EURONEXT 2016













MERGER OF
ARACTEDDARA

2000

AMSTERDAM, BRUSSELS & PARIS EXCHANGES

2002

ACQUISITION OF LIFFE ACQUISITION OF BVLP

2007

MERGER WITH NYSE GROUP

2013

ACQUISITION BY ICE

CARVE-OUT CREATION OF

03/2014

"NEW EURONEXT"

« Old Euronext N.V.»

NYSE Euronext

ICE Group, Inc.

Euronext N.V.

IPO

2001

IPO

06/2014

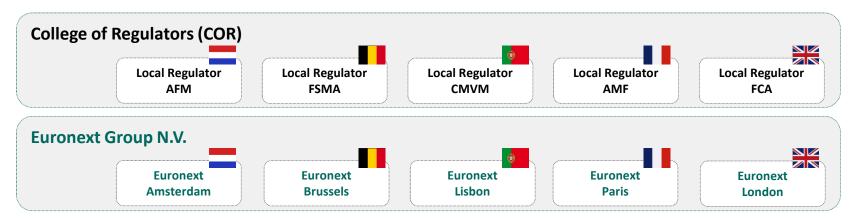
608 employees

(As of 30/06/16, down from 860 in 2014)



REGULATION GOVERNANCE: A FEDERAL MODEL

One Holding Company (Euronext Group N.V.), with separate legal entities in each of the jurisdictions, having a national licence to operate markets



Objectives of the MoU between the Euronext Regulators (updated MoU, June 2010)

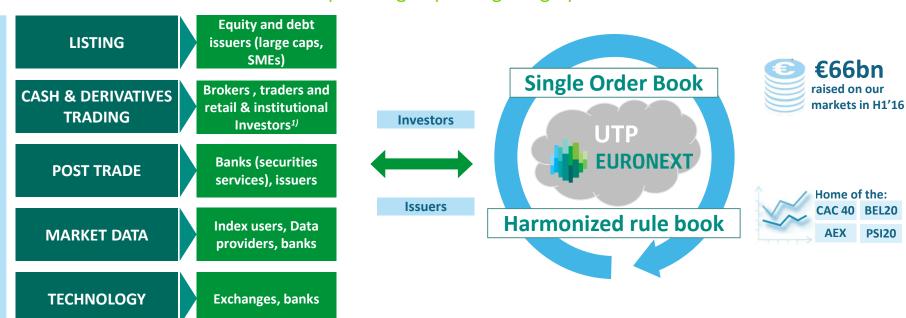
- Co-ordinated supervision of the Euronext group
- Co-ordination with regard to approval of rules and regulations (dedicated working groups, Steering and Chairmen committees)
- Co-operation between Regulators enhances harmonization in the context of the E.U. directives implementation

In addition, in the continental jurisdictions, also supervisory role and powers of the Ministries of Finance



EURONEXT: AN OPERATING MODEL, HIGHLY SCALABLE





... ON A SINGLE ORDER BOOK, WITH A COMMON TECHNOLOGY AND A HARMONIZED RULE BOOK



A STRONG AND DIVERSIFIED COMPANY

€258.6mH1 2016 revenues by business¹

- Cash trading
- Market data & indices
- Listing
- Derivatives trading
- Market solutions & other

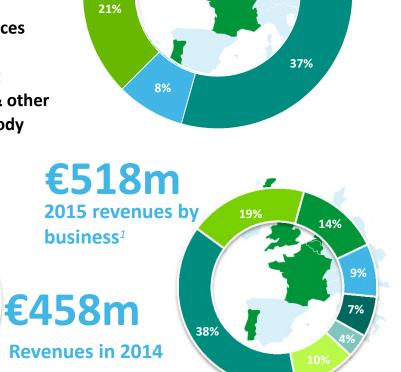
14%

10%

- Settlement & Custody
- Clearing

20%

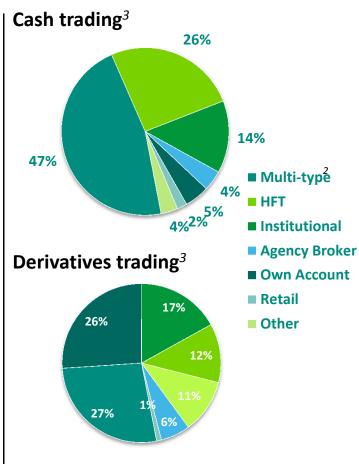
36%



14%

Client flow

(ADV as of 31/12/2015)





- 1) The revenues are not audited. They may not be indicative of future revenues
- 2) These flows are across a variety of clients
- B) Both legs of the transaction are counted (double counted)

THE LEADING PAN-EUROPEAN MARKET PLACE FOR THE REAL ECONOMY

More than **1,300** issuers worth **€3trn** in market capitalization

Over **5,400** corporate, financial and government listed securities

Top Issuers

















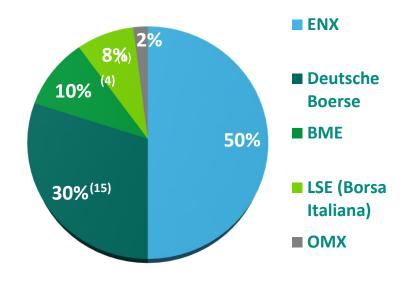






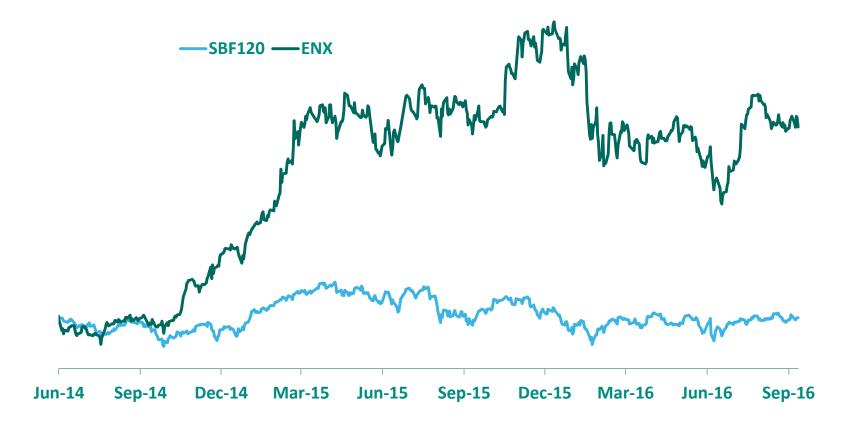


Euro Stoxx 50





SHARE AND CAPITAL STRUCTURE



Market Capitalization as of 30/09/16: €2,658m Indices presence: SBF120, NEXT 150, CAC MID 60



KEY TARGETS OF OUR SELECTED GROWTH INITIATIVES

Adding value to issuers

Listing

The exchange for European Tech SMEs

iers Market Data

The modular corporate services provider on data analytics

Adding value to investors

Cash

Market Data

Derivatives

Post-Trade

One-stop-shop pan-European ETF platform in partnership with clients

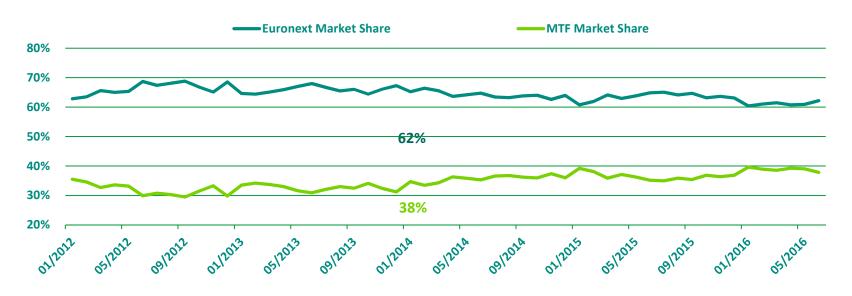
Euronext branded European family of indices with an open source model

Specialist content provider on agricultural commodities and capture OTC flows

Creating options and diversified post-trade solutions



MARKET SHARE AND MARKET QUALITY



Blue Chips (June 2016)	Presence time at EBBO (%)	EBBO with greatest size (%)	EBBO setter (%)	Relative spread (bps)	Displayed market depth (€)
Euronext	79%	42%	59%	5.20	49 227
BATS Europe	35%	0%	2%	9.53	16 618
Chi-X	60%	4%	14%	6.64	22 553
Equiduct	2%	0%	1%	72.90	24 825
Turquoise	55%	3%	10%	7.20	20 171



Best of Book: Model

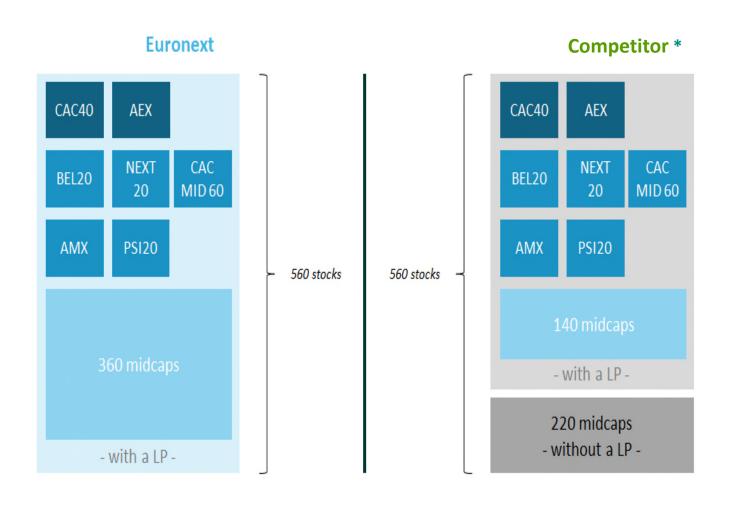
- Retail Liquidity Provider (RLP) quotes are present in the Central Order Book and placed according to the price / time priority principle.
- Incoming Retail Orders are executed in the Book against the best available price.

Example: Incoming retail order: Buy 600 shares ABC at market

	↑ Share	ABC 10.35		ime: 09:45:33				
	Bid		Ask			Scenario 1:	Trade Book	- no RMF
	Quantity	Price	Price	Quantity		not a retail	Quantity	Price
	3 000	10.05	10.45	7 500	RLP	order	600	10.50€
LP	7 500	10.00	10.50	1 500			Trade Book	with PM
	2 500	9.95	10.55	1 850		Scenario 2: retail order	Quantity	Price
	4 508	9.90	10.60	3 548			600	10.45€
	9 807	9.85	10.65	4 616		The retail inve		



Best of Book: stock coverage

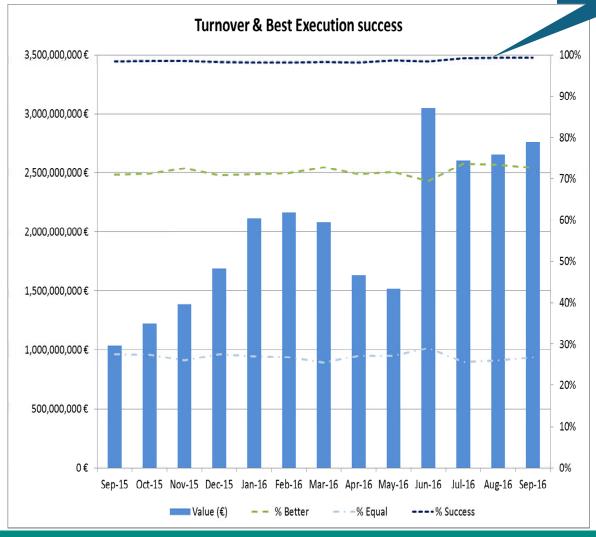


^{*} Competitor's website : InstrumentList – July 2016



Best of Book: recent volumes

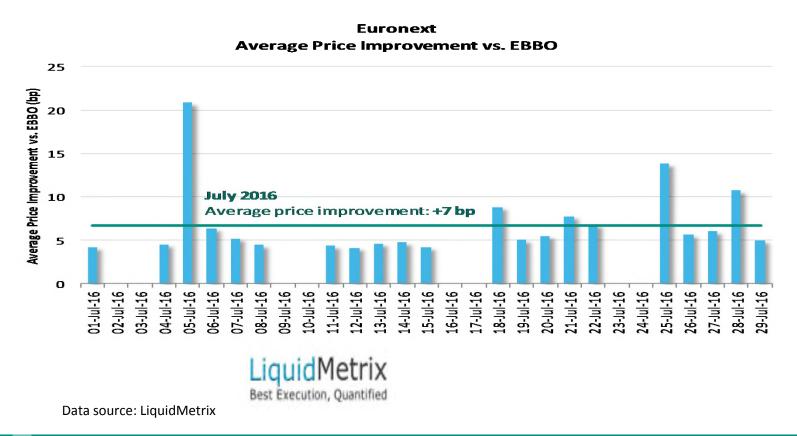
Close to 100% best execution success





Best of Book: execution quality

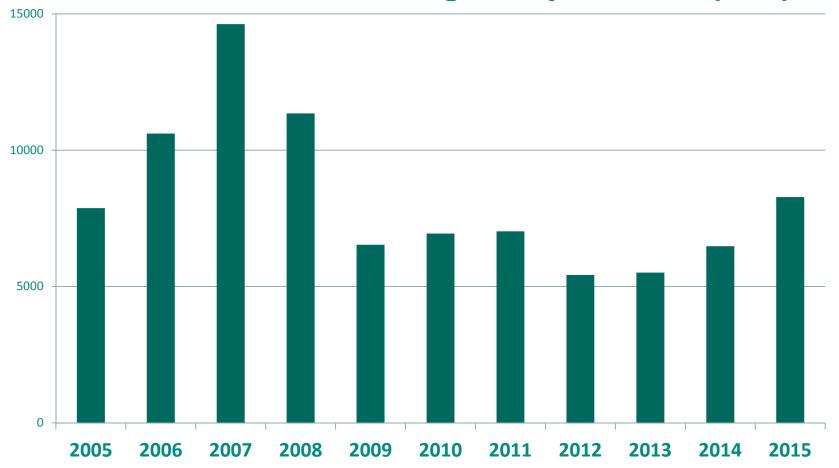
• In July 2016 **74%** of trades were executed at a better price vs. European Best Bid and Offer (EBBO). Average price improvement of +7 bp.





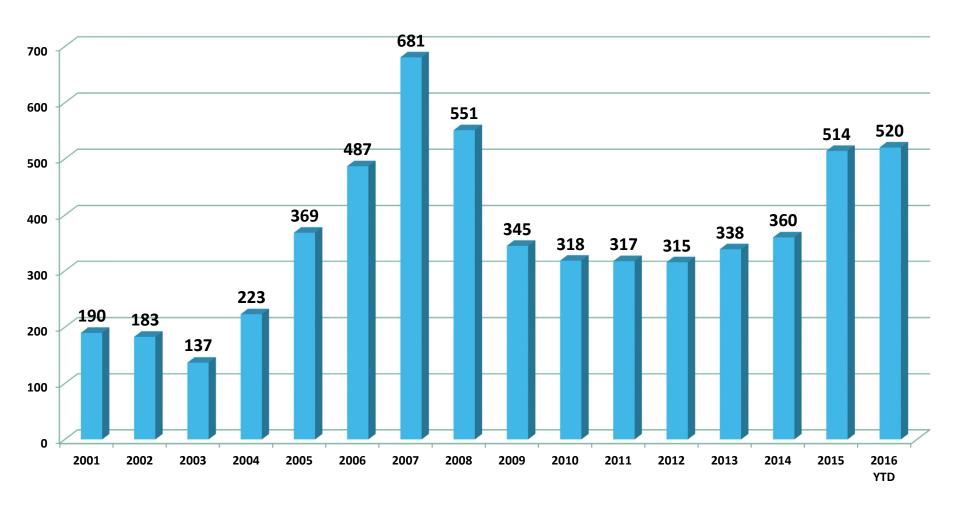
STRONG REVENUE AND RESILIENT MARKET SHARE IN CASH TRADING

Euronext historical average daily volumes (€bn)



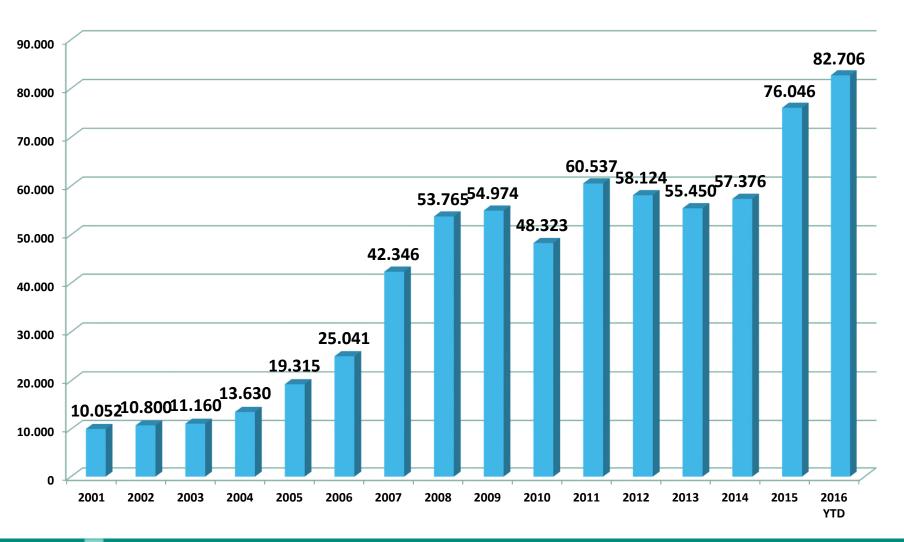


CASH MARKET BRUSSELS: AVERAGE DAILY VOLUMES (M€)

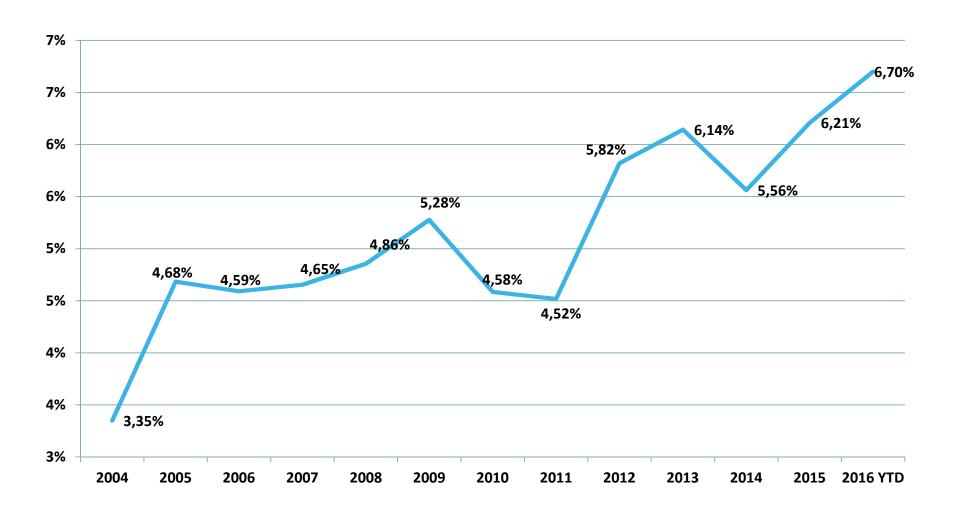




CASH MARKET BRUSSELS: AVERAGE DAILY NUMBER OF TRADES

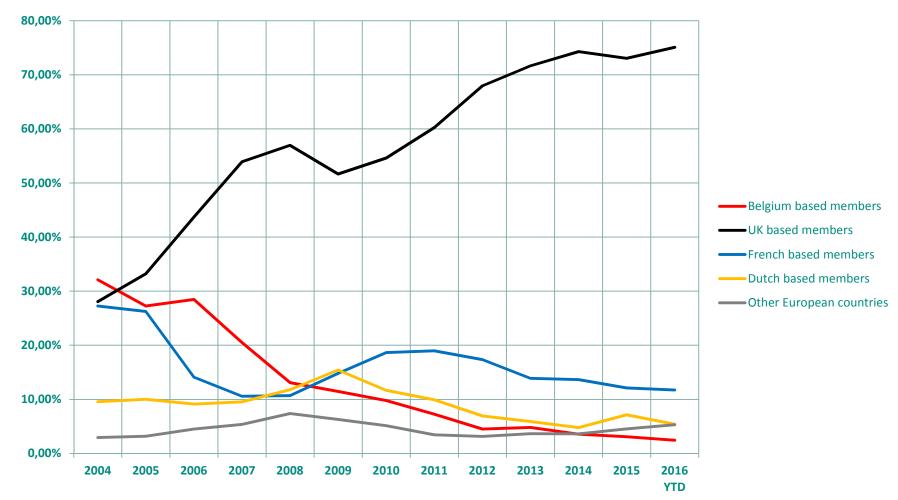


CASH MARKET: MARKET SHARE BRUSSELS vs EURONEXT





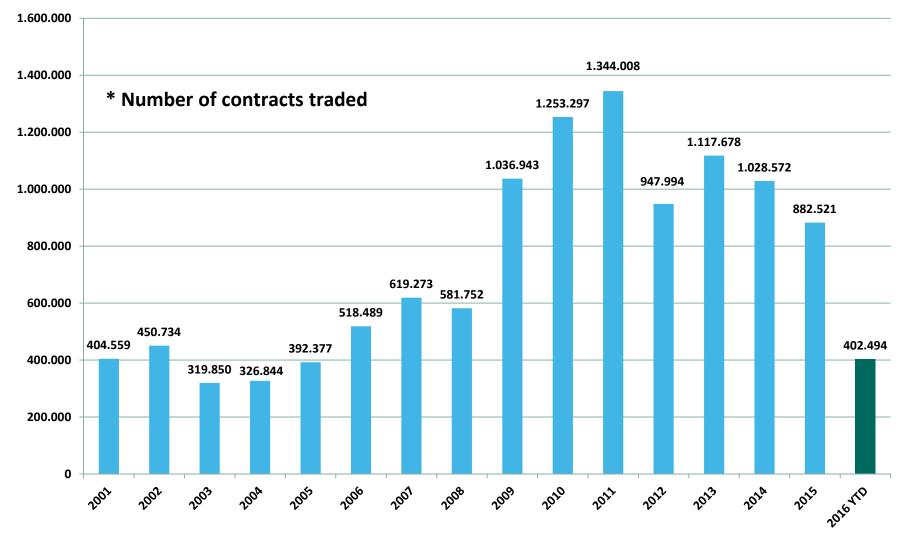
CASH MARKET: MARKET SHARE PER NATIONALITY*



^{*}On Euronext Brussels

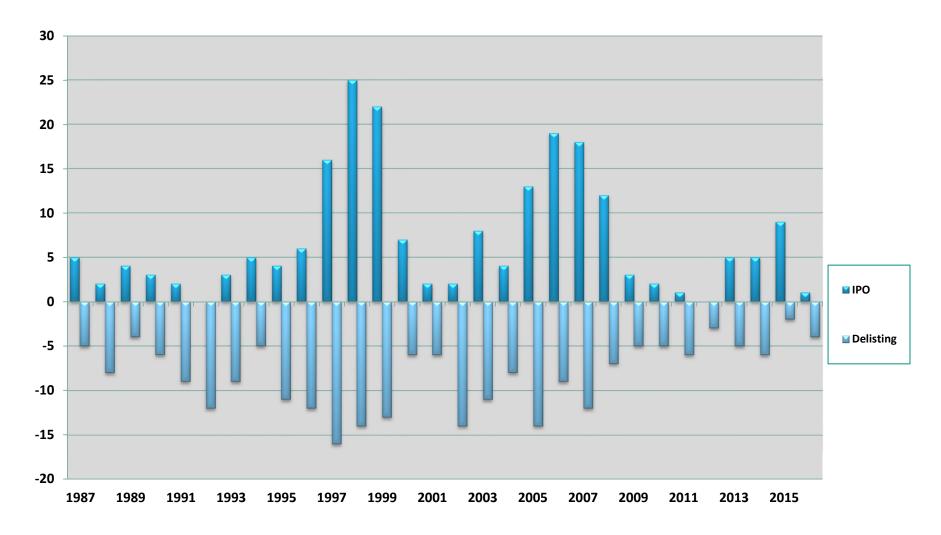


TURNOVER EQUITY OPTIONS 30 JUNE (HALF YEAR)





BRUSSELS: LISTINGS VS DELISTINGS





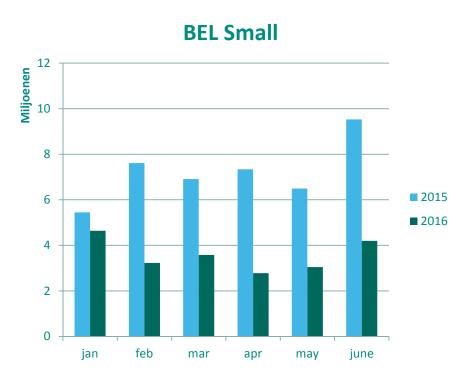
SPECULATION TAX: THE CONSEQUENCES AFTER 6 MONTHS

After 6 month the tax proved to be inefficient. It is bad for:

- Investors, who change their behaviour from financing the real economy to non-listed products, speculative derivatives and immobility
- Belgian intermediaries (unfair competition from foreign brokers)
- Companies seeking to raise capital (e.g. retail participation was only 10% of total retail compared to 90% French retail in IPO ASIT Biotech)
- The Government: the tax has a negative impact on the TOB.
 After eight months: 53 € mln
- Our reputation as financial place



BEL MID & BEL SMALL INDEX: AVERAGE DAILY VOLUME



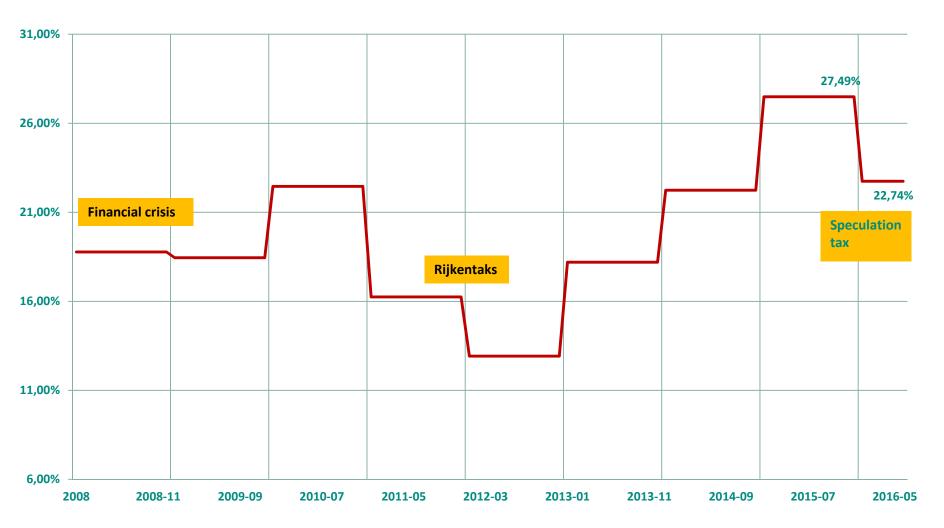


2016 vs 2015: - 55,95%

2016 vs 2015: - 13,81%



% NON-BEL20 VS BEL20 (IN AVERAGE # TRADES)





CONCLUSION

- Speculation tax has proven that fiscality has an immediate and serious impact on behaviour
- Use this knowledge to reverse the tendency
- Create a positive mood
- Encourage investments in small and midcaps
- Incentives in line with objectives
- Socially responsible



