	0.81	0.81
Technology								
Mi-Pay Group								
ray croap	12,421	14,879	-	21%	0%	79%	0.43	0.43
Global Payments								
	7,080,000	5,460,000	1,620,000	21%	30%	35%	1.04	0.94
Fiserv	20,820,000	17,310,000	3,510,000	21%	20%	35%	0.99	0.92
Total System								
Service	7,510,000	6,310,000	1,200,000	21%	19%	35%	0.98	0.92
Wirecard	4,600,000	5,450,000	-	21%	0%	30%	0.73	0.73
Heartland								
Payment	2,440,000	1,950,000	490,000	21%	25%	35%	0.97	0.89

PT	Average Median Upper quartile Lower quartile	0.69 0.81 0.81 0.62
	Average	0.88
TS	Median	0.92
	Upper quartile	0.92
	Lower quartile	0.89

Re -Payment Terminals	
Rf	1.6%
Rm-Rf	6.0%
Beta new contracts (relevererd)	0.98
Beta old contracts	
(relevered)	0.66
Size Premium	6.03%
Re- new contracts Specific adj. for old	13.5%
contracts	-0.5%
Re- current contracts	11.1%
E/V	91.3%
D/E	9.5%

Re- Transaction Services	
Rf	1.6%
Rm-Rf	6%
Beta(relevererd)	0.94
Size Premium	6%
Re	13%
E/V	91.3%
D/E	9.5%

<u>Rd</u>	
Rd	5.35%
1-T	66%
D/V	9%
WACC-new contracts	12.6%
WACC-old contracts	10.4%
WACC-TS	12.4%



10. Valuation results

Currency: 000'€	
Payment Terminals EV	34,221
Transaction Services EV	11,072
Total enterprise value	45,293
Net financial liabilities	(3,923)
Equity value	41,370
Issued shares as of the Valuation	
Date	20,439
Derived share price (estimated)	2.02

Based on our analysis, the fair value of Keyware was estimated within the range of € 36,679 thousands and € 47,743 thousands, with an average of € 41,370 thousands.



11. Sensitivity analysis

The following tables present a sensitivity analysis, examining the effect on the EV of the company and each segment separately, when the WACC changes in 0.5% and the long term growth rate in 0.25%

PT segment⁷

	<u>13.5%</u>	<u>13.0%</u>	<u>12.5%</u>	<u>12.0%</u>	<u>11.5%</u>
2.5%	30,968	32,276	33,710	35,288	37,034
2.8%	31,154	32,491	33,959	35,579	37,376
3.0%	31,348	32,716	34,221	35,886	37,738
3.3%	31,552	32,953	34,498	36,211	38,121
3.5%	31,767	33,203	34,790	36,554	38,529

TS segment

	<u>13.4%</u>	<u>12.9%</u>	<u>12.4%</u>	<u>11.9%</u>	<u>11.4%</u>
4.3%	10,213	10,807	11,475	12,230	13,093
4.1%	10,058	10,629	11,267	11,988	12,807
3.8%	9,911	10,460	11,072	11,760	12,540
3.6%	9,772	10,300	10,888	11,547	12,290
3.3%	9,639	10,148	10,714	11,345	12,055

⁷ The sensitivity analysis for the PT segment was calculated with an average WACC of existing and new contracts WACCs of 11.7%



<u>Total</u>

	13.7%	<u>13.2%</u>	<u>12.7%</u>	<u>12.2%</u>	<u>11.7%</u>
4.3%	41,836	43,894	46,187	48,759	51,666
4.1%	41,503	43,504	45,727	48,213	51,013
3.8%	41,188	43,135	45,293	47,700	50,401
3.6%	40,887	42,785	44,883	47,216	49,826
3.3%	40,602	42,453	44,495	46,760	49,286



Appendices



A. PT valuation model

000'€	2015	2016	2017	2018	2019	2020	2021	2022	2023	2025	TV
Gross Contracts	19,059	20,637	22,132	23,636	24,640	25,166	25,889	26,654	27,255	27,699	
% of GPRS	23%	30%	37%	43%	50%	50%	50%	50%	50%	50%	
Non direct debit	35%	35%	35%	35%	35%	35%	35%	35%	35%	35%	
New terminals installaion fee	361	395	420	447	432	378	346	324	293	189	
Renting fee	7,090	7,677	8,233	8,793	9,166	9,362	9,631	9,915	10,139	10,304	
Mainteinance fee	915	991	1,062	1,135	1,183	1,208	1,243	1,279	1,308	1,330	
Telecom air fee	456	633	829	1,045	1,257	1,283	1,320	1,359	1,390	1,413	
Dunning 2	60	65	70	75	78	80	82	84	86	88	
Dunning 3	201	218	234	250	260	266	273	282	288	293	
Gross income for the yaer	9,083	9,979	10,849	11,745	12,376	12,576	12,896	13,244	13,504	13,615	14,670
Discounts:											4%
Early termination	(295)	(335)	(416)	(460)	(503)	(454)	(419)	(387)	(344)	(255)	
Refused	(422)	(496)	(601)	(680)	(741)	(668)	(618)	(572)	(509)	(391)	
Bankrupted	(72)	(90)	(118)	(134)	(149)	(135)	(127)	(118)	(105)	(78)	
Lost debt	(117)	(127)	(136)	(146)	(152)	(155)	(159)	(164)	(168)	(171)	
Total gross discounts	(906)	(1,048)	(1,271)	(1,420)	(1,545)	(1,411)	(1,324)	(1,242)	(1,127)	(895)	
Early termination fee	494	553	675	736	794	716	661	611	544	403	
Total net income for the year	8,827	9,828	10,816	11,879	12,709	13,223	13,860	14,549	15,172	15,969	16,941
Raw materials	(2,040)	(2,271)	(2,500)	(2,745)	(2,937)	(3,056)	(3,203)	(3,362)	(3,506)	(3,691)	(3,915)
Gross income	6,787	7,557	8,317	9,134	9,772	10,167	10,657	11,186	11,666	12,278	13,026
Operating costs:											
Salaries	(1,369)	(1,524)	(1,677)	(1,842)	(1,971)	(2,051)	(2,149)	(2,256)	(2,353)	(2,477)	(2,627)
Other expenses	(2,771)	(2,771)	(2,771)	(2,771)	(2,771)	(2,771)	(2,771)	(2,771)	(2,771)	(2,771)	(2,771)
Depreciation	(119)	(136)	(157)	(181)	(93)	(108)	(126)	(129)	(130)	(123)	(130)
Inflation adj.	(2,942)	(3,013)	(3,089)	(3,170)	(3,131)	(3,205)	(3,283)	(3,345)	(3,406)	(3,522)	(3,658)
EBIT	2,476	3,020	3,550	4,121	4,670	4,912	5,224	5,585	5,907	6,280	5,525
Tax on income					(965)	(1,670)	(1,776)	(1,899)	(2,008)	(2,135)	(1,879)
NOPAT	2,476	3,020	3,550	4,121	3,705	3,242	3,448	3,686	3,898	4,145	3,647
Adj:											
Depreciation	119	136	157	181	93	108	126	129	130	123	130
CAPEX	(119)	(136)	(157)	(181)	(93)	(108)	(126)	(129)	(130)	(123)	(130)
wc	465	340	336	361	282	175	217	234	212	100	168
FCF	2,941	3,360	3,886	4,483	3,987	3,416	3,665	3,920	4,110	4,245	3,814
Discounted Cash Flow	2,792	2,859	2,945	3,011	2,371	1,799	1,709	1,617	1,501	1,218	10,087



B. Contracts flow 2015-2025

PT-existing contracts flow

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
O.B exsisting contracts	14,930	12,372	9,840	7,479	5,256	3,641	2,601	1,808	1,103	509	111
Early terminations	(508)	(411)	(372)	(260)	(150)	(22)					
Refused contracts	(737)	(615)	(547)	(400)	(224)	(32)					
Bankrupted contracts	(139)	(130)	(126)	(92)	(52)	(8)					
Total non swapped contracts discounts	(1,384)	(1,157)	(1,045)	(752)	(426)	(61)					
Remaining contracts last year	1,957	839	1,358	1,118	688	8					
Probability for renewal	40%	40%	40%	40%	40%	40%					
Rnewals current year	783	336	543	447	275	3	-	-	-	-	-
Updated last year	2016	2017	2018	2019	2020	2021					
Total remaining contracts ecluding swap	12,372	9,929	7,644	5,513	3,970	3,299	2 500	1,808	1,103	509	111
discounts	12,372	9,929	7,044	5,515	3,970	3,299	2,598	1,808	1,103	509	111
Swaped contracts	974	869	920	812	562	71					
New ending year	2020	2021	2022	2023	2024	2025					
Swaps discount:											
Termination		(36)	(61)	(96)	(119)	(138)	(107)	(78)	(47)	(21)	(3)
refused		(48)	(91)	(136)	(176)	(204)	(160)	(117)	(71)	(31)	(31)
Bankrupcy		(5)	(13)	(24)	(34)	(42)	(35)	(27)	(16)	(7)	(0)
Total discount before renewals		(89)	(166)	(257)	(329)	(385)	(302)	(222)	(135)	(60)	(34)
Proability for silent renewal	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%
Last year swaps						522	466	494	436	274	39
swap renewals						209	186	197	174	110	15
C.B contracts	12,372	9,840	7,479	5,256	3,641	2,601	1,808	1,103	509	111	

PT- new contracts flow

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
O.B contracts	14,930	16,124	17,326	18,523	19,702	20,849	21,929	22,947	23,904	24,779	25,543
swaps& New contracts	4,129	4,512	4,805	5,113	4,938	4,317	3,960	3,707	3,351	2,852	2,157
Discounts:											
Early termination	(151)	(290)	(467)	(625)	(789)	(794)	(775)	(737)	(678)	(608)	(535)
Refused	(204)	(426)	(664)	(916)	(1,160)	(1,169)	(1,142)	(1,088)	(1,001)	(898)	(791)
Bankrupted	(22)	(61)	(116)	(170)	(228)	(234)	(232)	(221)	(204)	(184)	(164)
Total discount	(376)	(778)	(1,247)	(1,711)	(2,177)	(2,198)	(2,148)	(2,045)	(1,883)	(1,689)	(1,490)
Swapped											
C.B new contracts	18,682	19,858	20,885	21,925	22,464	22,968	23,740	24,608	25,372	25,941	26,209



C. TS valuation model

000'€	2015	2016	2017	2018	2019	2020	2021	2022	2023	TV
Market forecast	9%	8%	8%	7%	7%	6%	6%	5%	4%	
C.B terminal contracts	16,124	17,326	18,523	19,702	20,849					
% of Transaction Services custor	75%	77%	80%	82%	85%					
Total Transaction Services custo	12,036	13,381	14,786	16,237	17,721					
Old model revenues (Spreas incom	e model):									
C.B contracts durring the year	9,626	6,626	5,126	3,876	2,876					
Average contracts durring the ye	10,126	8,126	5,876	4,501	3,376					
Old model revenues	1,204,554	966,641	698,989	535,423	401,597					
New model revenues (Brokering):										
C.B Brokering model contracts	2,410	6,755	9,660	12,361	14,845					
Average contracts durring the ye	1,205	4,582	8,208	11,010	13,603					
Revenue from Brokering model	214,972	817,672	1,464,506	1,964,598	2,427,250					
C.B total Transaction Services cc	12,036	13,381	14,786	16,237	17,721					
Total revenues	1,445	1,849	2,282	2,685	3,093	3,282	3,463	3,635	3,794	4,088
		28%	23%	18%	15%					
Gross income	1,192	1,525	1,883	2,215	2,551	2,707	2,857	2,998	3,130	3,372
Operating expenses:										
Salaries	(150)	(193)	(238)	(280)	(322)	(342)	(361)	(378)	(395)	
%	-21%	-21%	-21%	-21%	-21%	-21%	-21%	-21%	-21%	
Other epenses	(437)	(437)	(437)	(437)	(437)	(437)	(437)	(437)	(437)	
Depreciation	(20)	(26)	(34)	(41)	(24)	(32)	(38)	(39)	(39)	
Inflation adjusted	(465)	(480)	(496)	(514)	(503)	(522)	(538)	(548)	(558)	
depreciation&other expenses	(403)	(480)	(490)	(314)	(303)	(322)	(336)	(346)	(558)	
Operating Income	577	853	1,149	1,421	1,726	1,609	1,698	1,782	1,860	2,004
%	40%	46%	50%	53%	56%	49%	49%	49%	49%	49%
Income tax	(196)	(290)	(391)	(483)	(587)	(547)	(577)	(606)	(632)	(681)
Adj:										
Depreciation	20	26	34	41	24	32	38	39	39	
CAPEX	(20)	(26)	(34)	(41)	(24)	(32)	(38)	(39)	(39)	
Working Capital	299	106	114	106	107	51	49	46	43	40
FCF	679	669	872	1,044	1,246	1,113	1,169	1,222	1,270	1,363
Discounted Cash Flow	641	562	651	694	737	586	548	509	471	5,241



D. Balance sheet

000′€	31/12/2010	31/12/2011	31/12/2012	31/12/2013	31/12/2014
Non-current assets					
Goodwill	5,248	5,248	5,248	5,248	5,248
Intangible assets	359	200	42	28	14
Property, plant and equipment	132	118	277	479	485
Financial fixed assets	57	67	71	75	74
Deferred tax assets	1,685	1,685	1,685	1,685	1,685
Long term trade receivables	9,049	9,851	11,017	12,834	14,088
Total non-current assets	16,530	17,169	18,340	20,349	21,594
Current assets					
Inventories	593	541	361	386	736
Financial lease receivables	1,096	1,499	2,568	2,610	2,981
Trade receivables and other receivables	824	1,044	785	679	843
Deferred charges and accrued income	117	182	185	53	19
Cash and cash equivalents	148	118	115	97	915
Total current assets	2,778	3,384	4,014	3,825	5,494
Total assets	19,308	20,553	22,354	24,174	27,088

000′€	31/12/2010	31/12/2011	31/12/2012	31/12/2013	31/12/2014	
Non-current						
liabilities						
Financial debts	429	879	2,305	1,593	3,231	
due after one year			_,	_,	-,-51	
Lease debts due	892	360	-	-	69	
after one year						
Trade debts due	3,154	2,699	1,306	385	-	
after one year						
Other debts due	-	-	-	150	111	
after one year Total non-current						
liabilities	4,475	3,938	3,611	2,128	3,411	
Current liabilities						
Financial debts						
due within one	166	425	1,105	2,323	1,443	
year	100		2,200	2,323	2,	
Lease debts due						
within one year	623	544 360		17	30	
Trade debts	2,241	2,547	2,885	3,269	3,533	
Social and fiscal	280	213	302	242	300	
debts	280	213	302	242	300	
Other liabilities	100	1,202	80	37	22	
Deferred income						
and accrued	99	146	213	337	367	
charges	33	1.0	213	337	30,	
Total current	2 500		4.045	6 225	F 605	
liabilities	3,509	5,077	4,945	6,225	5,695	
Total liabilities	7,984	9,015	8,556	8,353	9,106	
Joint-Venture-PIE	0	0	0	28	0	
Equity						
Issued capital	6,069	6,200	7,700	7,700 8,479		
Share premiums	4,522	4,522	4,522	4,709	4,716	
Other reserves	-	-	-	-		
Reserve warrants	287	287	537 537		797	
Retained earnings	446	529	1,039	2,068	3,979	
Total equity	11,324	11,538	13,798	15,793	17,982	
Total equiuty and liabilities	19,308	20,553	22,354	24,174	27,088	



E. P&L

000′€	31/12/2011	31/12/2012	31/12/2013	31/12/2014
Turnover	5,784	8,280	8,749	9,718
Raw materials and	(979)	(1,897)	(1,903)	(2,318)
consumables	(3.3)	(=,007.)	(2)300)	(=,0=0)
Gross profit	4,805	6,383	6,846	7,400
Operational expenses				
Other profits and losses	582	171	335	278
Salaries and employee benef	(1,256)	(1,269)	(1,405)	(1,478)
Depreciation	(176)	(196)	(84)	(141)
Impairment losses on goodw	ill			(100)
Net impairment of current as	(1,218)	(1,177)	(1,863)	(1,002)
Net changes in provisions				
Other expenses	(2,746)	(3,504)	(3,351)	(3,587)
Total operating expenses,net	(4,814)	(5,975)	(6,368)	(6,030)
Operating profit	(9)	408	478	1,370
Financial income	793	812	875	1,005
Net income before tax and fir	n 784	1,220	1,353	2,375
Financial expenses	(701)	(710)	(293)	(442)
Profit before tax	83	510	1,060	1,933
Taxes on the result	-	-	-	-
Profit/(loss) for the period	83	510	1,060	1,933
from continuing operations			•	
Result from Joint Ventures	-	-	(31)	(23)
Profit/(loss) for the period	83	510	1,029	1,910



F. Comparable companies

- **Global Payments** provides electronic transaction processing, information systems, and services. The Company serves the financial, corporate, government and merchant communities on a worldwide basis. Global Payments provides funds transfer, merchant services, merchant accounting, Internet services, and other services.
- **Total System Services** provides electronic payment processing and related services to financial and nonfinancial institutions. The Company's services include processing consumer, retail, commercial, government services, stored value and debit cards. Total System serves institutions throughout the United States and internationally.
- **Fiserv** provides integrated information management and electronic commerce systems and services. The Company's solutions include transaction processing, electronic bill payment and presentment, business process outsourcing, document distribution services, and software and systems solutions.
- Heartland Payment Systems- provides bank card-based payment processing services to small-and medium-sized merchants in the United States
- **Wirecard** offers Internet payment and processing services. The Company provides software and systems for online payment, electronic funds transfer, fraud protection and enterprise solutions. Wirecard also offers call center services.
- Ingenico provides solutions for electronic payment transactions including hardware, software and services across all channels (point of sale, mobile, online). The Company operates under through three businesses, Smart Terminals, Payment Services and Mobile Solutions.
- **Mi-Pay Group** provides a mobile payment service platform. The Company's services include prepaid reload, calling card payments, bill payments, purchases, stored value accounts and person-to-person payments.
- Shenzhen Xinguodu Technology develops produces, sells financial and communication application system and specialized equipment. The Company's products includes management information system dedicated password protected keyboard, point of sale terminals and phone payment terminals.



The following table presents several financial highlights of the comparable companies and Keyware:

Comparable name	<u>Ticker</u>	Country	Share price	<u>Market cap</u> (000'€)	EBITDA margin	Profit margin	<u>P/E</u>
Ingenico	ING FP	France	87	5,013,082	23%	11%	27
Wirecard	WDI GR	Germany	36	4,501,850	29%	18%	41
Worldline*	WLN FP	France	16	2,110,825	17%	9%	21
Global Payments	GPN US	United States	67	4,512,685	21%	10%	22
Total System Services	TSS US	United States	28	5,217,432	28%	13%	22
Fiserv	FISV US	United States	59	14,309,316	32%	15%	25
Heartland Payment Systems	HPY US	United States	45	1,614,960	8%	1%	34
Mi-Pay Group	MPAY LN	Britain	-	14,879	-	-	-
Shenzhen Xinguodu Technologies	300130 CH	China	3	369,183	4%	12%	35
Keyware Technologies	KEYW BB	Belgium	3.3**	11,855	24%	20%	11***

^{*}Worldline's wasn't taken into account as a comparable company for the WACC calculation, due to the fact that Worldline is not traded enough time and using its trading data would result a significant inaccuracy.

^{**} Keyware's EBITDA as of the Valuation Date was taken from the press release from March 2015. The share price of keyware presented in this table is based on the derived share price from this valuation report, while the comparable companies share price presented is according to the quoted share price as of the Valuation Date.

^{***}It should be noted that the quoted P/E ratio of Keyware, as presented above, is based on Keyware's latest financial statements released (financial statements as of September 30,2014) and not on the actual latest results as of December 31, 2014. Due to the fact that the results for the 12 months of 2014 are significantly higher compared to previous quarter, it should be taken into consideration that the actual P/E ratio as of the Valuation Date is lower than the above presented