

# Koninklijke Ahold Delhaize N.V.

## Q1 2024 Report

Issued on May 8, 2024

## Ahold Delhaize reports solid first quarter and reiterates 2024 outlook

- \* Throughout Q1 2024, our brands delivered value for customers despite continued economic headwinds. Teams in all our brands are working hard to offset inflation and ensure healthy food remains affordable for customers. We are starting to see the benefits from structural changes in our business related to the Belgium Future Plan and cost savings initiatives in the prior year.
- \* Q1 Group net sales were €21.7 billion, up 1.3% at constant exchange rates and up 0.4% at actual exchange rates. Q1 comparable sales excluding gas increased by 1.6% for the Group, with an increase of 0.8% in the U.S. and an increase of 2.8% in Europe.
- \* Net consumer online sales decreased by 1.0% in Q1 at constant exchange rates, negatively impacted by 5.7 percentage points due to the divestment of FreshDirect. This was partially offset by double-digit growth at Food Lion and Hannaford and accelerating growth at Albert Heijn.
- \* Q1 underlying operating margin was 4.0%, in line with the prior year. Improvements in European performance were offset by modest declines in the U.S.
- \* Q1 IFRS operating income was €803 million and IFRS diluted EPS was €0.54. IFRS results were €58 million lower than underlying results primarily due to costs related to the Belgium Future Plan.
- \* Q1 diluted underlying EPS was €0.59, a decrease of 2.9% compared to the prior year at actual rates.
- \* The Company reiterates its 2024 full-year outlook, including underlying operating margin of  $\geq 4.0\%$ ; underlying EPS at around 2023 levels; free cash flow of around €2.3 billion; and net capital expenditures of around €2.2 billion.

Zaandam, the Netherlands, May 8, 2024 – Ahold Delhaize, one of the world’s largest food retail groups and a leader in both supermarkets and e-commerce, reports first quarter results today.

### Summary of key financial data

	Ahold Delhaize Group			The United States		Europe	
	Q1 2024	% change	% change constant rates <sup>1</sup>	Q1 2024	% change constant rates <sup>1</sup>	Q1 2024	% change constant rates <sup>1</sup>
€ million, except per share data	13 weeks 2024 vs. 13 weeks 2023						
Net sales <sup>2</sup>	21,728	0.4 %	1.3 %	13,250	(0.6) %	8,478	4.6 %
Comparable sales growth excluding gasoline <sup>1</sup>	1.6 %			0.8 %		2.8 %	
Online sales <sup>2</sup>	2,205	(1.2) %	(0.6) %	999	(10.1) %	1,207	8.9 %
Net consumer online sales <sup>1,2</sup>	2,866	(1.4) %	(1.0) %	999	(10.1) %	1,867	4.7 %
Operating income	803	(2.3) %	(1.2) %	636	1.7 %	188	(6.0) %
Operating margin	3.7 %	(0.1)pp	(0.1)pp	4.8 %	0.1 pp	2.2 %	(0.2)pp
Underlying operating income <sup>1</sup>	861	(0.4) %	0.7 %	614	(4.0) %	268	17.6 %
Underlying operating margin <sup>1</sup>	4.0 %	— pp	— pp	4.6 %	(0.2)pp	3.2 %	0.3 pp
Diluted EPS	0.54	(5.4) %	(4.4) %				
Diluted underlying EPS <sup>1</sup>	0.59	(2.9) %	(1.8) %				
Free cash flow <sup>1</sup>	376	1655.0 %	1676.5 %				

1. Comparable sales excluding gasoline, net consumer online sales, underlying operating income and related margin, diluted underlying EPS, free cash flow and the percentage changes at constant rates are alternative performance measures that are used throughout this report. For a description of alternative performance measures, and a reconciliation between percentage changes and percentage changes at constant rates, see [Note 13](#) to the interim financial statements.

2. Comparative amounts have been restated to conform to the current year’s presentation (see [Note 2](#)).

## Comments from Frans Muller, President and CEO of Ahold Delhaize

"I am pleased to report a stable first quarter, placing us well on track to reach our goals and aspirations for the year. The external environment remained challenging, similar to the second half of 2023. Our brands have been very active during the quarter in delivering great value, quality and savings to customers, creatively using the full spectrum of their own-brand assortments and omnichannel toolkits.

"Group net sales grew 1.3% at constant rates, while comparable sales excluding gas increased by 1.6%. These are strong results, when taking into account the divestment of FreshDirect and the end of tobacco sales in the Netherlands. In the U.S., net sales declined by 0.6% at constant rates, while comparable sales growth excluding gas was 0.8%, positively impacted by calendar shifts. Net sales in Europe grew by 4.6% at constant rates, while comparable sales growth was 2.8%. Sales were supported by the timing of Easter and the cycling of the strike impact at Delhaize. The end of tobacco sales at Albert Heijn had a negative impact of 1.9 percentage points on Europe's comparable sales growth.

"As we tee up to our new strategic plan, we are working hard to ensure we are fit and ready to transition to a more robust growth profile. Further simplifying our organization and maintaining a strong cadence in our Save for Our Customers program to sustain growth investments and drive innovation are key focus areas for both our regions. The largest of these simplification initiatives this year is the Belgium Future Plan. One year into the plan, the Delhaize team has made great progress and achieved many significant milestones. In February, Delhaize finalized agreements to franchise all of the 128 own-operated stores. To date, 76 stores have already transitioned to their new owners and we expect that all conversions will have taken place by the end of the year. From the stores already transitioned, we are seeing promising results, with customer frequency and basket size trending upwards.

"This will play an important role in European margin recovery in the coming years. Despite high levels of year-over-year cost inflation, I am pleased that we saw margin improvements during Q1 in Europe, with a 0.3 percentage-point rise. These improvements ensure we can maintain overall consistent margins at a Group level, while, at the same time, allowing us more flexibility to invest in our customer value propositions in the U.S., particularly in those areas that were hardest hit by inflation and a reduction in Supplemental Nutrition Assistance Program (SNAP) benefits.

"The impact can already be seen in our first quarter profitability numbers, as we delivered a consistent underlying operating margin of 4.0%. As a result, diluted underlying EPS was €0.59, slightly lower than last year, due to foreign exchange rates and higher financing expenses and income taxes. On an IFRS basis, we delivered operating income of €803 million and diluted EPS of €0.54. IFRS results were negatively impacted by costs related to the transition of stores as part of the Belgium Future Plan.

"In the U.S., our decision to orient our online fulfilment capabilities towards more efficient, less asset-intensive same-day delivery models, such as click and collect, is also paying off. Our online sales in the U.S. grew 4.7% in the first quarter on a like-for-like basis, fueled by new customer growth, as well as strong retention of existing e-commerce customers. Driving more growth and leverage from our online capabilities is also a top priority for our European teams, as we continue to benefit from increasing demand and new external partnerships. For example, in the Benelux region, our brands are offering new, innovative propositions for business customers, with the ambition to offer quality and accessible services to a wide range of companies at an affordable price. Albert Heijn has entered new partnerships with large child care services and healthcare providers. The brand has also started offering all business customers a standard 10% discount on all organic products and items from AH Terra, Albert Heijn's fully plant-based own-brand product line, as we extend our health and sustainability ambitions from the home to the workplace. In total, our strong grocery online sales growth of 10.7% in Europe in the first quarter shows why our online business is such a powerful competitive advantage for our future growth in the region.

"In line with Ahold Delhaize's annual report, several of our brands issued sustainability reports during the quarter. These include many examples of the health and sustainability initiatives the brands have in place and are undertaking. To support the further reduction of our scope 3 carbon emissions, all our brands in Europe have now launched climate hubs to help suppliers set their own reduction targets. Ahold Delhaize USA launched a first supplier collaboration focusing on reducing carbon emissions, with several more to follow this year.

"Given the solid start to the year, we reconfirm our guidance for 2024. It is an important year for our company, as we pivot to our refreshed strategy, which we are very much looking forward to unveiling on May 23. With our strong market positions, our financial strength and the great foundational work we have carried out over the last few years, I am confident we have a great starting point and strong plans for our next phase of growth."

## Group performance

€ million, except per share data	Q1 2024 (13 weeks)	Q1 2023 (13 weeks)	% change	% change constant rates <sup>1</sup>
Net sales <sup>2</sup>	21,728	21,642	0.4 %	1.3 %
Of which: online sales <sup>2</sup>	2,205	2,232	(1.2)%	(0.6)%
Net consumer online sales <sup>1,2</sup>	2,866	2,907	(1.4)%	(1.0)%
Operating income	803	822	(2.3)%	(1.2)%
Income from continuing operations	513	561	(8.6)%	(7.6)%
Net income	513	561	(8.6)%	(7.6)%
Basic income per share from continuing operations (EPS)	0.54	0.58	(5.5)%	(4.5)%
Diluted income per share from continuing operations (diluted EPS)	0.54	0.57	(5.4)%	(4.4)%
Underlying EBITDA <sup>1</sup>	1,721	1,736	(0.8)%	0.2 %
Underlying EBITDA margin <sup>1</sup>	7.9 %	8.0 %		
Underlying operating income <sup>1</sup>	861	864	(0.4)%	0.7 %
Underlying operating margin <sup>1</sup>	4.0 %	4.0 %		
Underlying income per share from continuing operations – basic (underlying EPS) <sup>1</sup>	0.59	0.61	(3.0)%	(1.9)%
Underlying income per share from continuing operations – diluted (diluted underlying EPS) <sup>1</sup>	0.59	0.61	(2.9)%	(1.8)%
Free cash flow <sup>1</sup>	376	21	1655.0 %	1676.5 %

1. Net consumer online sales, underlying EBITDA and related margin, underlying operating income and related margin, basic and diluted underlying income per share from continuing operations, free cash flow and the percentage changes at constant rates are alternative performance measures that are used throughout this report. For a description of alternative performance measures, and a reconciliation between percentage changes and percentage changes at constant rates, see [Note 13](#) to the interim financial statements.
2. Comparative amounts have been restated to conform to the current year's presentation. See [Note 2](#) for the restatements of IFRS measurements and [Note 13](#) for a reconciliation between the alternative performance measurement "net consumer online sales" and the IFRS measurement "online sales."

Group net sales were €21.7 billion, an increase of 1.3% at constant exchange rates, and up 0.4% at actual exchange rates. Group net sales were driven by comparable sales growth excluding gasoline of 1.6% and the net opening of new stores, including the conversion of Jan Linders stores, partially offset by lower gasoline sales and the divestment of FreshDirect. Q1 Group comparable sales had a net positive impact of approximately 1.2 percentage points from weather and calendar shifts and an approximate 0.3 percentage-point positive impact from cycling prior year strikes in Belgium, which more than offsets the 0.7 percentage-point negative impact from the cessation of tobacco sales at own-operated supermarkets in the Netherlands.

In Q1, Group net consumer online sales decreased by 1.0% at constant exchange rates, negatively impacted by 5.7 percentage points due to the divestment of FreshDirect. This was partially offset by double-digit growth at Food Lion and Hannaford and accelerating growth at Albert Heijn.

Group underlying operating margin was 4.0%, consistent with Q1 2023 at constant exchange rates. Improvements in European performance offset modest declines in the U.S.

In Q1, Group IFRS operating income was €803 million, representing an IFRS operating margin of 3.7%. IFRS results were €58 million lower than underlying results, primarily due to costs related to the Belgium Future Plan.

Underlying income from continuing operations was €557 million, a decrease of 6.1% in the quarter at actual rates. Ahold Delhaize's IFRS net income in the quarter was €513 million. Diluted EPS was €0.54 and diluted underlying EPS was €0.59, down 2.9% at actual currency rates compared to last year's results. In the quarter, Ahold Delhaize purchased 8.0 million own shares for €214 million.

## Performance by segment

### The United States

	Q1 2024 (13 weeks)	Q1 2023 (13 weeks)	% change	% change constant rates <sup>1</sup>
\$ million				
Net sales <sup>2</sup>	14,388	14,482	(0.6)%	
Of which: online sales	1,084	1,206	(10.1)%	
€ million				
Net sales <sup>2</sup>	13,250	13,496	(1.8)%	(0.6)%
Of which: online sales	999	1,124	(11.1)%	(10.1)%
Operating income	636	632	0.5 %	1.7 %
Underlying operating income <sup>1</sup>	614	648	(5.2)%	(4.0)%
Underlying operating margin <sup>1</sup>	4.6 %	4.8 %		
Comparable sales growth <sup>1</sup>	0.7 %	5.7 %		
Comparable sales growth excluding gasoline <sup>1</sup>	0.8 %	6.2 %		

1. Underlying operating income and related margin, comparable sales growth, comparable sales growth excluding gasoline and the percentage changes in constant rates are alternative performance measures that are used throughout this report. For a description of alternative performance measures, and a reconciliation between percentage changes and percentage changes constant rates, see [Note 13](#) to the interim financial statements.

2. Comparative amounts have been restated to conform to the current year's presentation (see [Note 2](#)).

U.S. net sales were €13.3 billion, a decrease of 0.6% at constant exchange rates and down 1.8% at actual exchange rates. U.S. comparable sales excluding gasoline increased by 0.8%, and saw a net positive impact of approximately 1.3 percentage points from weather and calendar shifts, primarily related to the timing of New Year's Eve and Easter. Strong growth in pharmacy was offset by the non-recurrence of emergency SNAP benefits, the moderation of inflation rates, the divestment of FreshDirect and lower gasoline sales. Food Lion and Hannaford continue to lead the U.S. brands' performance, with 46 and 11 consecutive quarters of positive sales growth, respectively.

In Q1, online sales in the segment declined 10.1% in constant currency, negatively impacted by 14.8 percentage points due to the divestment of FreshDirect. This was partially offset by double-digit growth at Food Lion and Hannaford.

Underlying operating margin in the U.S. was 4.6%, down 0.2 percentage points due to higher shrink, store labor and hired service costs, which was partially offset by the margin mix benefit from the divestment of FreshDirect.

In Q1, U.S. IFRS operating margin was 4.8%. IFRS results were €21 million higher than underlying results, in part due to the gain on the sale of the meat packaging facilities.

**Europe**

€ million	Q1 2024 (13 weeks)	Q1 2023 (13 weeks)	% change	% change constant rates <sup>1</sup>
Net sales <sup>2</sup>	8,478	8,146	4.1 %	4.6 %
Of which: online sales <sup>2</sup>	1,207	1,108	8.9 %	8.9 %
Net consumer online sales <sup>1,2</sup>	1,867	1,783	4.7 %	4.7 %
Operating income	188	202	(6.7)%	(6.0)%
Underlying operating income <sup>1</sup>	268	229	16.7 %	17.6 %
Underlying operating margin <sup>1</sup>	3.2 %	2.8 %		
Comparable sales growth <sup>1</sup>	2.8 %	6.0 %		
Comparable sales growth excluding gasoline <sup>1</sup>	2.8 %	6.0 %		

1. *Net consumer online sales, underlying operating income and related margin, comparable sales growth, comparable sales growth excluding gasoline and the percentage changes in constant rates are alternative performance measures that are used throughout this report. For a description of alternative performance measures, and a reconciliation between percentage changes and percentage changes constant rates, see [Note 13](#) to the interim financial statements.*
2. *Comparative amounts have been restated to conform to the current year's presentation. See [Note 2](#) for the restatements of IFRS measurements and [Note 13](#) for a reconciliation between the alternative performance measurement "net consumer online sales" and the IFRS measurement "online sales."*

European net sales were €8.5 billion, an increase of 4.6% at constant exchange rates and 4.1% at actual exchange rates. The higher net sales were largely due to an increase in comparable sales of 2.8% and the net opening of new stores, including the conversion of Jan Linders stores. Europe's comparable sales included a net negative impact of 1.9 percentage points from the end of tobacco sales at own-operated supermarkets in the Netherlands, which offset the net positive impact of 0.8 percentage points from calendar shifts and the positive impact of 0.7 percentage points from cycling prior year strikes in Belgium.

In Q1, net consumer online sales increased by 4.7%, driven by double-digit growth in grocery online sales.

Underlying operating margin in Europe was 3.2%, up 0.3 percentage points. Performance recovery in Belgium, in part due to cycling prior year strikes, and lower energy costs were partially offset by higher labor costs and an increase in the non-cash service charge for the Netherlands' employee pension plan. Europe's Q1 IFRS operating margin was 2.2%. IFRS results were €80 million lower than underlying results, mainly due to costs associated with the Belgium Future Plan.

**Global Support Office**

€ million	Q1 2024 (13 weeks)	Q1 2023 (13 weeks)	% change	% change constant rates <sup>1</sup>
Operating income (expense)	(21)	(13)	64.4 %	66.4 %
Underlying operating income (expense) <sup>1</sup>	(21)	(13)	61.4 %	63.3 %
Insurance results	19	18	5.0 %	4.9 %
Underlying operating income (expense) excluding insurance results <sup>1</sup>	(39)	(30)	28.7 %	29.2 %

1. *Underlying operating income (expense), underlying operating income (expense) excluding insurance results and the percentage changes in constant rates are alternative performance measures that are used throughout this report. For a description of alternative performance measures, and a reconciliation between percentage changes and percentage changes constant rates, see [Note 13](#) to the interim financial statements.*

In Q1, Global Support Office operating expense was €21 million, compared to €13 million in the prior year. Underlying operating expense excluding insurance results increased by €9 million due to higher hired service costs.

**Outlook**

Ahold Delhaize reiterates the Group's 2024 outlook, which we announced when we published our Q4 2023 results. Underlying operating margin is expected to be 4.0% or higher, in line with the Company's historical profile. Underlying EPS is expected to be at around 2023 levels at current exchange rates. Free cash flow is expected to be around €2.3 billion. Net capital expenditures are expected to total around €2.2 billion, lower than the prior year, mainly due to divestments of facilities in the U.S. Overall, we continue to maintain strong levels of investments into our brands' store networks and the further rollout of omnichannel capabilities, as well as in advancing our healthy and sustainable initiatives.

The following are changes in the business that will impact comparable performance for 2024 and have been incorporated into our Outlook:

- The divestment of FreshDirect will reduce the amount of 2024 reported net sales and online sales for the U.S. segment by \$600 million.
- Albert Heijn net sales will be impacted by the cessation of tobacco sales in 2024. Albert Heijn stopped selling tobacco in its own-operated supermarkets on January 1, 2024 and all supermarkets on July 1, 2024. This will have around a two to three percentage-point impact on reported and comparable store sales in Europe in 2024.

The acquisition of Profi is expected to close in the second half of 2024, and will double the size of our operations in Romania. As the timing of the closing is uncertain, our 2024 Outlook excludes any impact from this transaction.

	Full-year outlook	Underlying operating margin	Underlying EPS	Save for Our Customers	Net capital expenditures	Free cash flow <sup>1</sup>	Dividend payout <sup>2,3</sup>	Share buyback <sup>3</sup>
<b>Outlook</b>	<b>2024</b>	<b>≥ 4.0%</b>	<b>Around 2023 levels</b>	<b>≥ €1 billion</b>	<b>Around €2.2 billion</b>	<b>Around €2.3 billion</b>	<b>YOY growth in dividend per share</b>	<b>€1 billion</b>

1. Excludes M&A.
2. Calculated as a percentage of underlying income from continuing operations.
3. Management remains committed to our share buyback and dividend programs, but, given the uncertainty caused by the wider macro-economic consequences due to increased geopolitical unrest, will continue to monitor macro-economic developments. The program is also subject to changes resulting from corporate activities, such as material M&A activity.

## Financial review

### Q1 2024 (compared to Q1 2023)

Underlying operating income decreased by €3 million to €861 million, and was adjusted for the following items, which impacted reported IFRS operating income:

- Impairments of €16 million (Q1 2023: €13 million)
- (Gains) and losses on leases and the sale of assets of €35 million (Q1 2023: €2 million)
- Restructuring and related charges and other items of €8 million (Q1 2023: €28 million)

Including these items, IFRS operating income decreased by €19 million to €803 million. The (gains) and losses on leases and the sale of assets mainly relate to losses recognized on the sale of stores to franchisees in Belgium. Restructuring and related charges and other items mainly relate to Accelerate initiatives.

Income from continuing operations was €513 million, representing a decrease of €48 million compared to last year. This was mainly driven by higher net financial expenses of €24 million, a €19 million decrease in operating income and higher income taxes of €7 million, partially offset by a higher share in income of joint ventures of €2 million.

Free cash flow was €376 million, which represents an increase of €355 million compared to Q1 2023. This was driven by a positive development in working capital of €267 million, lower net investments of €99 million, lower income taxes paid of €53 million and higher net interest received of €6 million, partially offset by a lower operating cash flow of €66 million and higher net lease repayments of €4 million.

Net debt decreased by €72 million to €14.2 billion compared to Q4 2023. This was mainly due to the free cash flow of €376 million and the decrease in lease liabilities of €42 million, partially offset by the share buyback of €214 million and the foreign exchange impact on net debt of €153 million.



## Store portfolio

Store portfolio (including franchise and affiliate stores):

	End of Q1 2023	Opened / acquired	Closed / sold	End of Q1 2024
The United States	2,049	2	(5)	2,046
Europe <sup>1</sup>	5,587	204	(121)	5,670
<b>Total</b>	<b>7,636</b>	<b>206</b>	<b>(126)</b>	<b>7,716</b>

1. The number of stores at the end of Q1 2024 includes 1,147 specialty stores (Etos and Gall & Gall); (end of Q1 2023: 1,127).

	End of Q4 2023	Opened / acquired	Closed / sold	End of Q1 2024
The United States	2,048	—	(2)	2,046
Europe <sup>1</sup>	5,668	26	(24)	5,670
<b>Total</b>	<b>7,716</b>	<b>26</b>	<b>(26)</b>	<b>7,716</b>

1. The number of stores at the end of Q1 2024 includes 1,147 specialty stores (Etos and Gall & Gall); (end of Q4 2023: 1,151).

## Risks and uncertainties

Ahold Delhaize's enterprise risk management program provides executive management with a periodic and holistic understanding of Ahold Delhaize's key business risks and the management practices in place to mitigate these risks. Ahold Delhaize recognizes strategic, operational, financial, compliance / regulatory and ESG risk categories. The integrated comprehensive analysis of the principal risks faced by Ahold Delhaize is included in the Risks and opportunities section of Ahold Delhaize's Annual Report 2023, which was published on February 28, 2024.

## Independent auditor's involvement

The contents of this interim report have not been audited or reviewed by an independent external auditor.

**Consolidated income statement**

€ million, except per share data	Note	Q1 2024	Q1 2023 restated
Net sales	4/5	21,728	21,642
Cost of sales		(15,904)	(15,793)
<b>Gross profit</b>		<b>5,825</b>	<b>5,849</b>
Other income		110	150
Selling expenses		(4,254)	(4,304)
General and administrative expenses		(878)	(873)
<b>Operating income</b>	<b>4</b>	<b>803</b>	<b>822</b>
Interest income		47	32
Interest expense		(76)	(70)
Net interest expense on defined benefit pension plans		(5)	(4)
Interest accretion to lease liability		(103)	(91)
Other financial income (expense)		(7)	13
Net financial expenses		(144)	(120)
<b>Income before income taxes</b>		<b>659</b>	<b>702</b>
Income taxes	6	(150)	(143)
Share in income of joint ventures		4	2
<b>Income from continuing operations</b>		<b>513</b>	<b>561</b>
Loss from discontinued operations		—	—
<b>Net income</b>		<b>513</b>	<b>561</b>
Attributable to:			
Common shareholders		513	561
Non-controlling interests		—	—
<b>Net income</b>		<b>513</b>	<b>561</b>
Net income per share attributable to common shareholders:			
Basic		0.54	0.58
Diluted		0.54	0.57
Income from continuing operations per share attributable to common shareholders:			
Basic		0.54	0.58
Diluted		0.54	0.57
Weighted average number of common shares outstanding (in millions):			
Basic		942	974
Diluted		945	978
Average U.S. dollar exchange rate (euro per U.S. dollar)		0.9209	0.9319

Comparative amounts have been restated to conform to the current year's presentation (see [Note 2](#)).

**Consolidated statement of comprehensive income**

€ million	Note	Q1 2024	Q1 2023
<b>Net income</b>		<b>513</b>	<b>561</b>
Remeasurements of pension plans:			
Remeasurements before taxes – loss		(120)	(27)
Income taxes		31	7
Non-realized gains (losses) on debt and equity instruments:			
Fair value result for the period		1	—
Income taxes		—	—
Other comprehensive loss that will not be reclassified to profit or loss		(88)	(20)
Currency translation differences in foreign interests:			
Continuing operations		261	(133)
Cumulative translation differences from divestments transferred to net income		—	—
Income taxes		1	(1)
Cash flow hedges:			
Fair value result for the period		5	—
Transfers to net income		—	—
Income taxes		(1)	—
Non-realized gains (losses) on debt and equity instruments:			
Fair value result for the period		—	—
Income taxes		—	—
Other comprehensive loss of joint ventures – net of income taxes:			
Share of other comprehensive loss from continuing operations		—	—
Other comprehensive income (loss) reclassifiable to profit or loss		266	(134)
<b>Total other comprehensive income (loss)</b>		<b>178</b>	<b>(154)</b>
<b>Total comprehensive income</b>		<b>691</b>	<b>408</b>
Attributable to:			
Common shareholders		691	408
Non-controlling interests		—	—
<b>Total comprehensive income</b>		<b>691</b>	<b>408</b>
Attributable to:			
Continuing operations		691	408
Discontinued operations		—	—
<b>Total comprehensive income</b>		<b>691</b>	<b>408</b>

**Consolidated balance sheet**

€ million	Note	March 31, 2024	December 31, 2023
<b>Assets</b>			
Property, plant and equipment		11,710	11,647
Right-of-use asset		9,553	9,483
Investment property		585	591
Intangible assets		13,174	12,998
Investments in joint ventures and associates		254	268
Other non-current financial assets		971	949
Deferred tax assets		197	196
Other non-current assets		248	228
<b>Total non-current assets</b>		<b>36,691</b>	<b>36,358</b>
Assets held for sale	7	72	205
Inventories		4,658	4,583
Receivables		2,391	2,488
Other current financial assets		314	302
Income taxes receivable		70	68
Prepaid expenses and other current assets		399	332
Cash and cash equivalents	9	6,517	3,484
<b>Total current assets</b>		<b>14,422</b>	<b>11,463</b>
<b>Total assets</b>		<b>51,113</b>	<b>47,821</b>
<b>Equity and liabilities</b>			
<b>Equity attributable to common shareholders</b>	8	<b>15,244</b>	<b>14,755</b>
Loans		5,747	4,137
Other non-current financial liabilities		10,901	10,801
Pensions and other post-employment benefits		911	792
Deferred tax liabilities		924	925
Provisions		841	764
Other non-current liabilities		38	37
<b>Total non-current liabilities</b>		<b>19,362</b>	<b>17,456</b>
Accounts payable		8,031	8,278
Other current financial liabilities		4,552	3,275
Income taxes payable		205	114
Provisions		477	492
Other current liabilities		3,242	3,451
<b>Total current liabilities</b>		<b>16,507</b>	<b>15,610</b>
<b>Total equity and liabilities</b>		<b>51,113</b>	<b>47,821</b>
Year-end U.S. dollar exchange rate (euro per U.S. dollar)		0.9268	0.9059

**Consolidated statement of changes in equity**

€ million	Note	Share capital	Additional paid-in capital	Currency translation reserve	Cash flow hedging reserve	Other reserves including retained earnings <sup>1</sup>	Equity attributable to common shareholders
<b>Balance as of January 1, 2023</b>		<b>10</b>	<b>9,603</b>	<b>595</b>	<b>(1)</b>	<b>5,198</b>	<b>15,405</b>
Net income attributable to common shareholders		—	—	—	—	561	561
Other comprehensive income attributable to common shareholders		—	—	(134)	—	(20)	(154)
<b>Total comprehensive income attributable to common shareholders</b>		<b>—</b>	<b>—</b>	<b>(134)</b>	<b>—</b>	<b>541</b>	<b>408</b>
Dividends		—	—	—	—	—	—
Share buyback		—	—	—	—	(206)	(206)
Cancellation of treasury shares		—	(493)	—	—	493	—
Share-based payments		—	—	—	—	16	16
<b>Balance as of April 2, 2023</b>		<b>10</b>	<b>9,110</b>	<b>461</b>	<b>(1)</b>	<b>6,044</b>	<b>15,623</b>
<b>Balance as of December 31, 2023</b>		<b>10</b>	<b>8,413</b>	<b>173</b>	<b>(9)</b>	<b>6,168</b>	<b>14,755</b>
Net income attributable to common shareholders		—	—	—	—	513	513
Other comprehensive income attributable to common shareholders		—	—	262	4	(88)	178
<b>Total comprehensive income attributable to common shareholders</b>		<b>—</b>	<b>—</b>	<b>262</b>	<b>4</b>	<b>425</b>	<b>691</b>
Dividends	8	—	—	—	—	—	—
Share buyback	8	—	—	—	—	(213)	(213)
Cancellation of treasury shares		—	(226)	—	—	226	—
Share-based payments		—	—	—	—	11	11
<b>Balance as of March 31, 2024</b>		<b>9</b>	<b>8,187</b>	<b>435</b>	<b>(5)</b>	<b>6,616</b>	<b>15,244</b>

1. Other reserves include, among others, the remeasurements of defined benefit plans.

**Consolidated statement of cash flows**

€ million	Note	Q1 2024	Q1 2023
<b>Income from continuing operations</b>		<b>513</b>	<b>561</b>
Adjustments for:			
Net financial expenses		144	120
Income taxes		150	143
Share in income of joint ventures		(4)	(2)
Depreciation, amortization and impairments		875	884
(Gains) losses on leases and the sale of assets / disposal groups held for sale		35	(1)
Share-based compensation expenses		10	12
<b>Operating cash flows before changes in operating assets and liabilities</b>		<b>1,724</b>	<b>1,717</b>
Changes in working capital:			
Changes in inventories		(7)	(228)
Changes in receivables and other current assets		82	241
Changes in payables and other current liabilities		(464)	(669)
Changes in other non-current assets, other non-current liabilities and provisions		(97)	(25)
<b>Cash generated from operations</b>		<b>1,237</b>	<b>1,036</b>
Income taxes paid – net		(43)	(96)
<b>Operating cash flows from continuing operations</b>		<b>1,194</b>	<b>940</b>
Operating cash flows from discontinued operations		—	—
<b>Net cash from operating activities</b>		<b>1,194</b>	<b>940</b>
Purchase of non-current assets		(558)	(528)
Divestments of assets / disposal groups held for sale		163	34
Acquisition of businesses, net of cash acquired	3	(5)	(2)
Divestment of businesses, net of cash divested		25	—
Dividends received from joint ventures		—	1
Interest received		41	29
Lease payments received on lease receivables		31	29
Other		(2)	3
<b>Investing cash flows from continuing operations</b>		<b>(305)</b>	<b>(435)</b>
Investing cash flows from discontinued operations		—	—
<b>Net cash from investing activities</b>		<b>(305)</b>	<b>(435)</b>
Proceeds from long-term debt		1,594	—
Interest paid		(33)	(27)
Repayments of loans		(18)	(19)
Changes in short-term loans		1,234	829
Repayment of lease liabilities		(462)	(455)
Share buyback	8	(214)	(205)
Other cash flows from derivatives		—	—
Other		(9)	3
<b>Financing cash flows from continuing operations</b>		<b>2,093</b>	<b>125</b>
Financing cash flows from discontinued operations		—	—
<b>Net cash from financing activities</b>		<b>2,093</b>	<b>125</b>
<b>Net cash from operating, investing and financing activities</b>		<b>2,982</b>	<b>629</b>
Cash and cash equivalents at the beginning of the period (excluding restricted cash)		3,475	3,054
Effect of exchange rates on cash and cash equivalents		51	(27)
<b>Cash and cash equivalents at the end of the period (excluding restricted cash)</b>	9	<b>6,508</b>	<b>3,656</b>
Average U.S. dollar exchange rate (euro per U.S. dollar)		0.9209	0.9319

## Notes to the summarized financial information

### 1. The Company and its operations

The principal activity of Koninklijke Ahold Delhaize N.V. ("Ahold Delhaize" or the "Company" or "Group" or "Ahold Delhaize Group"), a public limited liability company with its registered seat and head office in Zaandam, the Netherlands, is the operation of retail food stores and e-commerce primarily in the United States and Europe.

The information in these condensed consolidated interim financial statements ("financial statements") is unaudited.

### 2. Accounting policies

#### Basis of preparation

This summarized financial information has been prepared in accordance with IAS 34 "Interim Financial Reporting." The accounting policies applied in these financial statements are consistent with those applied in Ahold Delhaize's 2023 financial statements, except as otherwise indicated below under "New and revised IFRSs effective in 2024."

Historical cost is used as the measurement basis unless otherwise indicated. The financial statements have been prepared on the basis of the going concern assumption.

All amounts disclosed are in millions of euros (€), unless otherwise stated. Due to rounding, numbers presented may not add up precisely to the totals provided.

Ahold Delhaize's financial year is a 52- or 53-week period ending on the Sunday nearest to December 31 for our European operations or the Saturday nearest to December 31 for our operations in the United States. The financial year 2024 and the comparative financial year 2023 are based on a 4/4/5-week calendar, with four equal quarters of 13 weeks that end on Sunday for our European operations and on Saturday for our operations in the United States.

#### New and revised IFRSs effective in 2024

The following amendments and revisions to existing standards became effective for Ahold Delhaize's consolidated financial statements as of January 1, 2024:

- Amendments to IAS 1, "*Classifications of Liabilities as Current or Non-current*" and "*Non-current Liabilities with Covenants*"
- Amendments to IFRS 16, "*Lease Liability in a Sale and Leaseback*"
- Amendments to IAS 7 and IFRS 7, "*Supplier Finance Arrangement*"

These amendments do not have an impact on the Company's interim condensed consolidated financial statements.

#### New accounting policies not yet effective for 2024

The International Accounting Standards Board (IASB) has issued a new standard and revisions to standards, that are not yet effective in 2024, but will become effective in coming years.

#### IFRS 18, "*Presentation and Disclosure in Financial Statements*"

In April 2024, the IASB issued a new Standard, IFRS 18, Presentation and Disclosure in Financial Statements, which replaces IAS 1, Presentation of Financial Statements. The new Standard carries forward many requirements from IAS 1 unchanged. IFRS 18 is the culmination of the IASB's Primary Financial Statements project and introduces three sets of new requirements to improve companies' reporting of financial performance and give investors a better basis for analyzing and comparing companies:

- Improved comparability in the statement of profit or loss (income statement)
- Enhanced transparency of management-defined performance measures
- More useful grouping of information in the financial statements

IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, with earlier application permitted. The Company is currently assessing the impact on its consolidated financial statement.

### **Amendments to IAS 21, “Lack of exchangeability”**

In August 2023, the IASB issued amendments to IAS 21. The amendments specify when a currency is exchangeable into another currency and when it is not, and how an entity determines the exchange rate to apply when a currency is not exchangeable. The amendments also require additional information to be disclosed when a currency is not exchangeable. The amendments are effective for annual periods beginning on or after January 1, 2025. The Company does not anticipate that the application of these amendments will have a significant effect on the future consolidated financial statements.

### **Changes in presentation**

As of 2024, media and data income that was previously presented as part of Other income is presented as part of Net sales, as a result of increased media and data activities at Ahold Delhaize. This change results in reclassifications within the income statement. The reclassifications to Ahold Delhaize's 2023 comparative amounts for the changes in presentation are as follows:

#### **Consolidated income statement**

€ million	Q1 2023, as reported	Changes in presentation	Q1 2023, restated
Net sales	21,624	19	21,642
Cost of sales	(15,793)	—	(15,793)
<b>Gross profit</b>	<b>5,831</b>	<b>19</b>	<b>5,849</b>
Other income	169	(19)	150
Selling expenses	(4,304)	—	(4,304)
General and administrative expenses	(873)	—	(873)
<b>Operating income</b>	<b>822</b>	<b>—</b>	<b>822</b>

#### **Segment reporting (Note 4) and Net sales (Note 5)**

\$ million	The United States		
	Q1 2023, as reported	Changes in presentation	Q1 2023, restated
Net sales	14,464	18	14,482
Of which: online sales	1,206	—	1,206
<b>Operating income</b>	<b>679</b>	<b>—</b>	<b>679</b>

€ million	The United States		
	Q1 2023, as reported	Changes in presentation	Q1 2023, restated
Sales from owned stores	12,305	—	12,305
Sales to and fees from franchisees and affiliates	—	—	—
Online sales	1,124	—	1,124
Wholesale sales	50	—	50
Other sales	—	17	17
<b>Net sales</b>	<b>13,479</b>	<b>17</b>	<b>13,496</b>



€ million	Europe		
	Q1 2023, as reported	Changes in presentation	Q1 2023, restated
Sales from owned stores	5,181	—	5,181
Sales to and fees from franchisees and affiliates	1,818	—	1,818
Online sales	1,125	(17)	1,108
Wholesale sales	22	—	22
Other sales	—	18	18
<b>Net sales</b>	<b>8,145</b>	<b>1</b>	<b>8,146</b>

€ million	Ahold Delhaize Group		
	Q1 2023, as reported	Changes in presentation	Q1 2023, restated
Sales from owned stores	17,485	—	17,485
Sales to and fees from franchisees and affiliates	1,818	—	1,818
Online sales	2,248	(17)	2,232
Wholesale sales	72	—	72
Other sales	—	35	35
<b>Net sales</b>	<b>21,624</b>	<b>19</b>	<b>21,642</b>

### 3. Business combinations and intangible assets

The allocation of the fair values of the identifiable assets acquired, liabilities assumed and goodwill arising from the acquisitions through Q1 2024 is as follows:

€ million	Total acquisitions
Property, plant and equipment	1
Inventories	1
<b>Net identifiable assets acquired</b>	<b>2</b>
Goodwill	5
<b>Total purchase consideration</b>	<b>6</b>
Purchase consideration in kind	(1)
<b>Acquisition of businesses, net of cash acquired</b>	<b>5</b>

A reconciliation of Ahold Delhaize's goodwill balance is as follows:

€ million	Goodwill
<b>As of December 31, 2023</b>	
At cost	7,796
Accumulated impairment losses	(8)
<b>Opening carrying amount</b>	<b>7,788</b>
Acquisitions through business combinations	5
Exchange rate differences	108
<b>Closing carrying amount</b>	<b>7,901</b>
<b>As of March 31, 2024</b>	
At cost	7,909
Accumulated impairment losses	(8)
<b>Closing carrying amount</b>	<b>7,901</b>

#### 4. Segment reporting

Ahold Delhaize's retail operations are presented in two reportable segments. In addition, Ahold Delhaize's Global Support Office is presented separately.

Ahold Delhaize's unconsolidated joint ventures JMR – Gestão de Empresas de Retalho, SGPS, S.A. ("JMR") and P.T. Lion Super Indo ("Super Indo") are excluded from the segment information below.

The accounting policies used for the segments are the same as the accounting policies used for this summarized financial information, as described in [Note 2](#).

All reportable segments sell a wide range of perishable and non-perishable food and non-food consumer products.

Reportable segment	Operating segments included in the reportable segment
The United States	Stop & Shop, Food Lion, The GIANT Company, Hannaford and Giant Food
Europe	Albert Heijn (including the Netherlands and Belgium) Delhaize ("Delhaize Le Lion" including Belgium and Luxembourg) bol (including the Netherlands and Belgium) Albert (Czech Republic) Alfa Beta (Greece) Mega Image (Romania) Delhaize Serbia (Republic of Serbia) Etos (the Netherlands) Gall & Gall (the Netherlands)
Other	Included in Other
Other retail	Unconsolidated joint ventures JMR (49%) and Super Indo (51%)
Global Support Office	Global Support Office staff (the Netherlands, Belgium, Switzerland and the United States)

#### Q1 2024

€ million	The United States	Europe	Global Support Office	Ahold Delhaize Group
Net sales	13,250	8,478	—	<b>21,728</b>
Of which: online sales	999	1,207	—	<b>2,205</b>
Operating income (expense)	636	188	(21)	<b>803</b>
Impairment losses and reversals – net	3	13	—	<b>16</b>
(Gains) losses on leases and the sale of assets – net	(14)	49	—	<b>35</b>
Restructuring and related charges and other items	(10)	17	—	<b>8</b>
Adjustments to operating income <sup>1</sup>	(21)	80	—	<b>58</b>
Underlying operating income (expense)	614	268	(21)	<b>861</b>

1. Included in General and administrative expenses in the consolidated income statement.

**Q1 2023 (restated)**

€ million	The United States	Europe	Global Support Office	Ahold Delhaize Group
Net sales <sup>2</sup>	13,496	8,146	—	<b>21,642</b>
Of which: online sales <sup>2</sup>	1,124	1,108	—	<b>2,232</b>
Operating income (expense)	632	202	(13)	<b>822</b>
Impairment losses and reversals – net	2	11	—	<b>13</b>
(Gains) losses on leases and the sale of assets – net	—	1	—	<b>2</b>
Restructuring and related charges and other items	13	15	—	<b>28</b>
<i>Adjustments to operating income<sup>1</sup></i>	<i>15</i>	<i>28</i>	<i>—</i>	<i><b>43</b></i>
Underlying operating income (expense)	648	229	(13)	<b>864</b>

1. Included in General and administrative expenses in the consolidated income statement.

2. Comparative amounts have been restated to conform to the current year's presentation (see [Note 2](#)).

**Additional information**

Results in local currency for the United States are as follows:

\$ million	Q1 2024	Q1 2023 restated
Net sales <sup>1</sup>	14,388	14,482
Of which: online sales	1,084	1,206
Operating income	690	679
Underlying operating income	667	695

1. Comparative amounts have been restated to conform to the current year's presentation (see [Note 2](#)).

**5. Net sales**

€ million	Q1 2024			Q1 2023 restated		
	The United States	Europe	Ahold Delhaize Group	The United States	Europe	Ahold Delhaize Group
Sales from owned stores	12,188	4,981	17,169	12,305	5,181	17,485
Sales to and fees from franchisees and affiliates	—	2,235	2,235	—	1,818	1,818
Online sales <sup>1</sup>	999	1,207	2,205	1,124	1,108	2,232
Wholesale sales	53	24	77	50	22	72
Other sales <sup>1</sup>	11	31	42	17	18	35
<b>Net sales<sup>1</sup></b>	<b>13,250</b>	<b>8,478</b>	<b>21,728</b>	<b>13,496</b>	<b>8,146</b>	<b>21,642</b>

1. Comparative amounts have been restated to conform to the current year's presentation (see [Note 2](#)).

**6. Income taxes**

The income tax expense and the effective tax rate for Q1 2024 are higher compared to Q1 2023, mainly due to a changed mix of earnings between jurisdictions and one-time events.

**7. Assets and liabilities held for sale**

Assets held for sale and related liabilities consist primarily of non-current assets and associated liabilities of retail locations. The decrease in the quarter is driven by the sale of two meat-processing facilities in the United States.

## 8. Equity attributable to common shareholders

### Dividend on common shares

On April 10, 2024, the General Meeting of Shareholders approved the dividend over 2023 of €1.10 per common share. The interim dividend for 2023 of €0.49 per common share was paid on August 31, 2023. The final dividend of €0.61 per common share was paid on April 25, 2024.

### Share buyback

On January 2, 2024, the Company commenced the €1 billion share buyback program that was announced on November 8, 2023. The program is expected to be completed before the end of 2024.

In the first quarter of the year, 7,996,439 of the Company's own shares were repurchased at an average price of €26.79 per share. The share buyback program resulted in a net transactional discount from the dealers of €1.1 million.

The number of outstanding common shares as of March 31, 2024, was 938,019,585 (December 31, 2023: 946,013,323).

## 9. Cash

The following table presents the reconciliation between the cash and cash equivalents as presented in the statement of cash flows and on the balance sheet:

€ million	March 31, 2024	December 31, 2023
Cash and cash equivalents as presented in the statement of cash flows	6,508	3,475
Restricted cash	9	10
<b>Cash and cash equivalents as presented on the balance sheet</b>	<b>6,517</b>	<b>3,484</b>

Cash and cash equivalents include an amount held under a notional cash pooling arrangement of €1,984 million (December 31, 2023: €767 million), which is fully offset by an identical amount included under Other current financial liabilities.

## 10. Financial instruments

On March 4, 2024, Ahold Delhaize announced that it successfully launched and priced a €1.6 billion multi-tranche EUR transaction. The three maturities include a €400 million two-year floating-rate note (FRN) tranche, a €500 million seven-year green tranche, and a €700 million 12-year sustainability-linked tranche. The two-year tranche is priced at three-month Euribor + 30 bps, the seven-year tranche is priced at 99.297 and carries an annual coupon of 3.375%, and the 12-year tranche is priced at 99.651 and carries an annual coupon of 3.875%. The settlement of the bond issue took place on March 11, 2024.

The green bond proceeds will be applied to finance or refinance, in whole or in part, new or existing eligible green projects, in accordance with the Green Finance Framework dated March 6, 2023.

The sustainability-linked tranche is linked to Ahold Delhaize achieving targets in 2030 on the following KPIs:

- 50% reduction in absolute scope 1 and 2 greenhouse gas (GHG) emissions
- 30.3% and 42% reduction in absolute scope 3 FLAG and energy and industrial sector (E&I) (non-FLAG) GHG emissions, respectively
- 50% reduction food waste

The sustainability-linked feature will result in a coupon adjustment of + 25 bps if Ahold Delhaize's performance does not achieve one or more of the stated KPIs. The sustainability performance reference date is December 29, 2030. Any adjustment to the rate of interest, if applicable, shall take effect and accrue from the interest payment date immediately following March 11, 2032 (i.e., prospectively).

The one-year €1.2 billion committed, unsecured and syndicated bridge facility, as entered into on November 23, 2023, was cancelled on March 18, 2024.

The following table presents the fair value of financial instruments, based on Ahold Delhaize's categories of financial instruments, including current portions, compared to the carrying amount at which these instruments are included on the balance sheet. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

The carrying amount of trade and other (non-)current receivables, cash and cash equivalents, accounts payable, short-term deposits and similar instruments, and other current financial assets and liabilities approximate their fair values because of the short-term nature of these instruments and, for receivables, because any expected recoverability loss is reflected in an impairment loss.

€ million	March 31, 2024		December 31, 2023	
	Carrying amount	Fair value	Carrying amount	Fair value
<b>Financial assets at amortized cost</b>				
Loans receivable	136	130	129	130
Lease receivable	548	527	529	505
<b>Financial assets at fair value through profit or loss</b>				
Reinsurance contract asset	333	333	327	327
Investments in debt instruments	11	11	11	11
<b>Financial assets at fair value through other comprehensive income</b>				
Investments in equity instruments	28	28	27	27
<b>Derivative financial instruments</b>				
Derivatives	—	—	—	—
<b>Financial liabilities at amortized cost</b>				
Notes	(6,358)	(6,219)	(4,758)	(4,617)
Other loans	(3)	(4)	(3)	(3)
Financing obligations	(162)	(76)	(163)	(80)
Other long-term financial liabilities	(58)	(55)	(58)	(59)
<b>Financial liabilities at fair value through profit or loss</b>				
Reinsurance contract liability	(288)	(288)	(283)	(283)
<b>Derivative financial instruments</b>				
Derivatives	(25)	(25)	(32)	(32)

Of Ahold Delhaize's categories of financial instruments, only derivatives, investments in debt and certain equity instruments and reinsurance assets (liabilities) are measured and recognized on the balance sheet at fair value. These fair value measurements are categorized within Level 2 of the fair value hierarchy. A description of the valuation techniques and inputs used to develop the measurements is included in Note 30 of Ahold Delhaize's 2023 financial statements, as included in the Annual Report 2023, published on February 28, 2024.

Ahold Delhaize posted deposits as collateral in the net amount of €30 million as of March 31, 2024 (December 31, 2023: €33 million). The counterparties have an obligation to repay the deposits to Ahold Delhaize upon settlement of the contracts.

**11. Related party transactions**

Ahold Delhaize has entered into arrangements with a number of its subsidiaries and affiliated companies in the course of its business. These arrangements relate to service transactions and financing agreements. Furthermore, Ahold Delhaize considers transactions with key management personnel to be related party transactions. As of the balance sheet date, March 31, 2024, there have been no significant changes in the related party transactions from those described in Ahold Delhaize's Annual Report 2023.

**12. Commitments and contingencies**

A comprehensive overview of commitments and contingencies as of December 31, 2023, is included in *Note 34* of Ahold Delhaize's 2023 financial statements, as included in the Annual Report 2023, published on February 28, 2024.

### 13. Alternative performance measures

This interim report includes alternative performance measures (also known as non-GAAP measures). The descriptions of these alternative performance measures are included under *Definitions and abbreviations* in Ahold Delhaize's Annual Report 2023 and an updated list of all our alternative performance measures is published on our website at [www.aholddelhaize.com](http://www.aholddelhaize.com). For the calculation methods of percentages, we refer to the descriptions of these alternative performance measures published on our website.

#### Free cash flow

€ million	Q1 2024	Q1 2023
Operating cash flows before changes in operating assets and liabilities	1,724	1,717
Changes in working capital	(389)	(656)
Changes in other non-current assets, other non-current liabilities and provisions	(97)	(25)
Income taxes paid – net	(43)	(96)
Purchase of non-current assets	(558)	(528)
Divestments of assets / disposal groups held for sale	163	34
Dividends received from joint ventures	—	1
Interest received	41	29
Interest paid	(33)	(27)
Lease payments received on lease receivables	31	29
Repayment of lease liabilities	(462)	(455)
<b>Free cash flow</b>	<b>376</b>	<b>21</b>

#### Net debt

€ million	March 31, 2024	December 31, 2023
Loans	5,747	4,137
Lease liabilities	10,657	10,545
Non-current portion of long-term debt	16,404	14,682
Short-term borrowings and current portion of long-term debt and lease liabilities	4,323	3,085
Gross debt	20,727	17,766
Less: cash, cash equivalents, short-term deposits and similar instruments <sup>1, 2, 3</sup>	6,533	3,500
<b>Net debt</b>	<b>14,194</b>	<b>14,267</b>

1. Short-term deposits and similar instruments include investments with a maturity of between three and 12 months. The balance of these instruments at March 31, 2024, was €16 million (December 31, 2023: €15 million) and is presented within Other current financial assets in the consolidated balance sheet.
2. Book overdrafts, representing the excess of total issued checks over available cash balances within the Group cash concentration structure, are classified in accounts payable and do not form part of net debt. This balance at March 31, 2024, was €367 million (December 31, 2023: €335 million).
3. Cash and cash equivalents include an amount held under a notional cash pooling arrangement of €1,984 million (December 31, 2023: €767 million). This cash amount is fully offset by an identical amount included under Short-term borrowings and current portion of long-term debt.



**Underlying EBITDA**

The reconciliation from IFRS operating income (expenses) to underlying operating income (expenses) is included in [Note 4](#).

€ million	Q1 2024	Q1 2023
<b>Underlying operating income</b>	<b>861</b>	<b>864</b>
Depreciation and amortization	860	871
<b>Underlying EBITDA</b>	<b>1,721</b>	<b>1,736</b>

**Underlying income from continuing operations**

€ million, except per share data	Q1 2024	Q1 2023
<b>Income from continuing operations</b>	<b>513</b>	<b>561</b>
Adjustments to operating income	58	43
Tax effect on adjustments to operating income	(15)	(11)
<b>Underlying income from continuing operations</b>	<b>557</b>	<b>593</b>
<b>Underlying income from continuing operations for the purpose of diluted earnings per share</b>	<b>557</b>	<b>593</b>
Basic income per share from continuing operations <sup>1</sup>	0.54	0.58
Diluted income per share from continuing operations <sup>2</sup>	0.54	0.57
Underlying income per share from continuing operations – basic <sup>1</sup>	0.59	0.61
Underlying income per share from continuing operations – diluted <sup>2</sup>	0.59	0.61

1. *Basic and underlying earnings per share from continuing operations are calculated by dividing the (underlying) income from continuing operations attributable to equity holders by the average numbers of shares outstanding. The weighted average number of shares used for calculating the basic and underlying earnings per share for Q1 2024 is 942 million (Q1 2023: 974 million).*
2. *The diluted earnings per share from continuing operations and diluted underlying EPS are calculated by dividing the diluted (underlying) income from continuing operations by the diluted weighted average number of shares outstanding. The diluted weighted average number of shares used for calculating the diluted underlying EPS for Q1 2024 is 945 million (Q1 2023: 978 million).*

**Online sales**

The difference between online sales and net consumer online sales is third-party online sales, as shown below. Comparative amounts have been restated to conform to the current year's presentation (see [Note 2](#)).

**Group**

€ million	Q1 2024	Q1 2023 restated	% change
Grocery online sales	1,511	1,587	(4.8)%
Other online sales	695	645	7.7 %
<b>Online sales</b>	<b>2,205</b>	<b>2,232</b>	<b>(1.2)%</b>
Third-party online sales	660	675	(2.2)%
<b>Net consumer online sales</b>	<b>2,866</b>	<b>2,907</b>	<b>(1.4)%</b>

**The United States**

€ million	Q1 2024	Q1 2023 restated	% change
Grocery online sales	999	1,124	(11.1)%
Other online sales	—	—	— %
<b>Online sales</b>	<b>999</b>	<b>1,124</b>	<b>(11.1)%</b>
Third-party online sales	—	—	— %
<b>Net consumer online sales</b>	<b>999</b>	<b>1,124</b>	<b>(11.1)%</b>

**Europe**

€ million	Q1 2024	Q1 2023 restated	% change
Grocery online sales	512	463	10.7 %
Other online sales	695	645	7.7 %
<b>Online sales</b>	<b>1,207</b>	<b>1,108</b>	<b>8.9 %</b>
Third-party online sales	660	675	(2.2)%
<b>Net consumer online sales</b>	<b>1,867</b>	<b>1,783</b>	<b>4.7 %</b>

**Comparable sales**

Comparable sales reconciles to net sales, as shown below. Comparative amounts have been restated to conform to the current year's presentation (see [Note 2](#)).

**Group**

€ million	Q1 2024	Q1 2023 restated	% change
Net sales	21,728	21,642	0.4 %
Adjustments to comparable sales	(573)	(792)	(27.6)%
<b>Comparable sales</b>	<b>21,155</b>	<b>20,851</b>	<b>1.5 %</b>
Gas sales	(233)	(253)	(7.8)%
<b>Comparable sales (ex gas)</b>	<b>20,922</b>	<b>20,598</b>	<b>1.6 %</b>

**The United States**

€ million	Q1 2024	Q1 2023 restated	% change
Net sales	13,250	13,496	(1.8)%
Adjustments to comparable sales	(33)	(366)	(91.0)%
<b>Comparable sales</b>	<b>13,217</b>	<b>13,130</b>	<b>0.7 %</b>
Gas sales	(233)	(253)	(7.8)%
<b>Comparable sales (ex gas)</b>	<b>12,984</b>	<b>12,877</b>	<b>0.8 %</b>

**Europe**

€ million	Q1 2024	Q1 2023 restated	% change
Net sales	<b>8,478</b>	<b>8,146</b>	<b>4.1 %</b>
Adjustments to comparable sales	(541)	(425)	27.0 %
<b>Comparable sales</b>	<b>7,938</b>	<b>7,721</b>	<b>2.8 %</b>
Gas sales	—	—	— %
<b>Comparable sales (ex gas)</b>	<b>7,938</b>	<b>7,721</b>	<b>2.8 %</b>

**Constant exchange rates**

In the tables below, we show the movements at actual exchange rates versus the movements at constant exchange rates. Comparative amounts have been restated to conform to the current year's presentation (see [Note 2](#)).

**Group**

% movement	Q1 2024 vs. Q1 2023		
	At actual exchange rates	Impact of exchange differences	At constant exchange rates
Net sales	0.4 %	0.9 pp	1.3 %
Online sales	(1.2) %	0.6 pp	(0.6) %
Net consumer online sales	(1.4) %	0.5 pp	(1.0) %
Operating income	(2.3) %	1.1 pp	(1.2) %
Operating margin	(0.1) pp	— pp	(0.1) pp
Income from continuing operations	(8.6) %	1.0 pp	(7.6) %
Net income	(8.6) %	1.0 pp	(7.6) %
Underlying operating income	(0.4) %	1.1 pp	0.7 %
Underlying operating margin	— pp	— pp	— pp
Basic EPS from continuing operations	(5.5) %	1.1 pp	(4.5) %
Diluted EPS from continuing operations	(5.4) %	1.1 pp	(4.4) %
Basic EPS from all operations	(5.5) %	1.1 pp	(4.4) %
Diluted EPS from all operations	(5.4) %	1.1 pp	(4.3) %
Underlying EPS	(3.0) %	1.1 pp	(1.9) %
Diluted underlying EPS	(2.9) %	1.1 pp	(1.8) %
Free cash flow	1655.0 %	21.6 pp	1676.5 %
Grocery online sales	(4.8) %	0.8 pp	(4.0) %

**The United States**

% movement	Q1 2024 vs. Q1 2023		
	At actual exchange rates	Impact of exchange differences	At constant exchange rates
Net sales	(1.8) %	1.2 pp	(0.6) %
Online sales	(11.1) %	1.1 pp	(10.1) %
Net consumer online sales	(11.1) %	1.1 pp	(10.1) %
Operating income	0.5 %	1.2 pp	1.7 %
Operating margin	0.1 pp	— pp	0.1 %
Underlying operating income	(5.2) %	1.1 pp	(4.0) %
Underlying operating margin	(0.2) pp	— pp	(0.2) pp
Grocery online sales	(11.1) %	1.1 pp	(10.1) %

**Europe**

	Q1 2024 vs. Q1 2023		
	At actual exchange rates	Impact of exchange differences	At constant exchange rates
% movement			
Net sales	4.1 %	0.5 pp	4.6 %
Online sales	8.9 %	— pp	8.9 %
Net consumer online sales	4.7 %	— pp	4.7 %
Operating income	(6.7) %	0.8 pp	(6.0) %
Operating margin	(0.3) pp	— pp	(0.2) pp
Underlying operating income	16.7 %	1.0 pp	17.6 %
Underlying operating margin	0.3 pp	— pp	0.3 pp
Grocery online sales	10.7 %	— pp	10.7 %

**Global Support Office**

	Q1 2024 vs. Q1 2023		
	At actual exchange rates	Impact of exchange differences	At constant exchange rates
% movement			
Operating income (expense)	64.4 %	2.0 pp	66.4 %
Underlying operating income (expense)	61.4 pp	1.9 pp	63.3 pp
Insurance results	5.0 %	(0.1)pp	4.9 %
Underlying operating income (expense) excluding insurance results	28.7 %	0.5 pp	29.2 %

**Net capital expenditures**

€ million	Q1 2024	Q1 2023	Change	% of sales
The United States	469	558	(89)	3,5%
Europe	325	341	(16)	3,8%
Global Support Office	4	5	(1)	
<b>Total regular capital expenditures</b>	<b>799</b>	<b>904</b>	<b>(106)</b>	<b>3,7%</b>
Acquisition capital expenditures	6	2	4	0,0%
<b>Total capital expenditures</b>	<b>804</b>	<b>906</b>	<b>(102)</b>	<b>3,7%</b>
<b>Total regular capital expenditures</b>	<b>799</b>	<b>904</b>	<b>(106)</b>	<b>3,7%</b>
Right-of-use assets	(321)	(514)	193	-1,5%
Change in property, plant and equipment payables (and other non-cash adjustments)	81	138	(57)	0,4%
<b>Total cash CapEx (cash capital expenditure)</b>	<b>558</b>	<b>528</b>	<b>30</b>	<b>2,6%</b>
Divestment of assets/disposal groups held for sale	(163)	(34)	(129)	-0,7%
<b>Net capital expenditure</b>	<b>395</b>	<b>494</b>	<b>-99</b>	<b>1,8%</b>

**14. Subsequent events**

There have been no significant subsequent events.

Zaandam, the Netherlands, May 7, 2024

**Management Board**

Frans Muller (President and Chief Executive Officer)

Jolanda Poots-Bijl (Chief Financial Officer)

JJ Fleeman (Chief Executive Officer Ahold Delhaize USA)

Wouter Kolk (Chief Executive Officer Ahold Delhaize Europe and Indonesia)

## Financial calendar

Ahold Delhaize's financial year consists of 52 or 53 weeks and ends on the Sunday nearest to December 31. Ahold Delhaize's 2024 financial year consists of 52 weeks and ends on December 29, 2024.

The key publication dates for 2024 are as follows: August 7 – Results Q2 2024; November 6 – Results Q3 2024

## Cautionary notice

This communication contains information that qualifies as inside information within the meaning of Article 7(1) of the EU Market Abuse Regulation.

This communication includes forward-looking statements. All statements other than statements of historical facts may be forward-looking statements. Words and expressions such as solid, through(out), value, continu(e)/(ed)/(ing), ensure, see(ing), full-year, outlook, largest, lead(er), stable, on track, reach, goals, aspirations, remain(ed)/(s), active, delivering, strong, impacted, working hard, transition, growth, simplifying, maintain(ing), drive, key, progress, significant, milestones, will, important, can, impact(ed), consistent, driving, offering, extend, ambitions, support, reduc(tion)/(e), help, to follow, reconfirm, guidance, strategy, looking forward, due to, expected, uncertain(ty)/(ties), committed, subject to, by, driven, development, risks, provides, recognized, strategic, may, yet, anticipate, decrease, successfully, achieving, targets, 2030, considers, changes or other similar words or expressions are typically used to identify forward-looking statements.

Forward-looking statements are subject to risks, uncertainties and other factors that are difficult to predict and that may cause the actual results of Koninklijke Ahold Delhaize N.V. (the "Company") to differ materially from future results expressed or implied by such forward-looking statements. Such factors include, but are not limited to, risks relating to the Company's inability to successfully implement its strategy, manage the growth of its business or realize the anticipated benefits of acquisitions; risks relating to competition and pressure on profit margins in the food retail industry; the impact of economic conditions, including high levels of inflation, on consumer spending; changes in consumer expectations and preferences; turbulence in the global capital markets; political developments, natural disasters and pandemics; wars and geopolitical conflicts; climate change; energy supply issues; raw material scarcity and human rights developments in the supply chain; disruption of operations and other factors negatively affecting the Company's suppliers; the unsuccessful operation of the Company's franchised and affiliated stores; changes in supplier terms and the inability to pass on cost increases to prices; risks related to environmental, social and governance matters (including performance) and sustainable retailing; food safety issues resulting in product liability claims and adverse publicity; environmental liabilities associated with the properties that the Company owns or leases; competitive labor markets, changes in labor conditions and labor disruptions; increases in costs associated with the Company's defined benefit pension plans; ransomware and other cybersecurity issues relating to the failure or breach of security of IT systems; the Company's inability to successfully complete divestitures and the effect of contingent liabilities arising from completed divestitures; antitrust and similar legislation; unexpected outcomes in the Company's legal proceedings; additional expenses or capital expenditures associated with compliance with federal, regional, state and local laws and regulations; unexpected outcomes with respect to tax audits; the impact of the Company's outstanding financial debt; the Company's ability to generate positive cash flows; fluctuation in interest rates; the change in reference interest rate; the impact of downgrades of the Company's credit ratings and the associated increase in the Company's cost of borrowing; exchange rate fluctuations; inherent limitations in the Company's control systems; changes in accounting standards; inability to obtain effective levels of insurance coverage; adverse results arising from the Company's claims against its self-insurance program; the Company's inability to locate appropriate real estate or enter into real estate leases on commercially acceptable terms; and other factors discussed in the Company's public filings and other disclosures.

Forward-looking statements reflect the current views of the Company's management and assumptions based on information currently available to the Company's management. Forward-looking statements speak only as of the date they are made, and the Company does not assume any obligation to update such statements, except as required by law.

### For more information:

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### About Ahold Delhaize

Ahold Delhaize is one of the world's largest food retail groups and a leader in both supermarkets and e-commerce. Its family of great local brands serves 63 million customers each week, both in stores and online, in the United States, Europe and Indonesia. Together, these brands employ more than 400,000 associates in 7,716 grocery and specialty stores and include the top online retailer in the Benelux and the leading online grocers in the Benelux and the United States. Ahold Delhaize brands are at the forefront of sustainable retailing, sourcing responsibly, supporting local communities and helping customers make healthier choices. The company's focus on four growth drivers – drive omnichannel growth, elevate healthy and sustainable, cultivate best talent and strengthen operational excellence – is helping to fulfil its purpose, achieve its vision and prepare its brands and businesses for tomorrow. Headquartered in Zaandam, the Netherlands, Ahold Delhaize is listed on the Euronext Amsterdam and Brussels stock exchanges (ticker: AD) and its American Depository Receipts are traded on the over-the-counter market in the U.S. and quoted on the OTCQX International marketplace (ticker: ADRNY). For more information, please visit: [www.aholddelhaize.com](http://www.aholddelhaize.com).

