



ACKERMANS & VAN HAAREN

Partners for Sustainable Growth

AvH at a glance

€ 290 MIO

NET RESULT

€ 4,415 MIO

MARKET CAP

2018

€ 3,176 MIO

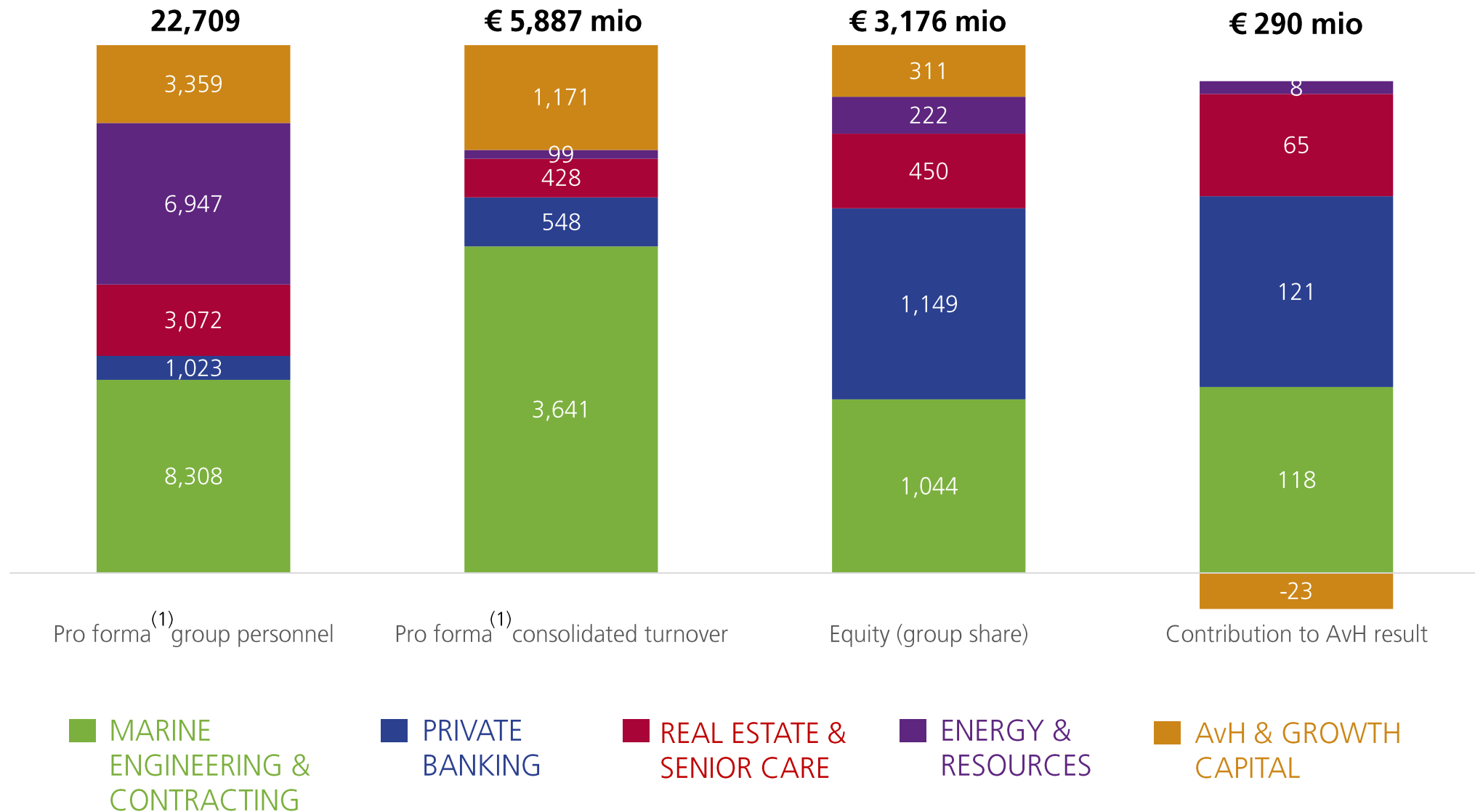
EQUITY

€ 103 MIO

NET CASH

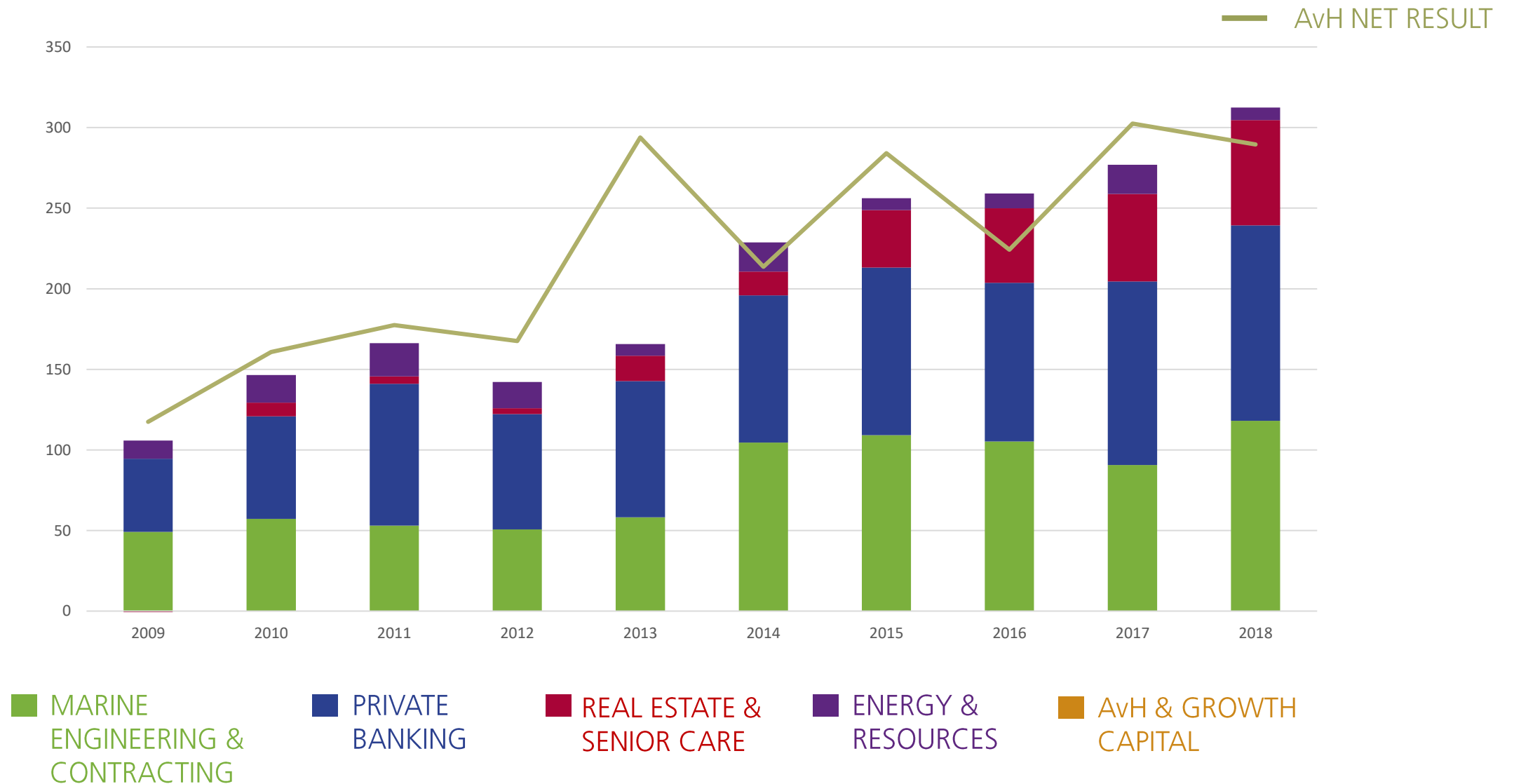
ACKERMANS & VAN HAAREN

Economic footprint of the AvH group



(1) Based on consolidated results; pro forma: all (exclusive) control interests fully consolidated, the other interests proportionally

Consolidated group result (in € mio)



AvH group 31/12/2015 – 31/12/2018

MARINE ENGINEERING & CONTRACTING

DEME
60%

CFE
60%

Rent-A-Port
72%

Van Laere
100%

PRIVATE BANKING

Delen Private Bank
79%

Bank J.Van Breda & C°
79%

BDM-ASCO
50%

REAL ESTATE & SENIOR CARE

Extensa
100%

Leasinvest Real Estate
30%

Anima Care
93%

Residalya
87%

Patrimoine & Santé
23%

ENERGY & RESOURCES

SIPEF
28%

Sagar Cements
19%

NMP
75%

OQM
50%

GROWTH CAPITAL

Agidens
86%

Atenor
11%

Axe Investments
48%

CKT Offshore
48%

Corelio
25%

Distriplus
50%

Euro Media Group
22%

Groupe Flo
23%

Manuchar
30%

Telemond
50%

Transpalux
45%

Turbo's Hoet Group
50%

AvH group 31/12/2015 – 31/12/2018

MARINE ENGINEERING & CONTRACTING

DEME
60%

CFE
60%

Rent-A-Port
72%

Green Offshore
80%

PRIVATE BANKING

Delen Private Bank
79%

Bank J.Van Breda & C°
79%

REAL ESTATE & SENIOR CARE

Extensa
100%

Leasinvest Real Estate
30%

Anima Care
93%

HPA
72%

ENERGY & RESOURCES

SIPEF
32%

Sagar Cements
18%

GROWTH CAPITAL

Agidens
86%

Mediahuis
13%

Euro Media Group
23%

OncoDNA
15%

Telemond
50%

Axe Investments
48%

Manuchar
30%

Turbo's Hoet Group
50%

OPPORTUNITIES

ABOUT

WHO

VISION

VALUES

APPROACH



ACKERMANS & VAN HAAREN

5 Core Industries

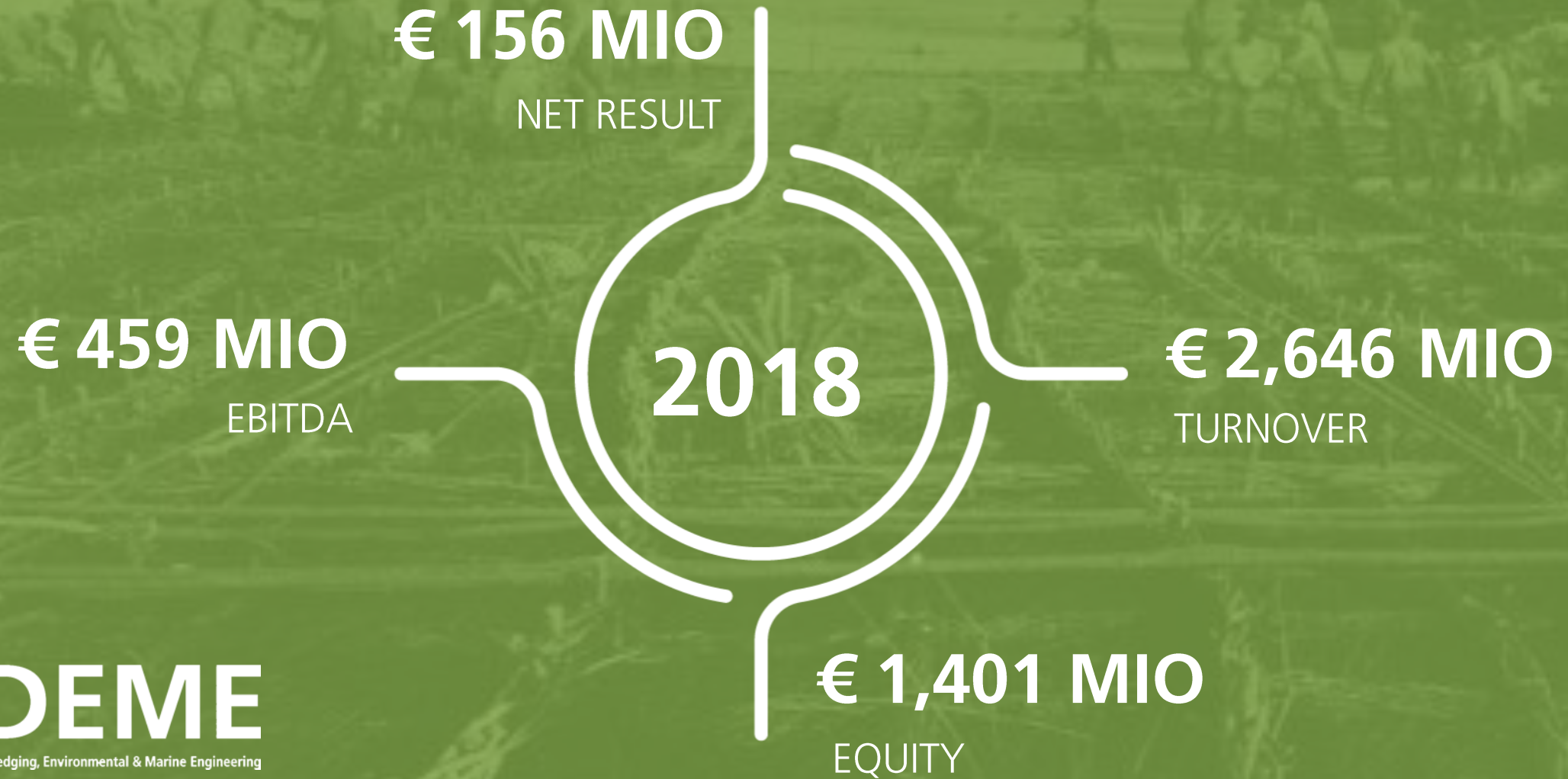


Marine Engineering & Contracting



Results

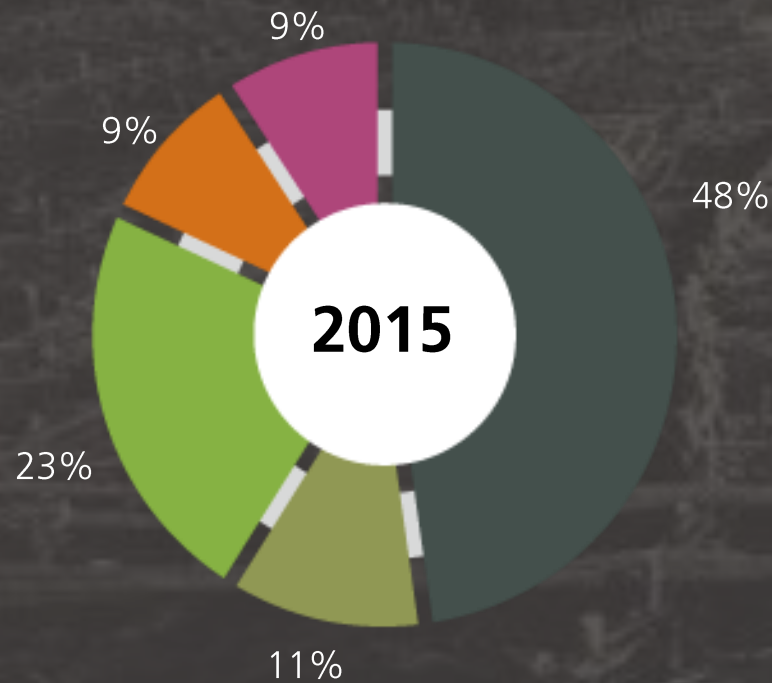
DEME



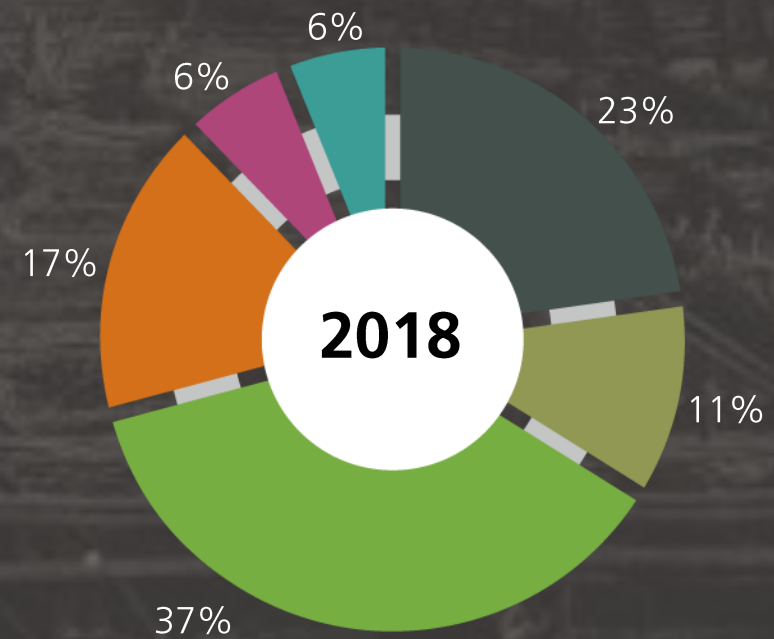
Turnover

DEME

Turnover:
€ 2,286 mio



Turnover:
€ 2,646 mio



CAPITAL
DREDGING

MAINTENANCE
DREDGING

MARINE WORKS

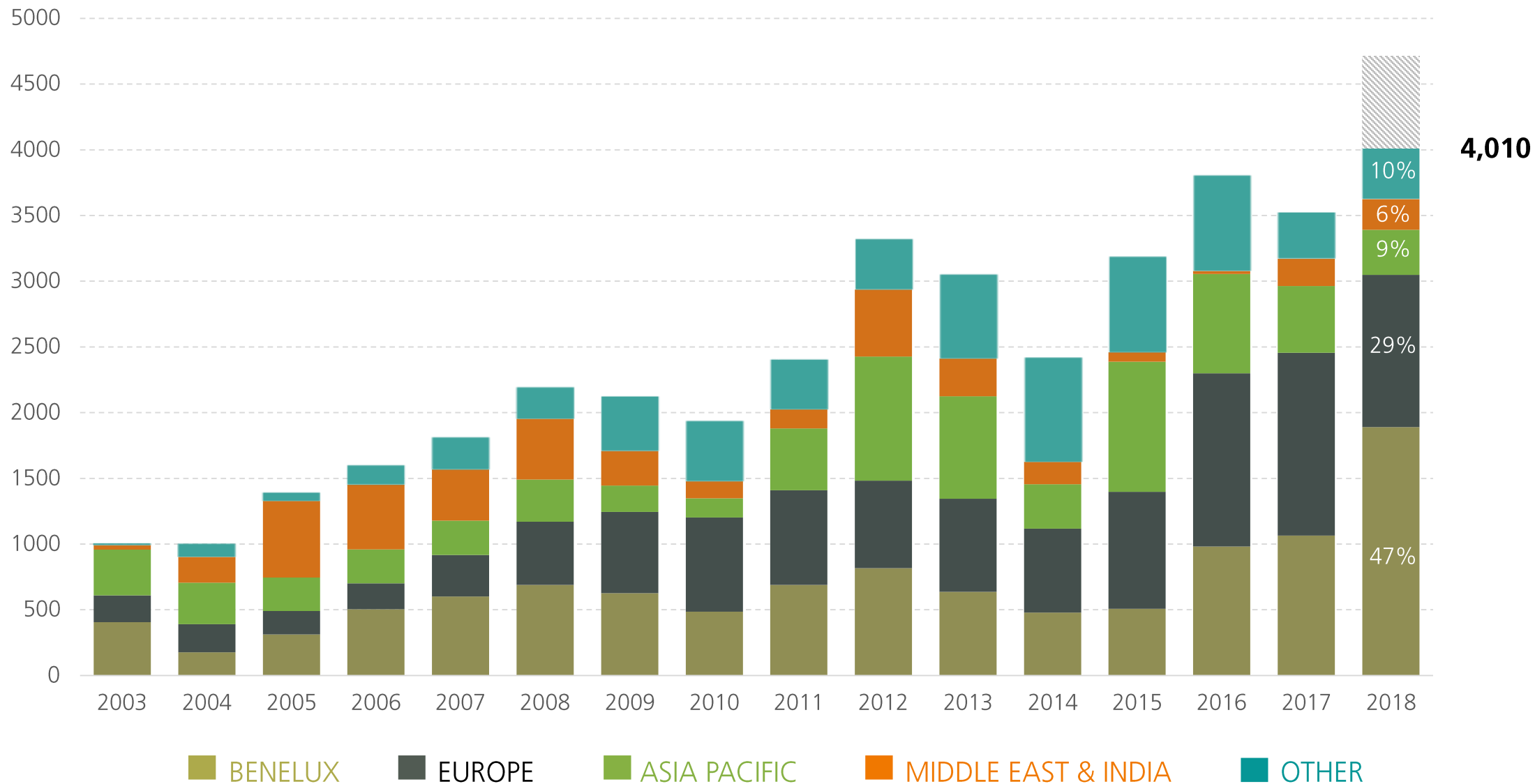
FALLPIPE & LANDFALLS

ENVIRONMENTAL

CIVIL WORKS

Order backlog (in € mio)

DEME





Investment Program





Private Banking

DELEN
PRIVATE BANK

DELEN
PRIVATE BANK



ACKERMANS & VAN HAAREN

Assets under management

PRIVATE BANKING



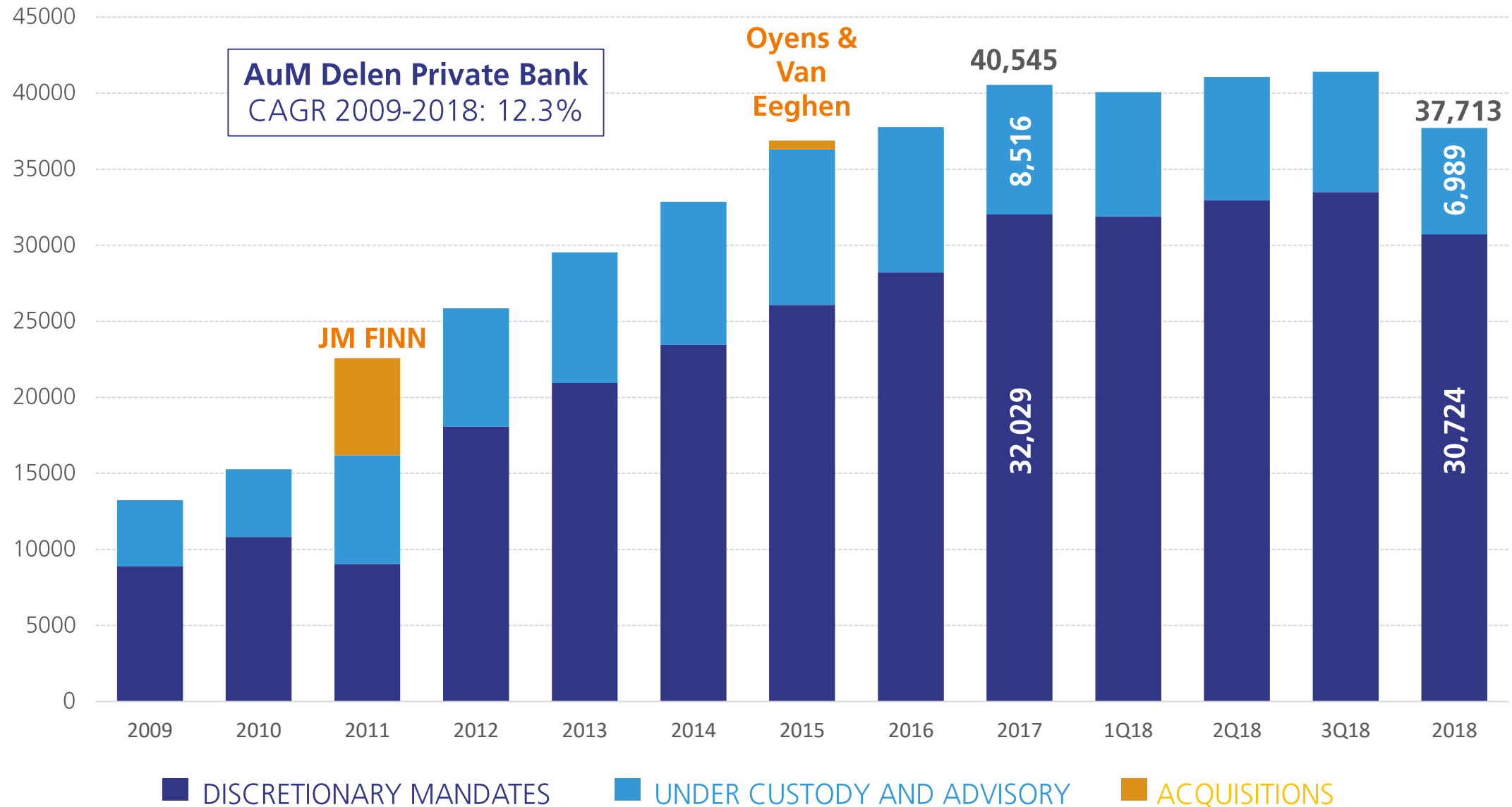
Results

DELEN PRIVATE BANK



Total assets under management (in € mio)

DELEN PRIVATE BANK



Results

BANK J.VAN BREDA & C^O

€ 42 MIO
NET RESULT

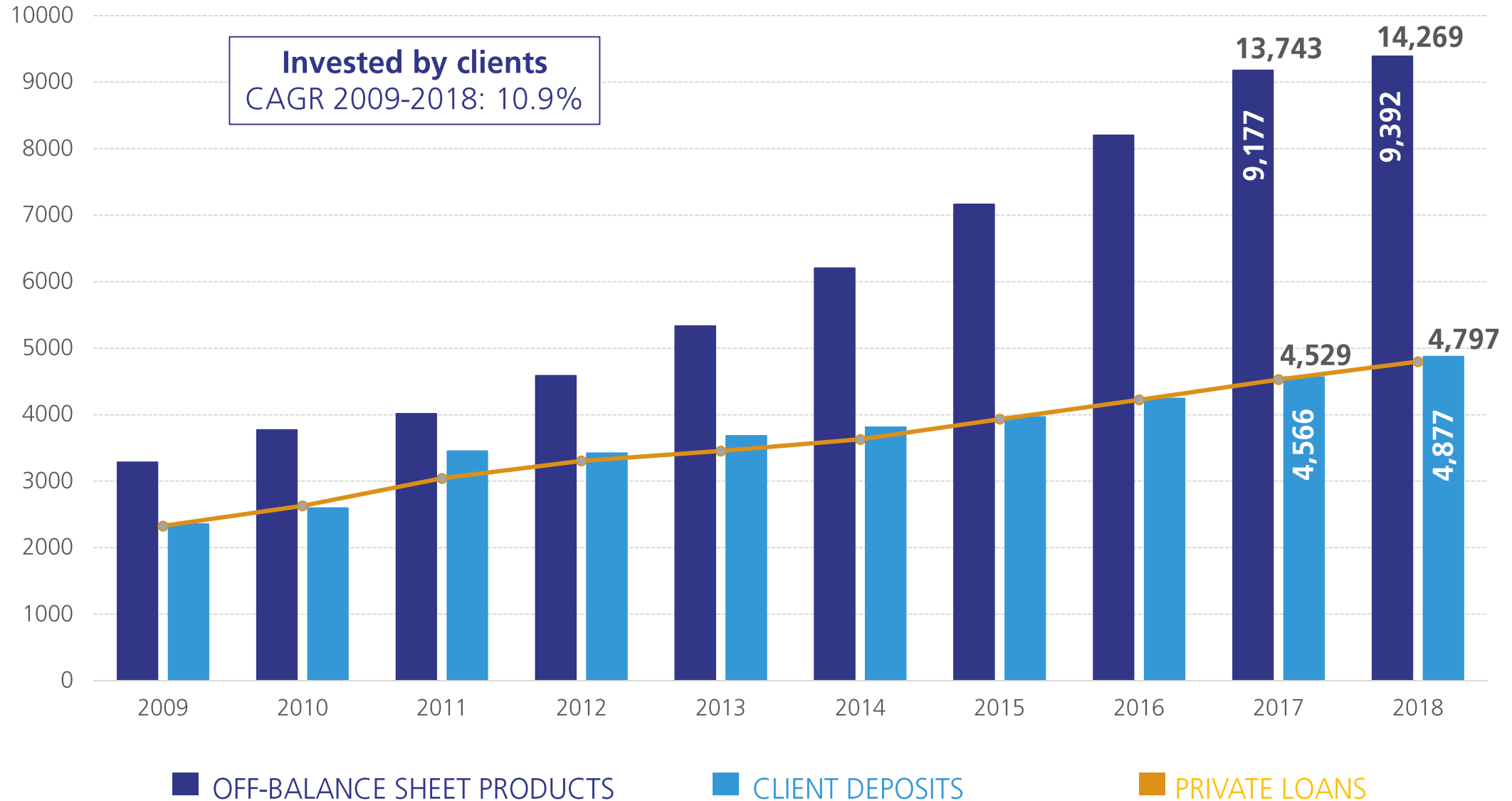
€ 550 MIO
EQUITY

2018

€ 14,269 MIO
INVESTED BY CLIENTS

Invested by clients (in € mio)

BANK J.VAN BREDA & C^o





Real Estate & Senior Care

extensa

The logo for Ackermans & Van Haaren, featuring a stylized white building icon to the left of the text "ACKERMANS & VAN HAAREN" in a serif font.

ACKERMANS & VAN HAAREN

Real Estate & Senior Care

CONTRIBUTION TO AVH RESULT

€ 27 MIO

EXTENSA

€ 12 MIO

LEASINVEST REAL ESTATE

2018

€ 5 MIO

ANIMA CARE

€ 22 MIO

HPA



ACKERMANS & VAN HAAREN

Tour & Taxis

7. Zone C

3. Zone C Gloria

13. Zone B Residential

14. Zone A

8. Gare maritime

4. Brussels Environment

11. Parking Maritime

5. Herman Teirlinck

9. Hôtel de la Poste Sheds

6. Parking Esplanada

1. Royal Depot

10. Hôtel des Douanes

12. Riva

extensa

Cloche d'Or - Luxembourg



1. Îlot A

2. Îlot B (Deloitte Lux)

6. Îlot E

4. Îlots B

3. Îlot B (Alter Domus)

5. Îlots D

extensa



Real Estate & Senior Care

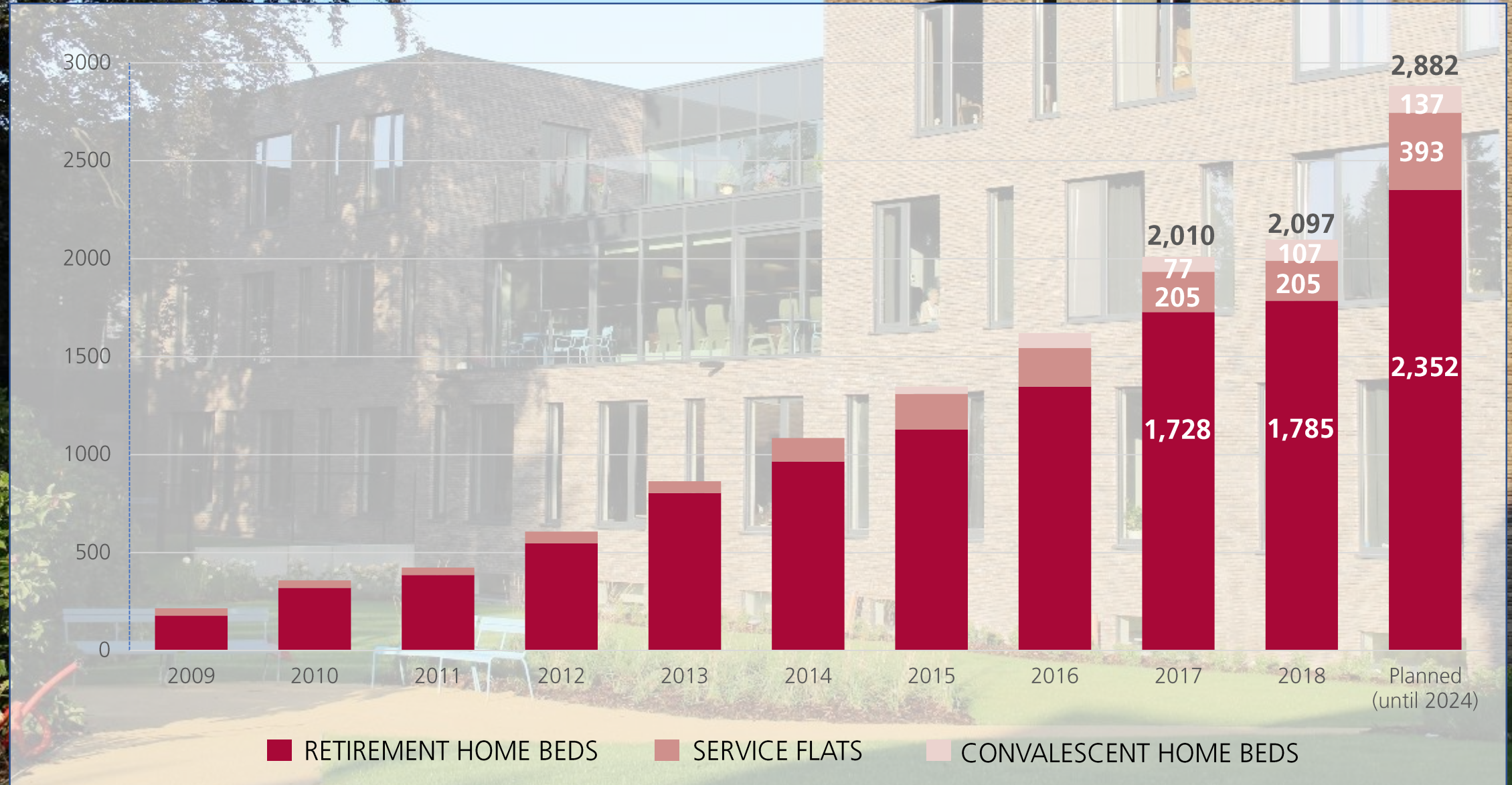
Anima
Care

Residalya 


ACKERMANS & VAN HAAREN

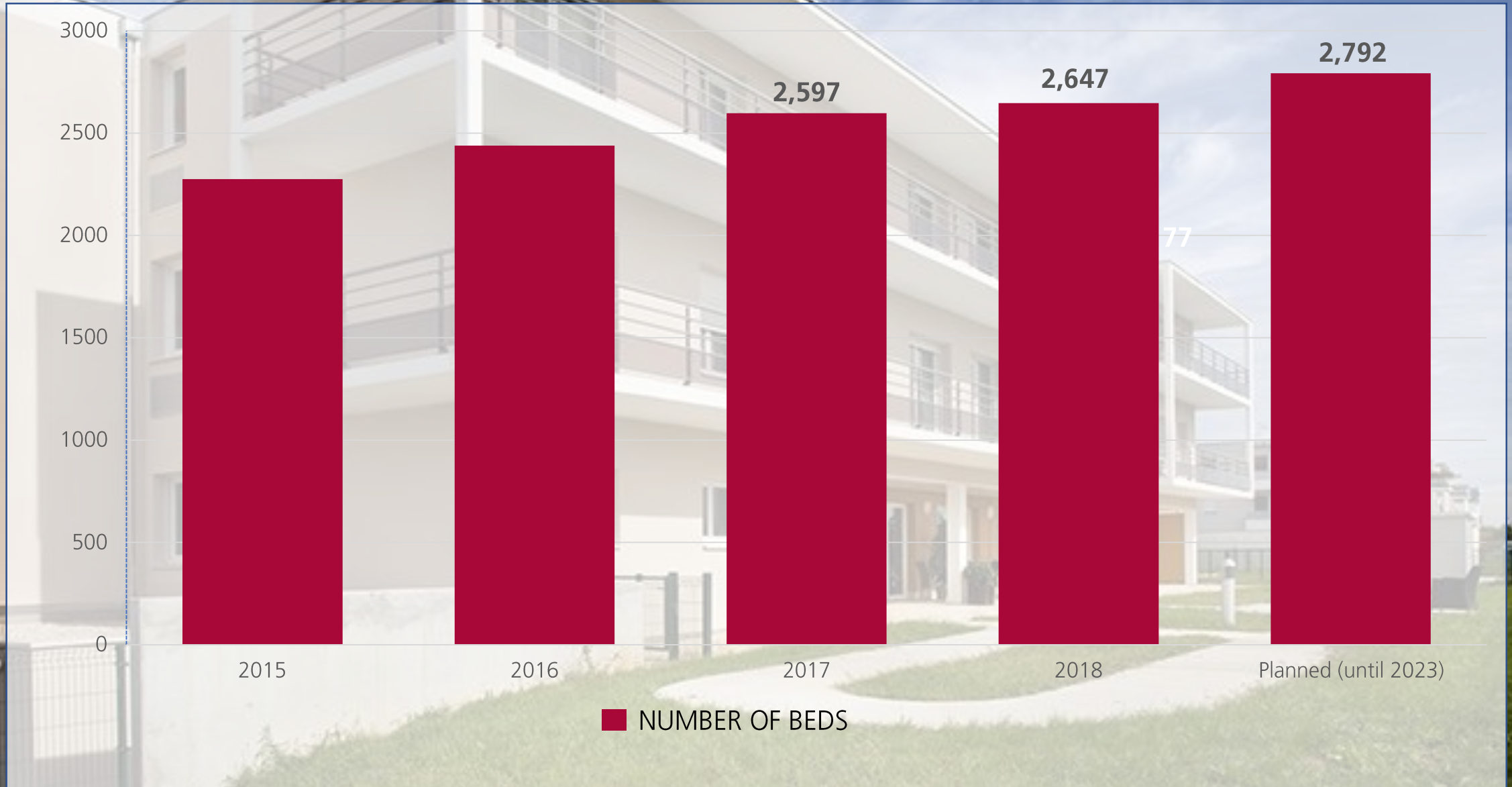
Evolution of capacity

ANIMA CARE



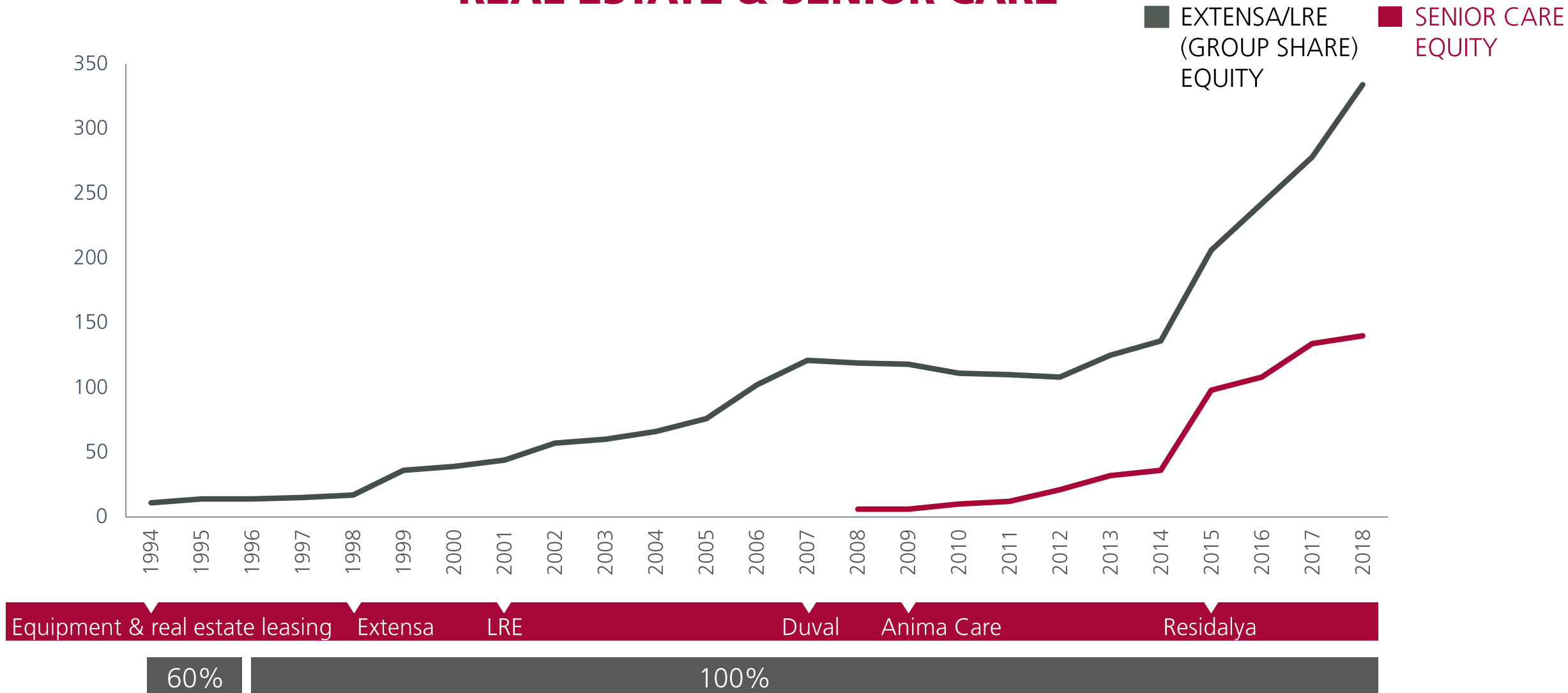
Evolution of capacity

HPA



Track record (in € mio)

REAL ESTATE & SENIOR CARE





Energy & Resources



Results

SIPEF

USD 30 MIO

NET RESULT

80,539

PLANTED HA

2018

USD 275 MIO

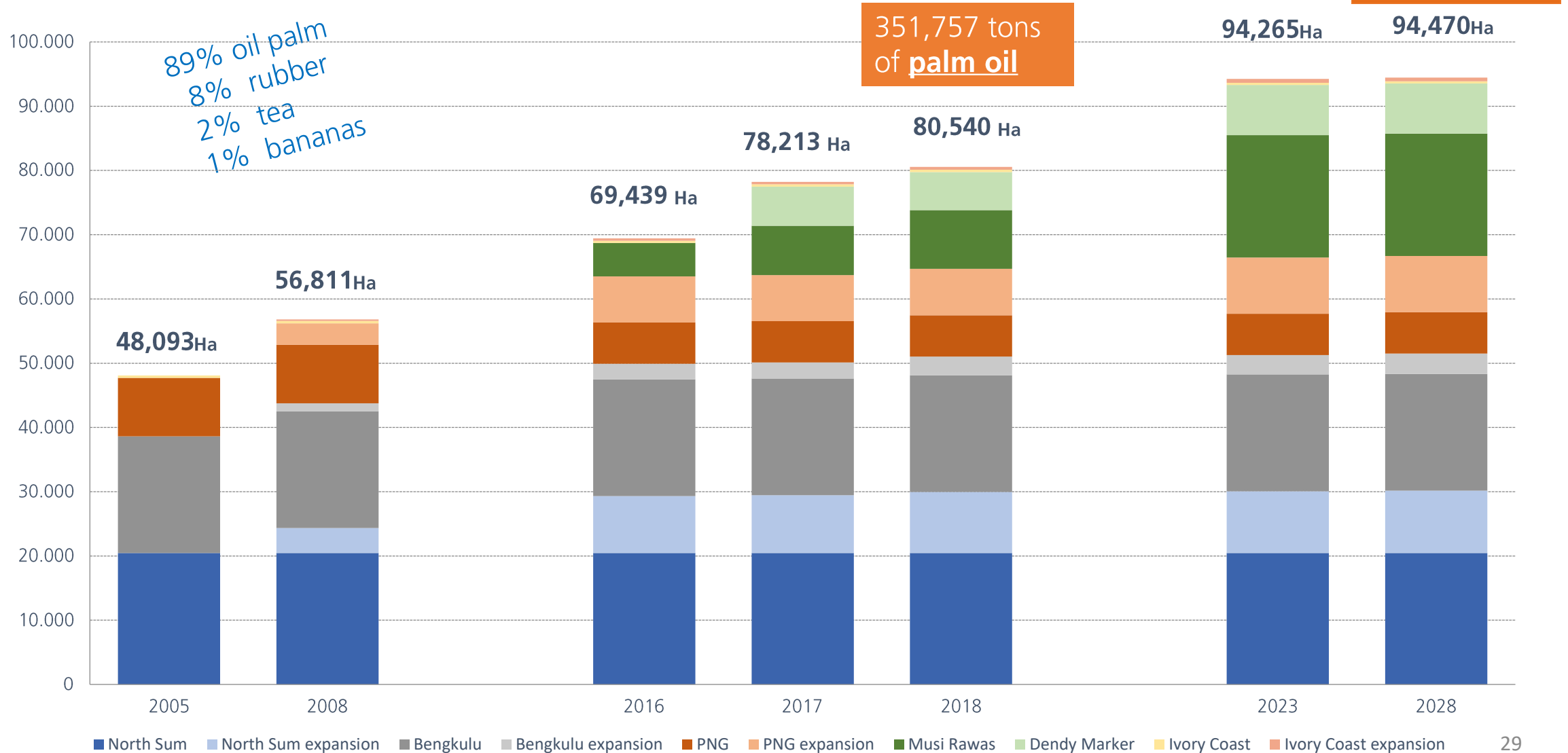
TURNOVER

351,756 TONNES

PALM OIL PRODUCTION

Expansion of total planted areas

SIPEF



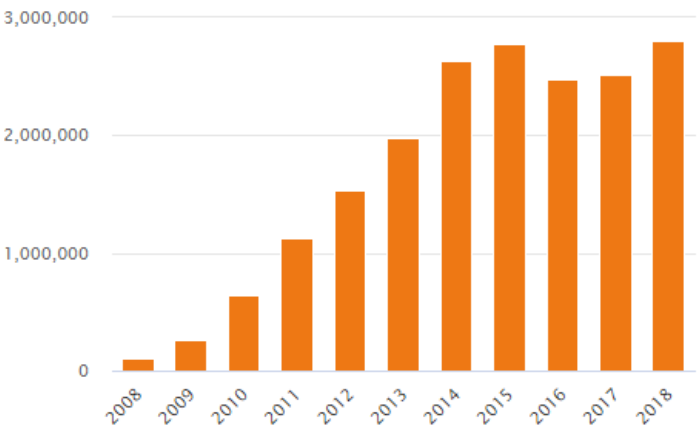
Palm oil in the world – Sustainable palm oil

SIPEF

Less than 3 million tons is sold as IP/'segregated' (100% traceable)
SIPEF = 100% certified and > 350.000 tons 'segregated'

2,81 Million Ha RSPO certified production area

Certified Sustainable Palm Oil production area (ha) ⓘ



19%

Proportion of global palm oil
certified by RSPO



13.47 million tonnes

Volume of RSPO-certified
sustainable palm oil

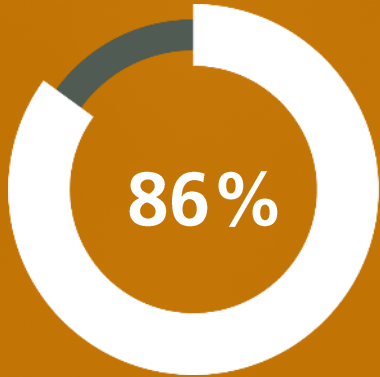


Growth Capital

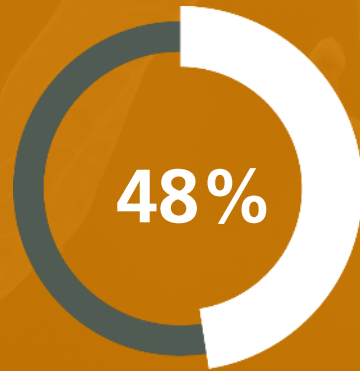


ACKERMANS & VAN HAAREN

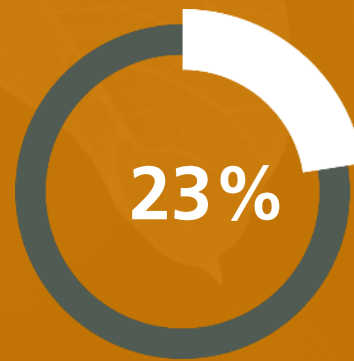
Growth Capital



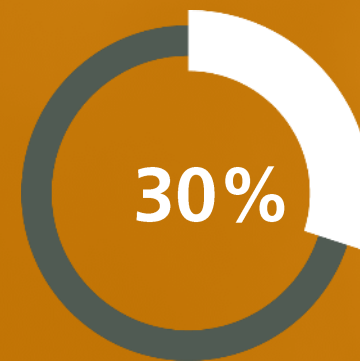
▽ Agidens



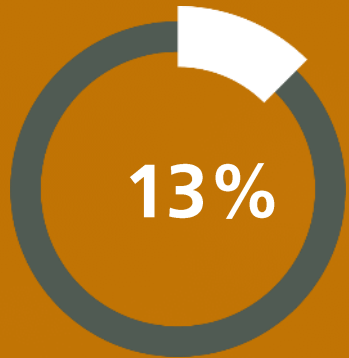
axe|investments



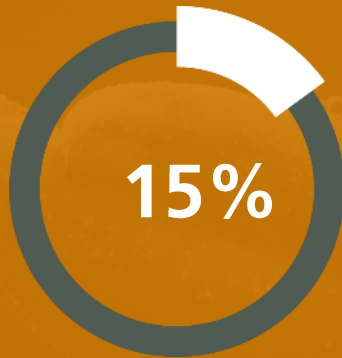
euro
media
group
COMMUNICATIONS GROUP



Manuchar



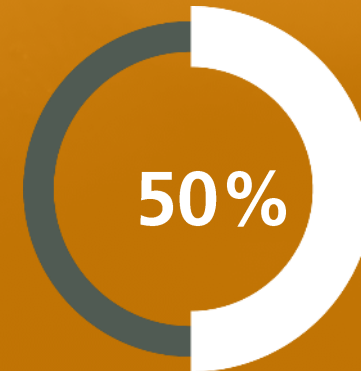
 MEDIAHUIS



 OncoDNA
THE CANCER THERANOSTIC COMPANY



TELEMONO




TURBOS HOET


ACKERMANS & VAN HAAREN



ACKERMANS & VAN HAAREN

Open For Sustainable Partnerships



ACKERMANS & VAN HAAREN